

مكتبات الصحف

FINANCIAL TIMES



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Why the US model is unsuitable for Europe
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World Business Newspaper <http://www.ft.com>

TUESDAY OCTOBER 22 1996

Norsk Hydro sees sharp profits fall in third quarter

Norway's biggest listed industrial conglomerate Norsk Hydro reported a sharp drop in earnings in the third quarter after setbacks in its metals, petrochemicals and fertiliser divisions. Pre-tax profits fell to Nkr2.3bn from Nkr2.7bn (\$415m) during the same period last year. Page 15

Disneyland Paris head promoted: Walt Disney has promoted the head of its Disneyland Paris theme park to the position of an executive vice-president with responsibility for co-ordinating the group's activities across Europe. Page 16

Landsbergis claims election victory: Lithuanian independence fighter Vytautas Landsbergis claimed victory for his conservative Homeland Union in Sunday's elections. Page 2

Finland PM dismisses election blow: Finland's prime minister Paavo Lipponen shrugged off Euro-sceptic gains in elections to the European parliament, saying his government would continue to prepare Finland to join the planned European monetary union. Page 3

Call for EU industry aid overhaul: European Union governments will face demands next month to consider an overhaul of the rules covering state aid for industry. Page 2

Australia approves uranium sales: Australia lifted its ban on new contracts for the supply of uranium to France, imposed in September last year, when the controversy over France's testing of nuclear weapons in the South Pacific was at its height. Page 5

US oil groups exceed forecasts: Disappointing results from Mobil marred upbeat quarterly reports from leading US oil groups Chevron, Texaco, Amoco and Exxon, which all exceeded analysts' forecasts. Page 19

Apec backs IT subsidy plan: The 18-member Asia Pacific Economic Co-operation forum has agreed to back a US proposal to eliminate tariffs on information technology products by 2000 at the World Trade Organisation meeting in Singapore in December. Page 5

Afghan peace talks proposed: The Organisation of Islamic Conference proposed a truce in Afghanistan followed by talks in Saudi Arabia as a spokesman for the ousted government of Ahmed Shah Masood said ceasefire negotiations had failed. Game goes another round. Page 6

US softens on telecoms deal: The chances of a global deal to open up telecommunications improved after the US satellite communications industry softened its opposition to the plan. Page 5

Egypt calls for higher debt rating: Egyptian minister of state for economic affairs Youssef Boutros-Ghali claimed the country deserved a higher sovereign debt rating than the Ba2 recently assigned by Moody's. Page 6

IBM earnings at \$18bn: International Business Machines reported earnings of \$18.1bn for the third quarter, an 8 per cent increase from \$16.7bn same period last year. Page 14

Thousands flee fighting in Zaire: Up to 250,000 people were fleeing bitter fighting between the Zairean army and an isolated community of Tutsis in eastern Zaire. Page 6

Chirac in Israel: French President Jacques Chirac arrived in Israel to a cool welcome from a government that has rejected his bid for a European role in the Middle East peace process.

Plea by family of Kashmiri hostage



The family of British hostage Keith Mangan - being held by Kashmiri separatist rebels - appeal (above) in Srinagar, India, for his release. Mr Mangan, another Briton, a German and an American were abducted 16 months ago while trekking in the Himalayas.

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STOCK MARKET INDICES		GOLD	
New York S&P 500	5,116.96 (+22.73)	New York Comex	338.9 (382.1)
Dow Jones Ind Ar	5,116.96 (+22.73)	London	331.80 (330.25)
NASDAQ Composite	1,248.63 (+8.15)		
Europe and Far East		DOLLAR	
CAC40	2,100.22 (-5.01)	New York Comex	1.5225
DAX	2,728.00 (-5.73)	DM	1.5215
FTSE 100	4,072.1 (+20.0)	FF	1.1888
Nikkei	21,302.95 (-309.33)	SF	1.2635
		Y	112.745
US LUNDBLUM RATES			
Federal Funds	5.1%	London	1.5905 (1.5911)
3-mth T-bill Bid	5.11%	DM	1.5352 (1.543)
Long Bond	5.61%	FF	1.1888 (6.213)
Yield	6.781%	SF	1.2635 (1.272)
		Y	112.735 (112.575)
OTHER RATES			
UK 5-yr Interbank	5%	Tokyo close	Y 112.685
UK 10 yr Bond	6%		
France 10 yr Bond	5.1%		
Germany 10 yr Bond	5.1%		
Japan 10 yr JGB	5.1%		
NORTH SEA OIL (Argus)		STERLING	
Brent Blend	25.12 (25.18)	DM	2.4433 (2.455)

Yeltsin rebuffed in regional poll

By John Thornhill in Moscow

The 1m voters of Kursk have delivered a stinging rebuff to Russian President Boris Yeltsin by electing his arch-enemy, Mr Alexander Rutskoi, as governor of the western Russian region with 79 per cent of the vote.

The victory comes as a personal triumph for Mr Rutskoi, the former vice-president, who led the abortive armed uprising against Mr Yeltsin in October 1993 and was subsequently disgraced and imprisoned.

Although barred from campaigning until two days before the poll because of a registration dispute, Mr Rutskoi still won overwhelming support in the strongly communist and nationalist region.

Formerly imprisoned rival wins 79% of Kursk vote

Mr Vasily Shuteyev, appointed governor of Kursk by Mr Yeltsin in 1991, won just 18 per cent of the vote despite dominating the local media.

Mr Rutskoi will join a strengthened cohort of opposition nationalists in the upper house of parliament which may attempt to frustrate the legislative programme. But he may have little time for national politics since he faces a stiff challenge in trying to revive the economic fortunes of his hard-pressed region on the Ukrainian border.

There were varied election results from other Russian regions yesterday with an

opposition candidate winning in Kirov region while the pro-Yeltsin governor of Sakhalin Island was returned to office.

In spite of the political divisions opened up by the series of regional elections, Mr Yeltsin yesterday sought to promote a sense of national unity before he enters hospital for heart surgery, scheduled for mid-November.

In a meeting with Mr Gennady Seleznev, the Communist speaker of the lower house of parliament, Mr Yeltsin proposed creating a consultative council to smooth over the differences between the government and parliament, although

he did not spell out its responsibilities.

"We cannot at this time have people running off in different directions and everyone trying to solve problems on their own," Mr Yeltsin said in an apparent rebuke to Mr Alexander Lebed, his controversial national security chief who was sacked last week.

Presidential aides suggested the council would consist of Mr Victor Chernomyrdin, the prime minister, Mr Anatoly Chubais, the head of the presidential administration, and the left-leaning speakers of the two houses of parliament. Mr Gennady Zyuganov, the

Communist party leader who currently heads the parliamentary opposition, has adopted a conciliatory stance in recent weeks, frequently meeting the prime minister to try to reconcile their differences.

But in an interview on Sunday, Mr Zyuganov suggested his defeat in July's presidential elections was a tactical retreat rather than a loss. "We are now like Kutuzov who surrendered Moscow," he said, referring to the legendary Russian general who defeated Napoleon. "We are waiting for the winter frosts, waiting for the cold winter to sap the energy of our opponents."



Alexander Rutskoi will join nationalists in parliament

Telekom price surges on grey market trading

By Michael Lindemann in Bonn

The price of Deutsche Telekom shares surged to DM39 in the unofficial "grey" market yesterday just minutes after the company published an official price range of between DM25 and DM30 for its forthcoming initial public offering. By the end of the day, they were still being quoted at around DM35.

The strong early demand suggests that Deutsche Telekom and its bankers will set a final price at the top end of the DM25 to DM30 range for Europe's largest ever flotation. This would enable the company to raise close to the DM15bn (\$10bn) it sought for the 500m new shares on offer.

Uto Baader, a brokerage in Munich, said the shares were trading yesterday between DM37 and DM39, while Ballmaier & Schulz, a Frankfurt broker, said prices were between DM38 and DM38.5. The share price settled at around DM35 at the close of trading, dealers said.

Mr Joachim Kröske, Deutsche Telekom's finance director, reacted cautiously to the

burst of activity on the grey market. "I can't take that seriously," he said, shortly after a press conference in Bonn at which the company announced the official price range.

The final price will be set on November 17 once Deutsche Bank, Dresdner Bank and Goldman Sachs, the US investment bank, have assessed more precisely the demand for the issue. Deutsche Telekom shares will be listed on stock exchanges around the world a day later.

Grey markets are often created in new equity issues before they officially come to the market. Dealers trade the right to own the paper. Those

Continued on Page 14



Kohl makes admission on unemployment

German chancellor Helmut Kohl makes his keynote address to the annual congress of his ruling Christian Democratic Union in Hanover. He acknowledged that he was unlikely to realise his ambition of halving unemployment by the year 2000.

In spite of his comment on unemployment, Mr Kohl received a standing ovation from the 1,000 delegates which lasted nearly two minutes - lengthy by German standards and an indication of his prestige as he heads towards being the longest-serving German leader since world war two.

Voicing concerns that were taken up by several delegates, the chancellor also called for improvements in the German educational system, noting that 10 per cent of school-leavers had no qualification.

He said Germany needed a business climate that would encourage young entrepreneurs. Report, Page 14

Lawyers draw up ethics code on genetics

By Robert Rice, Legal Correspondent, in Berlin

International lawyers have drawn up guidelines aimed at establishing minimum legal standards for the use of human genetic information.

The medicine and law committee of the International Bar Association has developed an international convention which will be presented to the United Nations next June. The convention, which is unlikely to face significant alteration, will come into force once it has been ratified by five states.

It outlaws discrimination on the basis of genetic characteristics and the use of genetic technology to prevent births within any group of humans genetically predisposed to conditions such as sickle-cell anaemia or Down's syndrome.

IBA lawyers have been working on a draft treaty for almost five years at the request of the Human Genome Organisation (Hugo), a worldwide co-operative of scientists working on unravelling the information attached to human genes. The draft was

Japanese bond futures soar after LDP's poll gains

By William Dawkins in Tokyo and Richard Adams in London

Japanese government bond yields fell and bond futures contracts soared to an all-time high in Tokyo yesterday in the wake of Sunday's national elections.

The December bond futures contract rose sharply to a record high of 133.70 in Tokyo before settling at 123.58. Traders in London said the surge was caused by a combination of buying by overseas investors, who had sold Japanese bonds just before the election, and a move by Japanese domestic investors out of the equities market into government debt.

Mr Brendan Brown, head of research at Tokyo-Mitsubishi Bank in London, said the market saw the election gains for the ruling Liberal Democratic party as the end of attempts to kick-start the Japanese economy with tax cuts.

"That means fiscal deflation now goes ahead," he said. Futures trading yesterday at the London international futures exchange (Liffe) saw the December contract continue to rise after the Tokyo close to 123.65, up by 0.66 from

Liffe's notional December contract of 122.99 on Friday.

In the cash market, the yield on the benchmark 10-year bond tumbled 8 basis points, from 2.51 to 2.43 per cent on Friday to 2.73 yesterday.

Several overseas hedge funds were said to have sold bonds and bought futures contracts on the Nikkei stock market index to protect against an election upset for the LDP.

Other institutions had delayed buying bonds until after the election, including some central banks and international index funds.

Stock market investors shared in the gloomy assessment of the election result. The Nikkei 225 index fell 309.35 points, or 1.43 per cent, to 21,302.95.

The LDP yesterday called on its two partners in the outgoing government coalition to regroup in a new administration after Sunday's general election. While the LDP gained seats, it fell just short of a parliamentary majority.

Mr Ryutaro Hashimoto, the conservative prime minister, said he wanted to maintain a

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Paris may act to help banks

By Andrew Jack in Paris

The French government is considering a series of wide-ranging measures designed to reduce the competitive distortions affecting its struggling commercial banking sector.

Mr Jean Arthuis, minister of finance and economics, said in an interview in the financial newspaper Agence yesterday that he was examining several initiatives to improve the profitability of French banks to bring it more in line with that of their European rivals.

He said he was looking at changes to the legal framework and special privileges granted to financial institutions linked to the state in an effort to reduce the "handicaps" the commercial banks faced.

Civil servants have hinted in private at the possibility of reform, but Mr Arthuis's comments mark a step forward in the apparent willingness of the government to bring about change.

He hinted that he might modify the legal status and current lack of obligation to pay dividends by "certain" institutions, in a reference to the mutual banking sector, the Post Office and the Caisse d'Epargne savings bank network.

Mr Arthuis said he wanted to change the strict 1937 decree governing employee rights for commercial banks, which severely restricts their ability to make working hours more flexible.

He also wanted to study in detail changes to the tax system, which imposes payroll and expenses charges on banks not levied on other companies.

'Too many car dealers in Europe'

By John Griffiths in London

Western Europe's population of 100,000 car dealers is unsustainable. It will have to be culled if it is to approach efficiency levels in the US - where cars are much cheaper - according to one of the industry's leading retailing and distribution consultancies.

The new research into a sector with estimated total sales of £233bn (\$363bn) last year, including used cars and parts, shows that the region currently has 49,300 main dealers, selling on average 266 cars each a year. This compares with a US average of 674 new cars per dealer outlet.

Europe also has 50,700 smaller, indirect dealers - supplied by main dealers - reducing the average number of sales per outlet to 142. In the US, sub-dealers do not exist, the Harbour Wade Brown partnership points out in its latest study of vehicle distribution and retailing in western Europe.

The biggest problem areas are France, with 13,331 sub-dealers, Italy with 7,247 and Spain with 5,228; many of these are family businesses selling a handful of cars a year. The research identifies the UK as by far the most efficient of the European markets, measured by sales per outlet, with 285 sales per unit last year.

European Car Distribution Handbook 1996. Harbour Wade Brown, 9 Smiths St, Warwick CV34 4JA, UK; 0495.

Conservatives beat ex-Communists in Lithuania election

By Matthew Kaminski in Vilnius

Mr Vytautas Landsbergis, the Lithuanian independence fighter, yesterday claimed victory for his conservative Homeland Union in Sunday's parliamentary elections.

The triumph over the governing Lithuanian Democratic Labour party avenges a bitter defeat for Mr Landsbergis: in 1992 the LDLP became the first party of former Communists to take power in central Europe when it ousted his Sajudis movement, which led the country in its first year of independence.

The conservatives are likely to try to form a coalition government when all the 141 seats in parliament are filled next month. Seventy seats are decided by proportional representation, the others by the first-past-the-post system, with a runoff on November 10 in seats where no candidate wins more than 50 per cent of the vote in the first round.

With a third of the votes counted, the Homeland Union led with 26.4 per cent.

The LDLP was far behind at 9.8 per cent. Several other parties last night hovered near the 5 per cent mark needed to get into parliament. This included a potential coalition partner for

Voter apathy reflected in 55% turnout

Homeland, the centre-right Christian Democratic Union. But the turnout - at 55 per cent - was the lowest in the three elections held in Lithuania since independence, reflecting considerable voter apathy.

The win for the Homeland Union followed a campaign in which it painted the LDLP as the party of the new economic elites that profited from insider deals while the rest of the country suffered during the tough times.

Voters expressed dissatisfaction with low wages and high unemployment amid evident concern that Lithuania might be falling behind its neighbours economically. Analysts in Vilnius, the

capital, expect a conservative coalition will put more restrictions on privatisation. The Homeland Union also dislikes the independent currency board, which pegs the litas against the dollar.

Mr Landsbergis yesterday did not back down from the more populist campaign promises that have worried investors. He said Mr Gediminas Vagnorius, who wrote the party's controversial economic platform, would be its prime ministerial candidate.

But few drastic changes are expected immediately. "Mr Landsbergis might be called a radical in his rhetoric," a diplomat said, "but in his actions he's quite pragmatic."

The currency board cannot be tampered with in the next year without the approval of the International Monetary Fund, which underwrites the country's budget deficit.

Mr Algirdas Brazauskas, the president, who is allied with the LDLP, will stay in office until 1998, and represents continuity on economic reform.

His party backs Lithuanian membership of the



Victorious party leader Vytautas Landsbergis yesterday, avenging 1992's bitter defeat.

European Union, despite reservations about the required economic reforms. It recently helped ratify the

European accords that permit foreigners to buy land, which had long been anathema for the right.

EUROPEAN NEWS DIGEST

US seeks rescue of Bosnia poll

Mr John Korbajun, US envoy to former Yugoslavia, will today hold talks with Mrs Biljana Plavsic, the Bosnian Serb leader, in an effort to rescue local elections due to be held throughout Bosnia-Herzegovina next month.

Mrs Plavsic said last week she would not allow the agency supervising the poll, the Organisation for Security and Co-operation in Europe, to hold local elections in Bosnian Serb territory. Mr Kornblum, who spent yesterday in Sarajevo, will either have to persuade Mrs Plavsic to change her mind or get agreement from the Serbs, the Croats and the Muslims to extend the OSCE's mandate until next year, allowing the poll to be held in the spring. This is the solution favoured by many European diplomats in Sarajevo, who fear there is still huge potential for vote-rigging.

The local elections have already been postponed once because of widespread voter registration fraud. Last week, the OSCE changed the rules so that people will only be able to cast their votes where they lived before 1992, when the war started. Officials hope this will stop the former warring parties trying to gain territory by registering refugees to vote in contested areas. Paul Wood, Belgrade

French parties rethink appeal

Leaders of both Gaullists and Socialists - considered the mainstream political parties in France - yesterday promised to field candidates with more grass-roots appeal after Sunday's by-election near Marseilles in which the Communists triumphed over the far-right National Front.

In the two-man run-off, Mr Roger Maa, Communist mayor of Gardanne, won 60.32 per cent of the vote in the Gardanne constituency, easily beating Mr Damien Bariller of the National Front. Mr Robert Hue, leader of the Communist party, which now has 24 seats in the National Assembly, claimed the victory showed his party was now the left's main bulwark against the far right.

Gaullist and Socialist leaders yesterday acknowledged their mistake in endorsing weak candidates for the first round of voting on October 13. After Mr Bernard Tapie was forced by his legal problems to give up the Gardanne seat, the Socialists had "parachuted" in Mr Bernard Kouchner, a former minister, to try to retain the seat for Mr Tapie's Radical Socialist party.

The governing coalition of RPR Gaullists and the centre-right UDF federation failed to run their own candidates and ended up endorsing an anti-European conservative. David Duchan, Paris

Albanian party claims victory

Albania's governing Democratic party, widely accused of rigging national elections in May, yesterday claimed victory in municipal polls. It said it had won 61 per cent of city councils, including the capital, Tirana, and 58 per cent of commune seats on a 75 per cent turnout.

It said the opposition Socialists, the former Communists, had won 6 per cent of councils and commune seats, down from over 50 per cent in 1992. Official results are due in the next few days.

The municipal ballot was the first in any post-communist country not monitored by officials from the Organisation for Security and Co-operation in Europe, which pulled out after the government tried to cut the number of its monitors. The Council of Europe, which co-ordinated monitoring, said early findings suggested no serious incidents. Socialists said armed bands had intimidated voters and Democrat supporters had tampered with the count. AP and Reuters, Tirana

Austria auctions Jewish art

The fate of "heirless" Jewish artworks seized by the Nazis during the second world war will be decided next week when thousands of artefacts go under the hammer in Vienna. The British auction house Christie's is to handle the sale of more than 2,000 items, including Old Master paintings, ancient sculptures and tapestries, valued at some \$3.5m. Proceeds will go to families of Holocaust victims.

The auction, at the Vienna Museum of Applied Arts, ends years of controversy over Austria's delay in returning the works to their owners after the Allies handed them back to their countries of origin at the end of the war. Reuters, Vienna

German M3 down to 8.4%

Growth in German M3 money supply fell from an annualised 8.7 per cent in August to 8.4 per cent in September against the fourth quarter of 1995, according to Bundesbank data. This was in line with market expectations and is unlikely to have an impact on German interest rates.

The Bundesbank council meets for a regular session on Thursday. On a month-on-month basis M3 went by 0.4 per cent in September, following an increase of 0.8 per cent in August. Wolfgang Münchau, Frankfurt

Mafia boss starts fresh trial

Mafia "boss of bosses" Mr Salvatore "Totò" Riina went on trial with 17 others yesterday over the car-bombing murder of Mr Paolo Borsellino, an anti-Mafia prosecutor, and five of his security escort in July 1992 in Palermo. Mr Riina, who is serving nine life sentences, also faces trial for the killing of another anti-Mafia prosecutor, Mr Giovanni Falcone. AP, Caltanissetta, Sicily

European Union member states invested Ecu2.21bn (\$10.42bn) in central and Eastern European countries between 1992 and 1994 - an estimated 15 per cent of all direct investment to the rest of the world.

Denmark's consumer prices index rose 0.5 per cent in September from August, up 2.3 per cent year-on-year.

Swedish industrial output in August was 2 per cent higher than in the same month last year. In the three months to August, output was up 2.2 per cent on the previous three months.

Irish seek reform of EU aid rules

By Stefan Wagstyl, Industrial Editor

European Union governments will face demands next month to consider a far-reaching overhaul of the rules covering state aid for industry. The Union's Irish presidency is planning to put forward proposals for tightening the regulations, following a surge in the volume of aid and an increase in disputes over awards.

The move comes in the wake of arguments over subsidies paid to companies investing in East Germany, including the shipbuilder Bremer Vulkan, the car-maker Volkswagen, and Sket, the former East German flagship engineering group which went bankrupt

this month. The Irish initiative has considerable support from European Commission officials supervising state aid, who feel they are being swamped by a mounting

'User-friendly' integrated aid rule book urged

workload of disputed cases. Irish officials are pressing for EU industry ministers to commit themselves to reforming the system at a council meeting next month. They say in a paper that Europe cannot afford the present high levels of aid if it is to remain competitive

and reduce unemployment. "The central imperatives of growth, competitiveness and employment require new thinking on the control of state aid," says the paper, which argues that cutting aid is consistent with the efforts countries are making to reduce public spending in advance of monetary union.

Reducing assistance for industry, which is running at about Ecu30bn (\$38bn) a year, has long been on the Commission's agenda. But national governments have found it hard to keep pledges to cut subsidies, particularly in the case of state-owned industries.

Mr Dirk Hudig, chairman of the state aid working group at Unice, the European employers' organisa-

tion, welcomed the Irish presidency's move. "There is general dissatisfaction in industry about the way state aid is controlled. The Irish paper is most encouraging."

To make state aid control more transparent, Irish officials are calling for a central register setting out rulings on aid decisions involving the Commission, and for national registers for companies to consult.

The paper also urges member states to create a "single, integrated user-friendly" aid rule book. It says the Commission needs to review the way aid policies are co-ordinated with competition policy and regional development programmes.

The Irish officials argue that the Commission needs

to have the flexibility to focus on priority cases, which are becoming complex. With governments facing budgetary pressures, they are designing aid packages with complicated elements such as loan guarantees and tax breaks that are difficult to assess.

The paper warns that European countries are in danger of using aid to transfer unemployment from one state to another without regard for the overall EU aim of helping poorer regions. The authors suggest that "it is highly wasteful of EU budgetary resources" to give regional aid without stopping governments giving subsidies elsewhere to balance the effects of the EU aid.

Sket administrator inquiry revealed

Wutzke under investigation over toxic waste, reports Frederick Stüdemann

Attempts to save Sket, the former East German engineering flagship which went into administration last week, were thrown into confusion yesterday when it was revealed that the court-appointed administrator is under investigation by the state prosecuting authorities in Magdeburg.

Mr Wolfgang Wutzke, a Bremen lawyer, is alleged to have been responsible for the illegal disposal of toxic waste at a company in Magdeburg where he is also acting as administrator.

The revelations have cast a further shadow over Mr Wutzke's role at Sket: both the workforce and the company's owners, the BvS government privatisation agency, are trying to overturn his appointment.

The revelations came as BvS officials met Mr Karel van Miert, EU competition commissioner, in Brussels to discuss a restructuring plan for Sket, which under the communists employed over 30,000 people and now has about 1,500.

The plan involves splitting Sket into several units, cutting the workforce and a subsidy package of DM350m (\$226m). German officials hope to convince Mr van Miert that although Sket has already consumed DM1.1bn in public money since 1991, the loss-making company could be turned around and not become a "subsidy grave".

The visit to Brussels is also an effort to reduce tension over the level of subsidies to east Germany. German government arguments that the fragile east German economy still merits special treatment are countered by Brussels concerns that subsidies are distorting the market and infringing EU competition rules.

Earlier this year, this issue came to a head when Bonn and Brussels clashed over subsidies to Volkswagen for a car plant in Saxony. Sket, which is forecast to make losses this year of DM190m on sales of DM122m, is symbolic of developments in east Germany and particularly in

Sachsen-Anhalt. Once an industrial power-house, it is now one of the Länder, or states, hit hardest by the process of economic transformation in east Germany.

Under communism, Sachsen-Anhalt was home to the largest number of Kombinate - the unwieldy industrial combines which were the pillar of East Germany's command economy. It was the centre of the chemicals industry, a big base for the engineering sector and one of the east's brown coal mining areas.

Since unification all these sectors have suffered. Some 80 per cent of engineering jobs have gone since 1991 as companies have closed or been slimmed.

Sachsen-Anhalt now has the highest unemployment rate of all the eastern states. In September, 18 per cent of the workforce were registered as unemployed. According to figures collated by the government of Sachsen-Anhalt, the state's GDP per person (DM23,529)

is 3 per cent below the average for east Germany as a whole and around half of that of west Germany. Industrial decline is also reflected in a falling population. Since unification Sachsen-Anhalt has lost over 5 per cent of its population through emigration and a declining birth-rate.

The state government - a minority "red-green" coalition of Social Democrats and Greens - has had some successes. Dow Chemical of the US bought 30 per cent of BSL Polyolefine, a state-owned company which encompasses what remains of Sachsen-Anhalt's chemicals sector.

According to Mr Reinhard Höppner, the Social Democrat premier of Sachsen-Anhalt, the biggest problem with restructuring is not so much the battered state of local industry but rather the ferocity with which west German companies have sought to exclude east German competitors from the market.

This, he says, has been the case with Sket, which Mr

Höppner sees as a victim of west German business interests. "Western competitors are not interested in seeing another engineering company on the market."

But in the state parliament in Magdeburg the opposition Christian Democrats (CDU) and the Party of Democratic Socialists (PDS), east Germany's reformed communists - whose "tolerance" of the government allows it to govern without a majority - claim Mr Höppner could have done more for Sket if he had demanded a seat on the company's advisory board, a claim which he rejects.

Last week, Mr Günther Rexrodt, the federal economic minister, told parliament the government supported the restructuring plan being revised by the BvS, Sachsen-Anhalt and Sket. But members of the governing coalition also argued that the huge subsidies received by Sket could have created jobs elsewhere in the Sachsen-Anhalt economy.

Bulgaria's dreams of post-communist paradise fade

But some candidates in the presidential poll can still see the funny side, report Anthony Robinson and Theodor Troev

The unsolved murder of Mr Andrei Lukjanov, last Communist prime minister of Bulgaria, and the deep unpopularity of a Socialist government blamed for poverty, bread queues and energy blackouts, overshadow next Sunday's first round of presidential elections.

Sofia, in the lee of the snow-capped Vitosha mountain, is the capital of a country trapped in a time warp. It begins at an airport lined with ageing Soviet-built aircraft, where the sense of ancient régime is reinforced by a \$91 business visa entry fee levied by a government which says it is desperate to attract foreign investors.

Departing passengers are frisked in case they are carrying foreign currency away from a

country which has just closed 14 banks. Some of the banks were strangled by dubious bad debts, some by withdrawals by anxious depositors converting Bulgarian lev into foreign currencies to stick under their bed or sail away abroad. The equivalent of more than \$700m has been withdrawn over the past few months, depleting reserves and raising the spectre of a possible second default on Bulgaria's \$9.3bn foreign debt next year.

Bulgaria looks what it was, a Soviet satellite, not what it hoped to become, a prosperous democracy. It is a land of peeling high-rise blocks, pot-holed roads, decaying factories and bridges and empty, weed-strewn fields. A desperate government has

decided that it has no alternative but to invite foreign investors to buy state-owned assets, hoping that they will invest and produce a future stream of hard currency exports and tax revenues.

Under the circumstances, it is little wonder presidential candidates worry that non-voters will form the biggest electoral group on Sunday.



Candidates line up for the Bulgarian presidential election Anthony Robinson

None of the 13 candidates is expected to win an outright majority. Polls predict that Mr Petar Stoyanov will lead the poll in the first round. A lawyer, he beat the incumbent, Mr Zhelyu Zhelev, in Bulgaria's first presidential primary election in June, to become the candidate of the anti-Communist Union of Democratic Forces (UDF).

A "dream team" heading the Socialist party (BSP) ticket is expected to come second, leading to a run-off the following Sunday. The party is headed by Mr Zhan Videnov, the young and uncommunicative former head of the Communist youth movement, but for the presidential poll it has chosen candidates far removed from the faction-ridden, feuding reality of the party in power.

Mr Ivan Marazov, a professor who is an expert on the ancient civilisations of the Balkans, is the BSP's presidential candidate. His vice-presidential running mate is Mrs Irina Bokova, the sophisticated, multilingual deputy foreign minister, who has been in charge of Bulgaria's effort to prepare for eventual entry into the EU.

Both support the reformist social democratic wing of the party whose mentor used to be Mr Lukjanov, the worldly, well-connected politician, turned businessman assassinated outside his

home. Close associates say that he was preparing to expose corruption at the top levels of the party and mastermind a political reshuffle.

Jokers in the pack include Mr George Ganchev, for the Bulgarian Business party. A witty, understandable to the suffering man in the street, attracts big crowds and, given the general sense of disillusionment, could even run Mr Marazov close in the first round.

His competition comes partly from two of Bulgaria's most prominent comedians, who treat both the elections and Bulgaria's desperate straits as the raw material for farce. Despite the bleak times Bulgarians have retained a capacity to laugh. An opinion poll published yesterday showed Mr Stoyanov with 48 per cent support, followed by Mr Marazov, with 23 per cent, and Mr Ganchev with 18 per cent.

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António Guterres is a pragmatic socialist with a deep commitment to monetary union Portugal's PM steers full ahead for Emu



Guterres: single-minded drive

A boyhood devotee of Hornblower, C.S. Forester's fictional sailor hero, Mr António Guterres had every reason to expect a stormy adventure in his first year as Portugal's prime minister.

He had no previous government experience, his Socialist party had won less than a majority, and he had to put the country through one of the toughest budget exercises in recent history.

Instead, he now finds himself in friendly seas with a strong following wind. Against most expectations, his belief that Portugal can qualify to be one of the first countries to adopt the single European currency is widely shared. Many consider the country better placed to do so than any other southern European Union member.

"We are not making a last-minute race. We are going on with a process that started long ago and that has been pursued in a very determined way. I think that many people outside Portugal did not realise that," he says.

Emphasising his own "deep political commitment" to the project, he hopes Por-

tugal's efforts will carry broad popular consent, despite opposition to the Maastricht treaty from small parties on left and right. But the exercise requires "an extremely delicate balance" to prevent the sacrifices undermining public support for Europe.

His government has just put forward a 1997 budget intended to bring Portugal's fiscal deficit below the Maastricht target of 3 per cent of gross domestic product.

He says he has made the plan "socially tolerable" by finding room for increases in government investment and social programmes, and by not following partners such as Spain in freezing public sector wages. He is optimistic that unions will settle for a modest wage increase in 1997.

Opinion polls show Mr Guterres, 47, to be more popular now than when he won a general election in October last year. But what if Portugal fails, and its membership of the single currency is delayed? "I don't even want to dream about it," he says.

"It is something I have never thought about. The only way to make sure you achieve a

goal is never to have any doubts about it."

Poised and confident, Mr Guterres believes the effort towards European monetary union is beneficial in itself. "It is good for Portugal that we have to consolidate our public finances now."

Lower interest rates and inflation would better pre-

pare the country to tackle the longer-term, fundamental reforms that its welfare system requires, he says.

Like British Labour party leader Mr Tony Blair, Mr Guterres' pragmatic brand of Socialism is flavoured by his own private Christian beliefs. "The main contradiction in today's society is

Portugal's resolve to participate in European monetary union from the outset, even if Spain's entry is delayed, has been dismissed as "totally unrealistic" by the former prime minister who launched Portugal's drive to adopt the single European currency, reports Peter Wise.

Mr Anibal Cavaco Silva, who headed a centre-right government from 1985 to 1995, said yesterday it was unreasonable to expect the EU would allow Portugal to join the euro group if Spain was rejected.

His assessment conflicts with the view of Mr António Guterres, the Socialist prime minister, that Portugal's participation in Emu should be decided on the country's own merits,

regardless of whether Spain is admitted.

Mr Guterres would prefer both Spain and Portugal to adopt the euro together, but he believes Portugal is economically better qualified for Emu than any other southern European candidate and should not be excluded on political grounds if Spain fails to meet the requirements.

Mr Cavaco Silva told foreign bankers in Lisbon yesterday that Spain and Portugal had achieved similar results in their efforts to meet the convergence criteria for Emu.

Both should qualify to be in the group due to launch the euro in 1999, "unless unexpectedly serious developments hit the Spanish economy", he said.

EU funds, poses a big challenge. But Mr Guterres makes a distinction between these "technical and economic" questions and the political issue of enlargement, for which his support is unequivocal.

Portugal has gained greatly in terms of stability from the EU, he says. "We cannot deny other countries in Europe the same right. I believe that there won't be any European security without stabilising central Europe." That could only be achieved by the enlargement of both the EU and Nato.

Portugal, he says, shares common ground with Britain in the importance it gives to Nato as the basis of European security, and to a continuing US military presence in Europe. He argues that a strong British commitment to the EU is important in order to back this line.

"We both want an Atlantic Europe. We do not want a European Union which is centred on itself."

David White and Peter Wise

Italy's PDS shakes up spy services

By Robert Graham in Rome

Italy's centre-left government has pulled off a sensitive shake-up of Italy's intelligence services with only token protests from the opposition.

The overhaul was pushed through the cabinet largely at the behest of the Party of the Democratic Left (PDS), the dominant partner in the ruling Olive Tree coalition.

The PDS has been keen to remove the intelligence service heads and exert greater political control over operations and take advantage of the outcry over the discovery of a bugging device in the Rome offices of Mr Silvio Berlusconi, the leader of the rightwing opposition.

This is the first time in post-war Italy that the left has been able to exercise control over the intelligence community and other members of the government coalition would have preferred to take more time. President Oscar Luigi Scalfaro, himself a former interior minister, made it clear the PDS was treading on sensitive ground.

However, the choice of personnel has been astutely handled, reassuring both President Scalfaro and the opposition. Mr Berlusconi was informed in advance of the appointments which replaced people installed by his government.

The current intelligence structure revolves round a military arm (Sismi), also responsible for counter-espionage, employing some 2,320 people under the control of the defence ministry.

A civilian service (Siede), dealing with internal security, counter-terrorism and anti-mafia with a staff of some 1,330 operates under the ministry of the interior.

Sismi and Siede are co-ordinated by a national security executive (Cesis) which is responsible directly to the prime minister and has a staff of just over 200.

The latest changes were limited to appointing new heads to Sismi, Siede and Cesis. The two civilians chosen have had long careers in the interior ministry. Mr Vittorio Stalo, the new head of Siede, comes from being the prefect of Turin, while Mr Francesco Bernardino, new head of Cesis, was prefect of Florence and is known to be a friend of President Scalfaro who is seen as part of the old long-ruling Christian Democrat establishment.

Admiral Gianfranco Battelli, the new Sismi boss, has headed the defence minister's cabinet since 1994 including a period under the Berlusconi government.

With political consensus on these appointments, the government can now go about a systematic overhaul of the intelligence community whose credibility has been compromised by political interference and corruption scandals.

The main priorities are tighter Cesis control over Sismi and Siede, better military intelligence co-ordination; a clear set of post-cold war objectives, including economic/financial information; competitive recruitment procedures and more transparent budget control.

Mr Beniamino Andreatta, the defence minister, said the intelligence services churn out too many useless reports while the authorities lack an adequate mechanism to evaluate information, giving a very poor return on the L650bn (\$429.3m) annual intelligence budget.

Finnish premier shrugs off poll setback

By Hugh Carnegie in Stockholm

Mr Paavo Lipponen, Finland's prime minister, yesterday shrugged off Euro-sceptic gains in elections to the European parliament, saying his Social Democratic-led government would continue to prepare Finland to join the planned European monetary union.

"The only attitude for the government is to act as if Emu will take off in 1999," he said after the opposition Centre party won the biggest share of the votes in Sunday's poll.

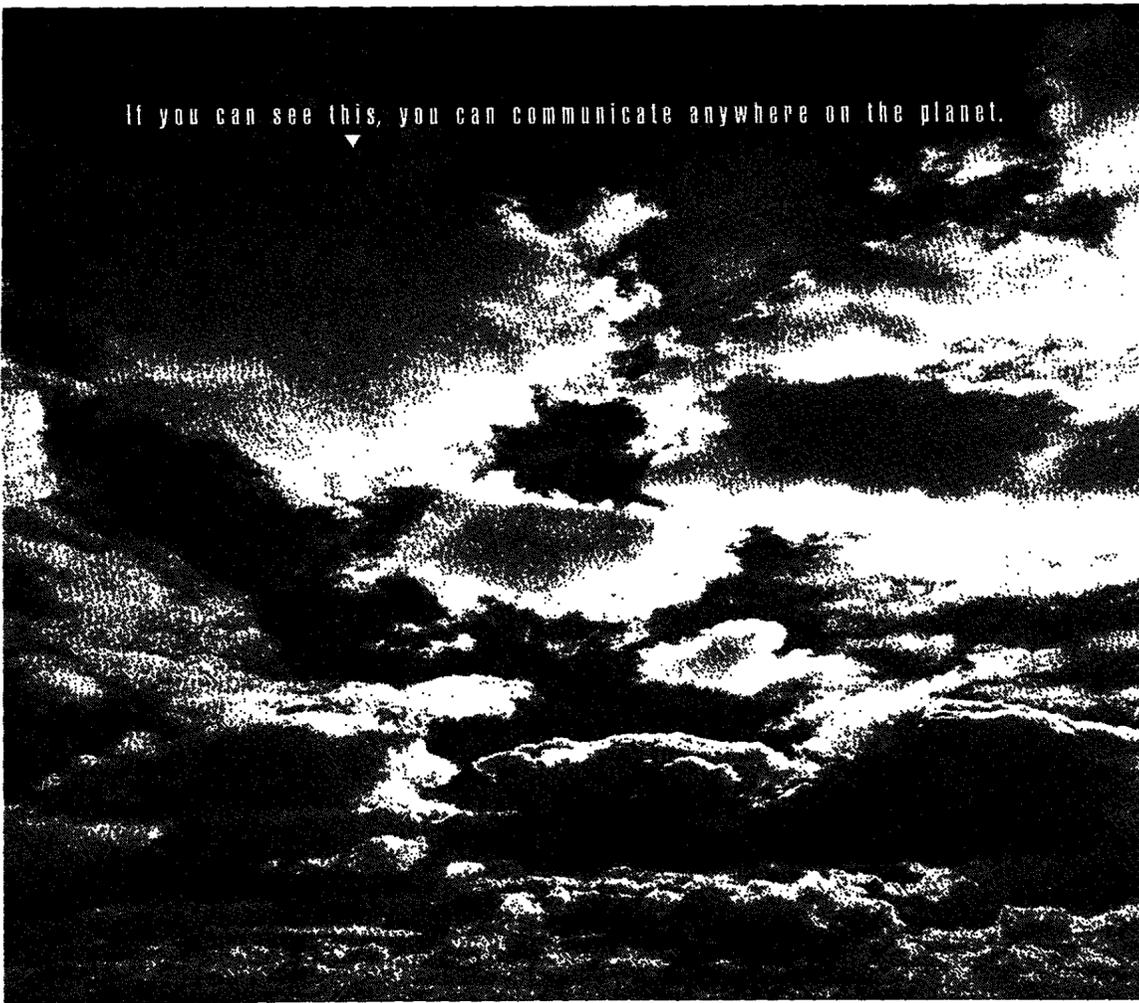
The Centre party - which led Finland into the European Union last year but is critical of the government's pro-Emu stance - took 24.4 per cent of the vote, overtaking the SDP, which won 21.5 per cent.

Candidates who gained most votes were Mr Paavo Väyrynen, former Centre party foreign minister, and Mr Esko Seppänen of the Left party. They have been the most prominent opponents of Finland's EU drive.

Sunday's vote came a week after the Finnish markka joined the European exchange rate mechanism in preparation for joining Emu, and was widely seen as a sign of public concern at the government's stance.

"There is a message here. The Lipponen cabinet has been very determined to take us to the very core of the EU, but I think Finns have not really kept pace - they feel the government is going too fast," said Mr Pekka Ervasti, political columnist for Ilta-Sanomat newspaper.

But the results were far from a decisive rebuff for pro-Emu policies. The Centre party lost one seat, taking four of the 16 Finland occupancies in the European parliament, while the Conservative party, the SDP's main coalition partner, gained one seat to win four. The SDP retained its four seats. The three other small coalition parties took the rest, although one of those went to Mr Seppänen.



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NEWS: ASIA-PACIFIC

Hanoi edges closer to tackling graft

By Jeremy Grant in Hanoi

Vietnam's top military official yesterday joined a chorus of criticism against rising corruption, saying it was undermining confidence in the Communist leadership.

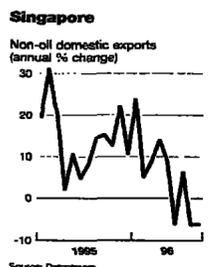
He hinted that "hostile forces" were partly to blame, a phrase that usually means foreign countries. "Corruption has been causing the degeneration of the revolutionary nature of our state, and the reduction of confidence in the party and the state by the working class and the people," he was quoted as saying.

Foreign investors and donor countries have expressed worries in recent months about a rise in corruption in Vietnam, which implemented economic reforms 10 years ago.

Observers were disappointed when it appeared last week that the assembly, the country's legislature which meets twice a year, would only discuss changes to the foreign investment law and tax.

Corruption and smuggling are supposed to be dealt with by a ministerial committee but there is little evidence that its work is having any effect.

with wider reporting of a big bank fraud scandal, appear to have forced the issue on to the agenda.



Singapore exports suffer

By James Kyngie in Kuala Lumpur

Singapore's non-oil exports fell 6.2 per cent in nominal terms in September from the same month a year earlier, confirming a trend of declining exports because of the global slump in demand for electronics.

Official figures showed that non-oil exports were \$87.31bn (US\$1.17bn) in September, slightly higher than August's \$87.01bn. The decline in September against the same month last year, however, prompted some economists to revise downwards their economic forecasts for 1996.

Bitter future for Philippine sugar

Planters claim government is mismanaging the industry, writes Edward Luce

Mr Manuel Lamati, president of one of the Philippines' largest sugar associations, is not a happy man. Leader of a group known as the "Don Quixotes" - a reference to the planters' mainly Hispanic roots - Mr Lamati is suing the government for alleged mismanagement of the sugar industry.

Employing more than 500,000 people the industry produces almost 2m tonnes of sugar a year, but has suffered a steep decline since its heyday as the country's second largest exporter in the 1970s.



Harvesting sugar cane in Negros: rising incidence of banditry is creating law and order headaches

producers have little incentive to upgrade their production facilities. Duties on the import of capital equipment and machinery remain punitive. Interest rates on loans to the sector average above 20 per cent.

Partly out of desperation, Mr Lamata and his colleagues have filed a class lawsuit against the sugar authority for allegedly conspiring to undercut Philippine sugar with illegal imports.

"The Philippine agricultural sector acts as an anchor which is dragging on the growth of the Philippine economy," said Mr David Neller, the International Monetary Fund representative in Manila. "The government needs to improve rural infrastructure and other support services if agriculture is to reach the high growth rates of the rest of the economy."

reforms will come soon. Under the government's land redistribution programme, marginal land is divided between labourers across the country. Often it fails to follow this up with rural infrastructure spending or supply of credit to the new owners.

Mr Coscoluela says the government is actively hampering the restructuring of the sugar industry. Like the island's 16,000 sugar planters, the governor concedes that the industry is inefficient. That sugar, for example, is cheaper than Philippine sugar even after the 100 per cent import tariff.

Unlike their Thai counterparts, however, Philippine producers have little incentive to upgrade their production facilities. Duties on the import of capital equipment and machinery remain punitive.

Mr Coscoluela says the government is actively hampering the restructuring of the sugar industry. Like the island's 16,000 sugar planters, the governor concedes that the industry is inefficient.

Fears over Dhaka corruption purge

By Kasra Naji in Dhaka

The authorities in Bangladesh have begun legal proceedings against several senior figures linked to the previous government for alleged corrupt practices.

All the accused, including Mr Monzur Morshed Khan, chairman of the bank who was alleged to have received the loan, Mr Abdul Rahim Chowdhury, its managing director, and three other senior bank officials, are now on bail.

Nationalist party, Mr Morshed Khan is a parliamentary member of the BNP and was a special economic envoy of Mrs Zia when she was prime minister.

Bank managers are now going to be very reluctant to sanction loans in case the next government sees it as a political favour, said one banker who is a supporter of the government.

Mr Chowdhury, managing director of the Arab Bangladesh Bank, said the loan was sanctioned according to "all the established norms and practices of aid in accordance with standard rules."

The anti-corruption bureau has filed cases against 10 people, including Maj-Gen Majidul Haq, the former minister of water resources, for allegedly misusing government vehicles, and senior management of the Arab Bangladesh Bank in connection with sanctioning a Tk30m (\$710,000) loan.

However some observers claim there are political reasons for the latest legal proceedings. "They smack of political harassment," said one business community leader.

Since the Awami League came to power in June there has been a fear the BNP might resort to street agitation similar to the Awami League when in opposition.

Since the Awami League came to power in June there has been a fear the BNP might resort to street agitation similar to the Awami League when in opposition.

ASIA-PACIFIC NEWS DIGEST

Bonn's Beijing troubles 'over'

Mr Klaus Kinkel, the German foreign minister, declared yesterday that troubles in Bonn's ties with Beijing had now been settled as a result of his visit to China. "There have been bumps in Sino-German relations. But things are now resolved," Mr Kinkel said after meeting Mr Qian Qichen, his Chinese counterpart, in Beijing.

Taiwan appeals for calm

The Taiwanese government yesterday appealed for calm as activists vowed to risk their lives to stage an air protest over disputed islands in the East China Sea. The government's aviation department has said consent must be sought from Japan for flights around the Diaoyu, known as the Senkakus in Japanese.

China to offer tax breaks

China will offer tax breaks and discount prices in land use to attract investors to the country's underdeveloped inland provinces, the official China Daily reported yesterday. Some 2,500 projects in inland provinces had been offered to investors at a trade fair in Guangzhou, the newspaper said.

The Chinese government has made narrowing this disparity a priority, and is seeking to channel investment inland by extending preferential policies for investors to areas beyond the coastal economic zones and eastern coastal region, and building inland infrastructure.

Bhutto defies 'quit' pressure

Pakistan's prime minister, Ms Benazir Bhutto, has vowed not to resign under pressure, as she laid before parliament a draft law to fight corruption, the issue her opponents are using against her. Speaking in the National Assembly after submitting the much-awaited draft law, Ms Bhutto, whose five-year term expires in 1998, rejected opposition demands for snap polls under a caretaker government.

Suu Kyi roadblocks down

Burma's military government yesterday removed the roadblocks barring access to roads around democracy leader Aung San Suu Kyi's house, witnesses said. The barricades had been manned by heavily armed soldiers for 10 days. The ruling military body, the State Law and Order Restoration Council said it had set up the barricades to prevent unrest.

The blockades had stopped the Nobel Peace prize-winner giving her regular weekend speeches for the fourth weekend in a row. They were also in place from September 26 to October 5 to stop Ms Suu Kyi's National League for Democracy holding a congress. The state media reported yesterday that Lt-General Khin Nyunt, military intelligence chief, has urged Burmese to crush the "traitors" spreading western ideas.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1985=100.

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Exports, Imports, Current account, etc. for the years 1985-1996.

Telstra advertisement featuring the slogan 'Who's helping Incube?' and 'The international distribution group, succeed in the Asia Pacific?' with contact information 0800 856 0856.

Advertisement for The Industrial Credit and Investment Corporation of India Limited, mentioning a clarification regarding offer for sale/takeover of a company engaged in manufacture of white cement.

Advertisement for Imperial Cancer Research Fund featuring a photo of Zoe Lister-Jones and the text 'Every day, we help thousands of people like Zoe fight cancer.' Includes a donation form.

Advertisement for Valencia survey, stating 'The Financial Times plans to publish a Survey on Valencia' on Tuesday, December 10. Includes contact information for Ewa Placzek-Neves in London.

Due to the introduction of the Single Market, EC countries are currently changing to a new system of compiling trade statistics. All trade figures are seasonally adjusted, except for the Italian series, and the German current account. Imports can be derived by subtracting the visible trade balance from exports. Export and import data are calculated on the FOB (free on board) basis, except for German and Italian imports which use the CIF method (including carriage, insurance and freight charges). German data up to and including July 1995, shown in italics, refer to the former West Germany. The nominal effective exchange rates are period averages of Bank of England trade-weighted indices. Data supplied by Datastream and WEFIA from national government and central bank sources.

NEWS: WORLD TRADE

Global telecoms deal comes closer

By Alan Cane in Geneva and Guy de Jonquieres in London

The US satellite communications industry has softened its opposition to plans for a global accord to liberalise basic telecommunications. As a result, chances of a deal being reached in the World Trade Organisation early next year have improved.

However, a meeting last week between international satellite operators and trade negotiators is said to have revealed a change in attitudes. Most of the industry is now thought to be keen for a WTO accord to be concluded by the new deadline in mid-February.

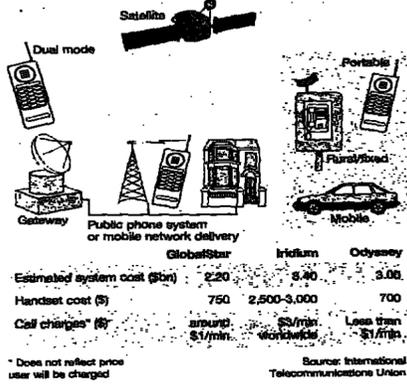
open their markets to free international competition. But one trade negotiator said the consortia now appeared ready to settle for more modest market access concessions than they had sought in April.

The WTO talks still face other hurdles. The biggest is concern in Washington that telecommunications monopolies from other countries will take advantage of low US rates on international routes without offering US carriers equal treatment.

telecoms operators and service providers. The forum, which has no power to set or impose policies or regulations, aims to provide a background of discussion, against which individual countries can devise their own regulations.

Some countries are reluctant to allow satellite handsets past their boundaries on the grounds they could by-pass PSTN traffic. GlobalStar will avoid this problem by transferring its satellite traffic to and from fixed networks rather than from satellite to satellite.

Satphones: how the global mobile works



Australia lifts uranium ban

By Nikki Tait in Sydney

Australia yesterday lifted its ban on new contracts for the supply of uranium to France, presenting opportunities for local mining companies which are expanding uranium operations.

federal government lifted the restriction. Australian mining companies are looking to expand existing uranium production sites in both the Northern Territory and South Australia.

Apec members back US plan to scrap IT tariffs

By Edward Luce in Manila

The 16 members of the Asia Pacific Economic Co-operation forum have agreed to back a US proposal to eliminate tariffs on information technology products by the year 2000.

rial meeting in Singapore in December. Apec officials said several details, including the classification of products to fall under the agreement, would be ironed out before the forum's summit on November 25.

gest initiative to come out of the Apec summit next month," said Mr Jesus Estanislao, adviser to President Fidel Ramos of the Philippines, chairman of Apec 1996.

Under the deal, which, if accepted by the European Union at the WTO meeting, would eliminate world tariffs on information technology, Apec members would negotiate the package as individual countries in Singapore.

China, however, has questioned the inclusion of non-physical or intangible IT products. Apec comprises the US, Japan, China, the Philippines, Brunei, Thailand, Indonesia, Malaysia, Singapore, Hong Kong, Taiwan, New Zealand, Australia, Canada, Papua New Guinea, South Korea, Mexico and Chile.

WORLD TRADE NEWS DIGEST

Opel's Polish plans expand

Opel, General Motors' German subsidiary, is considering doubling production in Poland - revealed yesterday as Europe's fastest-growing car market. The company is already building a DM470m (\$600m) factory at Gliwice to make 72,000 medium-sized family cars a year from 1998.

BP in \$2.5bn China venture

BP Chemicals is to build a \$2.5bn petrochemical complex in Shanghai in a joint venture with Shanghai Petrochemical, a subsidiary of Sinopec, China's state-run chemicals producer.

Export zone for Bangladesh

South Korea's Youngone Corporation has won approval from the Bangladesh government to set up its own Export Processing Zone in the south of the country, taking advantage of incentives including a 10-year tax holiday.

WTO under consumer attack

Consumer organisations yesterday lambasted the World Trade Organisation for excessive secrecy and called for more openness in providing information and consulting outside groups.



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*Flights from 27th October 1996

NEWS: THE AMERICAS

Big vote, big bucks, big issue

Jurek Martin on why campaign finance has aroused controversy as poll looms



US ELECTIONS November 5

When Mr Bob Dole proposed over the weekend that political contributions from corporations, trade unions and wealthy individuals be barred, the Democratic response was predictably swift.

put their money where their beliefs were. (The US subsidiaries of foreign companies, but not the parents, are also permitted to give politically.)

merly was head of Lippo's US offshoot. The Republican record, however, is far from clean. Its national committee has also recently returned an apparently improper contribution of \$15,000 from a Canadian company.

hard evidence of policy changes - towards Indonesia in particular - as a result of political donations. In practice foreign contributions are but a drop in the ocean of the problem of campaign finance, though sensitivity to them is undoubtedly higher.

Mr Dole also get roughly \$82m in federal funds apiece. The CRP study found US business interests to be the largest donor, giving about \$243m in the current election cycle, the lion's share again going to Republican candidates and causes, far more than the \$35m which organised labour is committed to spending this year, almost all on behalf of Democrats.

In Congress, the Republican candidate had led six filibusters against campaign finance reform

with accepting questionable donations, all from domestic sources. The Los Angeles Times last week listed the substantial contributions Mr Dole had received over the years from Ernest and Julio Gallo, the California winemakers, in return for assistance over labelling legislation.

presidential race would end up costing \$600m, three times that of 1992, with congressional contests, accounting for another \$600m. Current election law permits donors to avoid the nominal \$1,000 ceiling by giving directly to political parties rather than to candidates.

ing in poor conditions are better off than those who have no jobs at all. "It is possible that in the absence of government programmes to assist the children, the precipitous dismissal of child workers can endanger, rather than protect them," the report acknowledged.

Right claims Nicaragua election victory

By Johanna Tuckman in Managua



Liberal Alliance presidential candidate Arnoldo Alemán gives a thumbs-up to supporters yesterday

Liberal Alliance candidate Mr Arnoldo Alemán claimed victory yesterday in Nicaragua's presidential elections, but his Sandinista opponent, Mr Daniel Ortega, insisted the race was too close to call.

one democratically elected civilian government has transferred power to another. "We are going to call on all political forces of the country to join us in a national government," Mr Alemán said.

International and national observer missions including the Organisation of American States and the EU have so far declared the elections free and fair despite administrative problems. Apart from delays caused by heavy rain, communication problems and confusion over voter documents, both vote and count were slowed by the multi-stage nature of the process.

Use of child labour 'is diminishing'

By Nancy Dunne in Washington

Clothing factories in Central America have "significantly" reduced their use of child labour under pressure from US retailers, according to a report released by the US Labour Department yesterday.

adopted under pressure from US labour and consumer groups which ran highly publicised campaigns about the plight of child labourers. "Private industry now recognises that it can take steps to make sure boys and girls are not robbed of their childhood," Mr Robert Reich, US labour secretary, said yesterday.

ardous or insanitary conditions. To study the implementation of codes of conduct, Labour Department officials visited 74 factories in the Dominican Republic, El Salvador, Guatemala, Honduras, India and the Philippines.

subcontractors." Many work in their homes where there is no monitoring. The department attributed the "potential downward trend" in the use of child workers to worries by subcontractors that they could lose business by using child labour, and concerns that importing countries may enact legislation banning import of products made by children.

ing in poor conditions are better off than those who have no jobs at all. "It is possible that in the absence of government programmes to assist the children, the precipitous dismissal of child workers can endanger, rather than protect them," the report acknowledged.

Latin Americans back economic integration

By Stephen Fidler, Latin America Correspondent

A majority of Latin Americans support economic integration in each of 17 countries in the region, though the majority in favour of the concept is smallest in Mexico, a series of new opinion polls shows.

ians, Argentines and Ecuadorians. An average 88 per cent of Latin Americans said their country was benefiting a lot or a fair amount from regional trade accords, while a further 50 per cent said it was benefiting slightly.

entral Latin American summit in Santiago which will bring Spanish and Portuguese leaders together with those from Latin America, also showed a majority in most countries preferring democracy over authoritarian governments. However, only in Uruguay and Costa Rica did the number of people saying they were satisfied with the working of democracy exceed those who were dissatisfied or not very satisfied.

NEWS: INTERNATIONAL

Mass exodus as fighting flares in Zaire

By Michela Wrong in Nairobi and Antony Goldman in London

Up to 250,000 people were on the move in eastern Zaire yesterday, fleeing increasingly bitter fighting between the Zairean army and an isolated community of Tutsis ordered to leave by the local authorities.

ethic Tutsi Banyamulenge community in Zaire and directing a war against Zaire. "They are acting like the detonator for a huge explosion which may engulf the entire region," he said.

ing north to the town of Bukavu or hiding in the hills. The exodus is the biggest movement of people seen in the region since nearly 1m Hutus streamed across the border following the 1994 genocide of Rwanda's Tutsis.

sands of Tutsis from the Masisi region in north Kivu earlier this year, then used the area as a base for cross-border raids into Rwanda. By the time their attention switched to south Kivu's Banyamulenge, that 400,000-strong community had armed itself.

the anarchy. As the president recuperates in Switzerland from a prostate operation, local authorities have been encouraged to take the law into their own hands with disastrous results.



Map showing Zaire, Uganda, Rwanda, Burundi, and Tanzania with conflict zones marked.

The great game goes another round

Sander Thoenes reports from Mazar-i-Sharif on hopes of peace amid shifting Afghan alliances

As the armoured black Lincoln of General Abdul Rasheed Dostum sped past the rice paddies and orchards of the Salang Valley, with 20 jeeps in tow, his spokesman nodded at a crater in the road.

Experts on the region see in Gen Dostum, who holds sway from a clay fortress that looks medieval although it was built last century, the "swing factor" in the latest conflict.

With limited artillery attacks, Gen Dostum has made clear to Taliban that he will fully back Mr Masood unless Taliban agrees to his ceasefire offer.

istan's strongest army and could hold the Salang pass if anyone were to attack. But he apparently reckoned that since neither Mr Masood nor Taliban could prevail without his support, his faction could harter for a significant role in any coalition government in Kabul.

But observers believe that a coalition including Gen Dostum, Mr Masood and Taliban could be even less stable than the most recent Dostum-Masood alliance which collapsed two years ago.

But with Zaire reinforcing and resupplying its troops, hopes of a lull seemed faint.

Until last spring, Gen Dostum, the ethnic Uzbek chieftain who has turned much of northern Afghanistan into his personal fiefdom, was bitterly at odds with the mainly Tajik forces headed by Mr Masood.

Since last month's takeover of Kabul by the Taliban Islamic militia, the two northern commanders have tentatively settled their differences, to make common cause against the capital's new masters.

With limited artillery attacks, Gen Dostum has made clear to Taliban that he will fully back Mr Masood unless Taliban agrees to his ceasefire offer.

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INTERNATIONAL NEWS DIGEST

Tax raid angers News Corp

Mr Rupert Murdoch is prepared to be interviewed by Israeli tax officials by telephone, Mr Arthur Siskind, News Corporation's general counsel, said yesterday. This follows Sunday's raid by Israeli tax officials on the offices of News Datacom Research, a subsidiary of News Corporation.

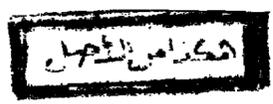
Hopes retreat of Hebron deal

Mr Dennis Ross, the US Middle East peace co-ordinator, said yesterday he was returning to Washington, dampening hopes of an imminent agreement for the long-delayed Israeli troop redeployment from the West Bank town of Hebron.

Japan beats India to UN seat

India, which torpedoed the comprehensive nuclear test ban treaty, and Australia, which rescinded the pact through subsequent unorthodox United Nations measures, last night both lost their bids for security council seats.

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Managing director questioned

Court hears of Scandex forex losses

By Clay Harris in London

The head of a company whose customers lost more than £1m (£1.5m) on high-risk currency trades yesterday was unable to name a single investor who had not made a "thumping loss".

Under cross-examination in the High Court about the remaining funds of clients of Scandex Capital Management, Mr Jeremy Bartholomew-White was asked to explain the dwindling balances in accounts held in Denmark and Switzerland.

The Securities and Investments Board is seeking to bar Copenhagen-based Scandex, and Mr Bartholomew-White, its managing director, from doing investment business in the UK.

Mr Philip Heslop QC, for the SIB, said: "I can't find any investor in any currency, no matter how denominated, who didn't make anything other than a thumping loss. Is that right?" Mr Bartholomew-White replied: "No, it's not."

After several minutes of silence, while Mr Bartholomew-White went through the client records, Mr Heslop said: "It's quite tricky to find, isn't it?" Mr Bartholomew-White said: "It's the nature of the business."

On evidence disclosed by Scandex last week, total losses of named clients exceeded £1m of the £1.28m they invested. This appeared to leave a balance of £250,000, but this had since fallen to £140,000, at most. Mr Bartholomew-White said: "Since then, the market has turned against the open client positions."

Under questioning, Mr Bartholomew-White said all of Scandex's foreign exchange trades had been made through two Geneva-based entities, CDC and Republic Finance and Trading. They operate from the same address and use the same telephone number.

Mr Bartholomew-White said CDC had split into two parts, renaming its trading arm Republic Finance and Trading. When Mr Heslop asked who owned or ran Republic, he said he did not know.

"You must know the name of a managing director, leading shareholder or chief executive," Mr Heslop insisted. "The name escapes me," answered Mr Bartholomew-White.

The SIB counsel then asked whether a Mr Stephen Wheatley was connected with either company. "I believe he is a consultant to one of the firms, in fact he's a consultant to both," Mr Bartholomew-White said.

He added: "I've known Stephen Wheatley for a number of years socially and come across him in a business context." He said Euro Currency Corporation, his London-based foreign exchange trading company which ceased trading in April, had traded with CDC.

Mr Justice Chadwick had ordered Scandex to transfer to the UK all funds owned by British investors. He said yesterday there was no evidence his order had been complied with. Mr Bartholomew-White acknowledged he had asked for the return of the balance of only one of 11 accounts held at Den Danske Bank but the bank was being "far from helpful". The hearing continues today.

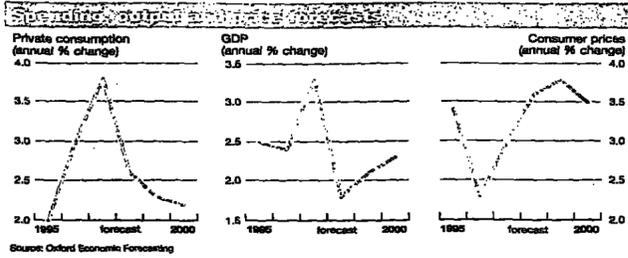
Tax cuts 'would be very difficult to justify'

By Gillian Tett, Economics Correspondent

The UK government is to be issued today with a stern warning against unveiling large tax cuts in next month's Budget.

Oxford Economic Forecasting, an independent research group, argues in a report that the high level of government borrowing and forecast surge in consumer spending makes tax cuts "very difficult to justify".

Although the government might be able to offer some £2bn (£3.12bn) worth of reductions, "it is hard to imagine that this will do anything for the Tories' election hopes," the group adds. The findings echo a City-wide consensus that the chancellor of the exchequer would be ill-advised to make any drastic reductions.



Some MPs from the governing Conservative party want the chancellor to make reductions in the basic rate of income tax, in order to present voters with a "sweetener" before the general election next spring.

However, OEF argues the chancellor should cut interest rates rather than taxes, to boost manufacturing investment which has been weak this year. The outlook for consumer spending, by contrast, is already upbeat. Retail sales figures to be published tomorrow are expected to show a slower rate of growth in September than in August.

OEF forecasts private sector consumption growth of 3.75 per cent next year - almost double last year's level. OEF expects this to push consumer prices up 3 per cent in 1997 - outside the government's inflation target - and so argues there is little need for stimulus. Meanwhile, the slow decline in government borrowing also means any net tax cuts could be inadvisable, the report adds.

Although OEF expects between £2bn and £3bn worth of cuts - equivalent to about 2 pence off the basic rate of tax - it argues these should be matched with spending cuts. This view is shared by many Treasury and Bank of England officials, who are concerned that the recent slippage in public finances will mean the UK may not qualify for European monetary union.

UK monetary authorities are keen to ensure Britain has the option of joining, to avoid being punished by the financial markets. However, current projections suggest the gross government deficit will be around 3.5 per cent of gross domestic product in 1997 - well above the 3 per cent needed for Emu.

Martin Wolf, Page 13

Estate agents faced with shortage of property

By Andrew Taylor, Construction Correspondent

Housing markets are suffering a property famine with the number of homes for sale at its lowest ebb for eight years, according to a survey of more than 100 estate agents published yesterday.

Shortages were worst in southern England but were "fast becoming a problem for all regions", according to the Royal Institution of Chartered Surveyors (RICS), which conducted the study.

Some of the biggest house price increases have occurred this year in south-east England, particularly in central London where prices, according to Halifax building society, have risen 10 per cent since the third quarter of last year.

The institution said yesterday that some owners were delaying putting properties on the market in "over-optimistic" expectations of further price rises. The number of homes for sale in England and Wales had fallen by a third during the three months to September 30 compared with the same period last year and was the lowest since December 1988.

Mr Rob Thomas, building societies analyst at UBS, said: "Big price falls in previous years mean that many people would have little equity to put down as deposit, should they decide to move. These will have to wait for prices to rise before they can afford to go back into the market."

UBS is forecasting average price rises nationally of 10 per cent next year, and up to 15 per cent in London, with the number of house sales also rising as more owners are priced back into the housing market.

According to the RICS the balance of agents reporting price rises against price falls rose to 43 per cent during the third quarter of this year the highest proportion since September 1988.

Central London tourism sites may ban traffic

By Liam Halligan, Political Staff

Plans to ban traffic from some of central London's most famous tourism areas moved a step further yesterday when Westminster City Council was awarded £125,000 (\$195,000) by the Heritage Lottery Fund, which allocates money raised by the National Lottery, to help carry out a feasibility study of proposals to revitalize the entire Whitehall area.

"The aim is to take the heart of London into the 21st century and give it the look befitting a world-class city," said Mr Melvyn Caplan, leader of Westminster City Council, the local authority for the area.

The study will consider banning traffic from the north side of Trafalgar Square alongside the National Gallery and the south side of Parliament Square among other pedestrian-friendly measures. Additional proposals include improving pedestrian access, lighting and street furniture.

Lord Rothschild, chairman of the Heritage Lottery Fund said: "This study will, if implemented, greatly enhance public access to and appreciation of one of the most famous spaces in Europe."

Last year London had a record 23.6m visitors, with more than 15m from overseas, up almost 15 per cent on the previous year. This year 23m tourists are anticipated.

Westminster Council has invited six teams of consultants to bid for the job of carrying out the study, with a decision expected on 12th November. The winner will be asked to produce a "master plan" for the "Whitehall Conservation Area", including Horseguards Parade as well as Trafalgar and Parliament Squares.

London's Wembley stadium seemed certain to be named as the new national arena after the football, athletic and rugby league authorities announced they were backing the venue over a rival bid from the city of Manchester. Patrick Harverson writes.

At least £100m of lottery funding is being made available to help build the new stadium. The British Athletic Federation said it chose Wembley because it believed the site would give Britain a better chance of one day hosting a future Olympic games.

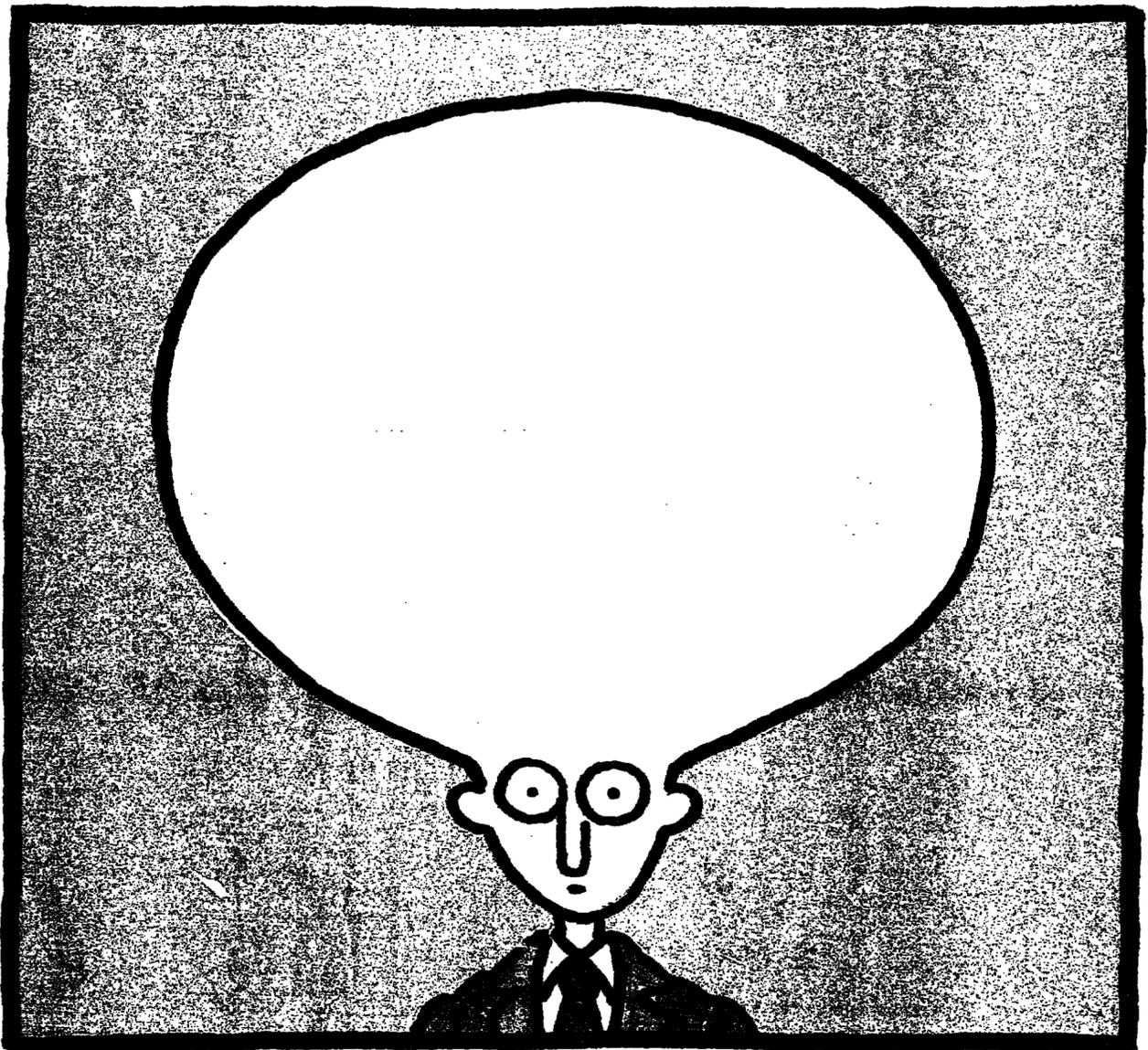
An Italian firm of architects has won a competition to design a new development for the headquarters of the Department of the Environment, widely regarded as one of central London's ugliest buildings, Simon London writes.

The submission by Tagliaventi & Associates, proposes a mix of offices, shops, flats and a swimming pool for the Westminster site.

The winning design, announced yesterday by Mr John Gummer, environment secretary, was out of more than 200 entries.

About 2,000 civil servants occupy the office towers at 2 Marsham Street. They will move next year to new buildings in central London.

Although the Italian firm has scooped a competition prize of £25,000 (£39,000), there is no guarantee that the design will become a reality. The government has not decided whether to sell the building to the private sector or redevelop the site under the private finance initiative scheme.



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NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of MLM Holdings Limited will be held at the Sheraton Brisbane Hotel, 249 Turbot Street, Brisbane, Queensland on Thursday 14 November 1996 at 10.00 am.

ORDINARY BUSINESS

1. Receipts and consideration of reports and financial statements for the financial year ended 30 June 1996.
2. Election of Directors retiring in accordance with the articles.

By order of the Board
D.M. Munn
Secretary and General Counsel
Brisbane, 21 October 1996

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NEWS: UK

Boost for government private funding plan

By Alan Pike and Mark Suzman

The government yesterday made a determined attempt to boost private sector confidence in the Private Finance Initiative, which this year will fall short of its £1.9bn (\$2.96bn) target.

Mr Kenneth Clarke, the chancellor of the exchequer, told a London conference the government would be "forging an alliance for progress" between the Treasury and the Confederation of British Industry, the UK's largest employers' lobby, which has been highly critical of aspects of the PFI's implementation.

The moves mark an effort to simplify the convoluted bidding process which, contractors and banks complain, is costly and ineffective. As well as the projected shortfall this year, Mr Clarke needs to accelerate the process to meet next year's budget of £2.6bn.

But while Mr Adair Turner, the CBI director-general, welcomed Mr Clarke's invitation to work more closely with the government, he again warned that the success of the initiative was "somewhat in the balance".

Similarly, Mr Alastair Darling, Labour chief secretary to the Treasury, said that while the opposition party supported the principle behind PFI, the programme had failed to deliver "significant results" and further changes were still needed.

UK NEWS DIGEST

Argentine arms deal denied

The British and Argentine governments yesterday denied media reports that they had made a secret deal to relax the UK arms embargo against Buenos Aires in return for the opening of oil concessions in the south Atlantic.

Casinos get lucky with the law

Plans to ease gambling regulations have buoyed hopes for growth

The casino industry is poised to cash in after the government announced last week the first of a series of long-awaited measures aimed at easing the regulations under which the £2.5bn (\$3.9bn) industry operates.



Source: The Gambling Board

missed an opportunity to capture more spend from tourists by stopping short of abolishing the 48-hour rule. Tourists account for more than two-thirds of the drop - the amount exchanged for chips - in London casinos.

The government's deregulation of casinos is part of a worldwide liberalisation trend. Gambling is becoming increasingly socially acceptable while governments look to it as a source of revenue.

said it was difficult to quantify the scale of growth in the UK once all the deregulatory measures were in place, but added: "We would still be a million miles away from Las Vegas."

The catalyst for change in the UK has been the government's successful entry into the gambling industry through the National Lottery two years ago. But pushing changes through has been slow and the more far-reaching measures - allowing changes to the number and type of jackpot machines, limited advertising and postal membership applications - will be subject to a second round of consultation this year.

Skills shortage 'threatens to restrict growth'

By Richard Wolfe, in Birmingham

Skills shortages are threatening to restrict economic growth in England's east Midlands region, according to a quarterly survey of 600 manufacturing and services companies published yesterday.

are backed by another survey in the region by Leicester City Council and Grant Thornton accountants earlier this month, which revealed that 40 per cent of companies in the Leicestershire area were finding it hard to recruit staff.

Stores review toy gun sales

Retailers were yesterday reviewing their policy on toy guns as Selfridges, the London department store, announced a ban on replicas and look-a-like weapons.

BA's Middle East plan falters

British Airways has abandoned plans to hand over the running of long-haul flights to Beirut, Amman and Damascus to British Mediterranean, a small independent carrier, British Mediterranean, which operates its own flights to the same cities, failed to meet British Airways' conditions for the proposed franchise agreement under which British Mediterranean would have run the services in BA's colours.

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LAW

Ships ruling upheld

The Court of First Instance upheld a Commission decision that three shipping conferences infringed Article 85 of the EC treaty and that the members of one had also infringed Article 86. The fine imposed by the Commission on the member companies was, however, reduced by 10 per cent.

The judgment addressed four joint cases, all actions for the annulment of the Commission decision. The principal parties included the Belgian shipping group Compagnie Maritime Belge, its subsidiary Delta-Lines, the German shipping company Deutsche Afrika-Linien (DAL), and the Dutch shipping concern Nedlloyd Lijnen. Each was a member of the shipping conference Association Central West Africa Lines (Cewal). All operated a regular liner service between the ports of Zaire and Angola and those of the North Sea excluding the UK.

The CFI examined the four main pleas put forward by the applicants. First DAL alone alleged procedural defects affecting the validity of the decision. This argument was based upon the change in the legal identity of DAL during the course of the Commission proceedings. The court rejected the claim that the rights of the defence had been breached or that DAL was not the addressee of the decision.

Second, the court dealt with the applicants' plea alleging that there had been no infringement of Article 85(1) of the EC treaty prohibiting anti-competitive agreements. The court rejected the submission that there were no agreements between conferences and found that the practices in question could not qualify for exemption under the relevant regulation. The court stressed that it did not assist the parties to argue that the annual aims of a shipping conference had been recognised to be beneficial as this did not

signify that every impairment of competition brought about by shipping conferences fell outside the prohibition laid down by Article 85(1) of the treaty.

Third, the court addressed the plea that Article 86 of the EC treaty, prohibiting abuse of a dominant position, had not been infringed. The court concluded that in view of the evidence set out in the Commission decision the shipping companies formed a common entity, the Cewal shipping conference, and that it was necessary to assess the position of Cewal members on the relevant market collectively.

The court stressed that quite apart from the agreements concluded between the shipping companies creating the Cewal conference, there were links between the companies such that they adopted uniform conduct on the market. In those circumstances the Commission was fully entitled to consider that Article 86 could potentially apply.

The court also dismissed the applicants' contentions concerning the Commission's approach to measuring market share and rejected their plea alleging absence of abuse.

Fourth, the court considered the arguments that there had been no effect on intra-Community trade and that the markets concerned were not part of the common market. In relation to article 86, the court found that the agreements between conferences were aimed at partitioning the market in maritime services offered by Community undertakings and were also capable of indirectly affecting competition between the Community ports covered by the agreements.

Joined Cases T-24/93, 25/93, 26/93 and 28/93. *Compagnie Maritime Belge Transports SA and others v Commission CFI (3rd CH, extended composition), 8 October 1996.*

Zurich's Hänggi goes to Roche

Rolf Hänggi's appointment as a vice-chairman of Roche strengthens the boardroom ties between the Basle-based Swiss drug giant and Zurich Insurance, Switzerland's second biggest insurer. Fritz Gerber, 67, Roche's chairman and chief executive, started his career at Zurich and only retired as chairman there last year. Hänggi, 53, man there last year after a decade at retires next year after a decade at the top of one of the world's most successful insurance companies.

His departure ends a successful partnership between Zurich's two top executives. Hänggi became deputy chief operating officer in 1988 when Rolf Hüppi became chief operating officer. When Hüppi moved up to chief executive three years later, Hänggi became deputy. However, when Hüppi added the title of chairman last year he did not relinquish the job of chief executive; this may help explain Hänggi's decision to move on. He will step down from Zurich's board but will continue as chairman of Rüd. Blass & Cie, a small bank bought by Zurich Insurance a couple of years ago. *William Hall, Zurich.*

Frazier for Invesco

Invesco, the UK fund management group, has appointed A.D. Frazier (left) - whose last job was as chief operating officer of the Olympic Games in Atlanta - as executive vice-president. His role will be to oversee relationships with Invesco's institutional clients in the US and to bring expertise to the Invesco board in advance of a possible merger with Aim, a US fund manager.

Charles Brady, executive chairman of Invesco, said Frazier's "masterful oversight" of the games demonstrated his management expertise. Invesco added that although the organisation of the Games had been criticised in the UK and other countries, in the US it was regarded as a great success.

Frazier, 52, was executive vice-president in charge of the North American banking group of First Chicago Corporation and First National Bank of Chicago until 1991. Born in North Carolina, he has connections with the US

Democratic Party and headed the team that reorganised the White House and the Executive Office of the President under Jimmy Carter. *Roger Taylor, London.*

Coles Myer changes

Coles Myer, the Australian retail giant that has been the focus of much institutional concern over corporate governance standards, is to invite Paul Collins, chief executive of New Zealand's Brierley Investments, and Martin Myer, a member of the founding Myer family, to join the board.

Brierley has a 6.8 per cent stake in the company, while the Myer family retains 8.6 per cent. Both appointments will be put to shareholders at the November 19 annual meeting. Stan Wallis, managing director of Australian paper and packaging group Amcor, who joined the board on May 1, will succeed Nobby Clark as Coles Myer chairman, from July. No deputy chairman is being named.

The Coles board is also endorsing the reappointment of Solomon Le as a director. Le, the former chairman of Coles, was at the centre of the row over corporate governance standards. He was forced to

step down from the chairmanship and some matters are still being reviewed by the Australian Securities Commission. However, Le has remained a board member at the retail group. This, too, will be put to shareholders on November 19. *Nikki Teal, Sydney.*

Lieven hands over

Theo Lieven, founder and chief executive of Vobis, Europe's largest computer retailer, is handing over management of the company to his deputy, Gert Högler. Lieven will continue as a consultant to Vobis but will devote most of his time to a new classical music shop which he plans to open in Berlin next month, the company said.

Lieven and Rainer Fraling, who together founded Vobis in 1976, are negotiating the sale of the 15.75 per cent stakes they each hold in the company to Metro, the Swiss-German retail group which already holds 58.5 per cent of Vobis. The remaining 10 per cent is held by Siemens-Nixdorf, the computer subsidiary of the Siemens electronics group. Högler, 39, joined Vobis several years ago from the printing and media group Bertelsmann. *Michael Lindemann, Bonn.*

Marketing Philips

A couple of years back Gérard Dufour, a French advertising executive, wrote four words in English which have just landed him the top marketing job in Dutch industry: "Let's make things better".

The slogan became the centrepiece of Philips' product campaigns worldwide. And when Cor Boonstra, who as president of the Eindhoven company this month, one of his first actions was to make Dufour senior director of marketing.

Dufour, 47, says of the newly created post, in which he will report directly to Boonstra: "Worldwide brands are rare, so no ad man would have let this opportunity pass by." Boonstra, proclaiming him a custodian of the Philips brand, told staff the company needed to "dramatically improve our collective ability to anticipate, meet and even exceed the demands of the marketplace."

On Thursday Philips is expected to unveil another round of restructuring, aimed at stemming a profits collapse. It has already this year announced 6,000 job cuts and a shake-up at its corporate headquarters. *Gordon Cramb, Amsterdam.*

ON THE MOVE

- Goeran Lindahl has been named chief executive of ASEA BROWN BOVERI, replacing Percy Barnevik who will remain as chairman. Renato Fassbind takes the new position of finance director and Sune Karlsson replaces Lindahl as head of ABB's power division. Lindahl, who formerly ran the group's power transmission and distribution businesses, has been with ABB since 1971.
- Dan Quayle, former vice-president of the United States, has resigned from the board of AMTRAN, the holding company for American Trans Air.
- Michael Wellbacher, 46, rises to vice-president and general manager of TANDEM COMPUTERS' European division. He became managing director of Tandem Germany in 1993 and has since added responsibility for Switzerland, Austria and central and eastern Europe.
- Pierre-Alain Jeanneney, 44, has been appointed adviser to the chairman of AIR FRANCE. He is replaced as assistant general manager finance and administration at Compagnie Air France
- Europe by Frederic Gagey, 40.
- Franco Angioni, former commander of Italian troops in Lebanon, becomes managing director of MARCONI of Genoa and chairman of MAC Alenia Marconi Communications.
- Ton de Boer has been appointed chief executive of ABN AMRO's Asia Pacific region. Previously vice-chairman of ABN AMRO North America, he will supervise a rapid expansion by the Dutch banking group in Asia.
- Mika Sulin has been appointed managing director of HARTWALL AREENA, the new indoor ice hockey stadium under construction in Helsinki. He joins from Nike's office in Stockholm where he was managing director.
- Jim Pantelidis, executive vice-president of Petro-Canada, joins the board of CELANESE CANADA, part of the Hoechst Group.
- Tim Pogue has resigned as president of the development division at RIDE, the world's second largest manufacturer of snowboards. He will serve as a consultant until the end of the year.
- INTERIM SERVICES, a \$1.5bn US provider of home

- health services, has appointed Robert Evans as chief information officer. He is responsible for systems planning and development. He previously worked for AT&T.
- Philip Verdi becomes executive vice-president. international business development for NATIONAL DATA CORPORATION. He was previously executive vice-president of electronic services at MasterCard International.
- James Wrigley, 42, is to head European operations for the FAXAR CORPORATION, a specialist in product identification for the garment industry. He previously worked for Coats Viyella and most recently Pepe Group.
- Sean Lance, managing director of Glaxo Wellcome, succeeds Richard Kogan, chief executive of Schering Plough, as president of the International Federation of Pharmaceutical Manufacturers Associations.
- Mahn-Je-Kim, chairman and chief executive of Posco of Korea, has been elected chairman of the INTERNATIONAL IRON AND STEEL INSTITUTE. He succeeds Takashi Imai of Nippon Steel.
- Andrew Muir, 40, becomes
- managing director of the European arm of ISOGON, a New York-based company, providing financial software.
- Anthony Ballinger, 43, president of EXECUTIVE TELECARD, a US-based telecoms company, adds the title of chief executive.
- Miguel Blesa has been appointed president of CAJAMADRID, the Spanish savings bank.
- Jean Faure, 60, has been appointed chairman of SOCIETE NATIONALE DES POUDES ET EXPLOSIFS, replacing Jean-Paul Bechat. The internal appointment puts an end to four months' uncertainty at the French explosives group.
- John Rock, General Motors vice-president and general manager of OLDSMOBILE, will retire on January 1. He is succeeded by Darwin Clark.
- Vic-president of sales, marketing and aftersales of General Motors Europe and who has been with GM since 1958.
- Warner Blow has been appointed president and chief executive of STERLING COMMERCE, following the company's spin-off from Sterling Software.
- John Harris, 47, has been named group executive for

- corporate marketing and strategy at ELECTRONIC DATA SYSTEMS. He replaces Barry Sullivan, who heads EDS's Internet and electronic markets business.
- Hong Kong's TOP GLORY HOLDING has appointed Chu Kai-yang and Kam Hung deputy managing directors. Chu, managing director of Top Glory Sugar since 1990, will be responsible for international trading. Hung, managing director of Gloria International Hotels since 1992, will be responsible for hotel investments and future hotel development.
- German TV giant KIRCHGRUPPE has appointed Dieter Hahn as head of its new sports rights division as of January 1.
- Albert Soussan, 48, has been appointed deputy managing director of OLIVETTI Franchi.
- Jocelyn Cooper-Gilstrap has been appointed senior vice-president and special assistant to chairman Doug Morris, at MCA MUSIC ENTERTAINMENT GROUP. She was previously president of Midnight Songs, a co-venture she founded with PolyGram Music Publishing and Mercury Records.
- Ron Evans, chief of

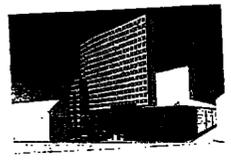
- catering group Spottes Services, and former media executive Dulcie Bolling, become non-executive directors of COUNTRY ROAD, the Australian speciality fashion retailer.
- Augusto Pallascio Jr has been appointed president and chief executive of Metro Pacific unit STENEL MANUFACTURING in the Philippines, from January 1. Pallascio, currently First Pacific's vice-president for corporate development, replaces Gilbert Vandiola.
- XIAMEN MOTOR of China has elected Huang Peiyu general manager. Wang Mingli has been appointed deputy general manager and Zhang Huizhen becomes financial controller.
- Dale Sander has joined MAXIM PHARMACEUTICALS, a San Diego-based biotech company, as chief financial officer.

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TECHNOLOGY

Telecommunications companies which offer low-cost international phone calls through the "callback" system - undercutting international phone tariffs by up to 50 per cent - are fighting back, as mainstream service providers cut their international call charges. While maintaining their price differential by exploiting low-cost networks outside the US, the callback operators are also simplifying the process of making calls and diversifying.

Callback services, a regular feature of newspaper small ads, appeal to all types of cost-conscious phone users - from tourists calling home, through executives wanting to avoid high hotel call charges, to the overseas offices of multinational companies. Users include the US State Department, the United Nations, the World Bank and PepsiCo.

Typically, a callback user phones a US number and hangs up before the phone has been answered. A computer in the United States works out which customer has called from the number dialled and phones back with a connection to a low-cost US phone network.

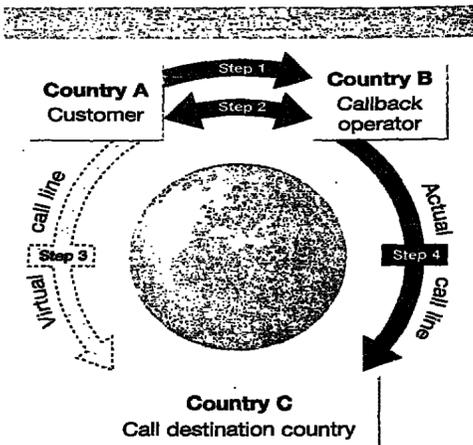
The customer then dials the international number they require as if they were phoning from the US. Popular callback "routes", according to Paul Lee, a consultant at the market research and consultancy group, Ovum, include Europe to the US; South America to the US or Europe - which can cost \$7 (54.40) a minute through mainstream carriers; and Asia-Pacific to North America.

As they draw on the lower-cost international tariffs available in the US, callback charges can be very low. Phoning via a callback company such as Seattle-based Kallback, calls from the UK to the US can cost as little as 23 cents per minute.

The problem for callback users is that they need to dial two numbers to make one call. And depending on their supplier and country, they can wait as much as five minutes for the service provider to call them back.

There are ways round this problem for heavy users of callback services. For example, Kallback can install a data line from a customer's switchboard to its own exchange. All the customer has to do is dial the international number they require and wait little more than the usual time to be connected. The switchboard recognises that this is a number that should go via Kallback and routes it accordingly.

Kallback then in effect sets up a conference call - making one call to the customer's number



Step 1: Customer calls callback computer
Step 2: Callback computer calls customer with open international line
Step 3: Customer dials country C
Step 4: Callback operator charges customer in country A for call to country C at country B's lower international tariff levels

Source: Datamonitor

Call up for savings

Joia Shillingford on low-cost phoning overseas

and one to the international number they want. When the phone is answered by the person called, the Kallback-to-customer line is dropped.

"Technically this is very complex to arrange, and requires a lot of intelligence in the switch [exchange]," says Eric Doescher, marketing director of Kallback. "But to the customer it's as seamless as making an ordinary call."

Callback services must diversify or die, says Paul Lee, co-author of an Ovum report *Resale and Callback for International Telephony: Opportunities and Threats*, to be published next

anywhere in the world for 10 cents a page.

Lee says callback services will disappear in countries such as the UK where telecoms resale is legal because resale offers similar benefits without callback's drawbacks. But Doescher believes there will always be companies who want lower-cost services than the leading carriers are willing or able to offer.

"After the first 30 seconds," he says, "we charge in six-second increments. And we have customers who sit by the phone with stopwatches checking that we're not overcharging them. We can deal with customers like that, but some of the large telcos [telecom operators] can't."

Doescher says callback services account for between 1 per cent and 2 per cent of the worldwide telecoms market. Revenues have doubled every year since 1993 and will be worth about \$1.5bn worldwide in 1996, according to Ovum.

Callback services have attracted controversy because the network in the country where the initial call is made earns no revenue from it.

The US Federal Communications Commission is looking into the rules governing callback services, but Lee expects it to take no further action following an International Telecommunications Union ruling. This prohibited callback practices which make unusually high use of networks in the countries where the caller is based.

Noel Scanlon, policy director of the Telecommunications Users' Association, warns that callback discounts "are often shown against standard tariffs and do not take into account the discounts that a heavy user of, say, BT would be getting."

"Also Callback companies often publish an average discount across a basket of destinations, which is misleading. Or they may have extra charges, such as a monthly standing charge, or bill in large call units." Moreover, US-based callback services are not usually cheaper for calls within Europe.

Telepassport, which connects calls in the UK, has taken some European business away from Kallback - which the latter hopes to regain by putting switches in the UK by the end of the year. "The bigger callback companies are placing switches around the world, not just in the US," says Doescher.

An article on Internet telephony will appear soon on the Wednesday Information Technology page

An open market in industrial research

R&D departments are becoming models of free enterprise at Siemens, says Stefan Wagstyl

Managers in the research centre at Siemens, the German electrical engineering group, have little choice about trying to deliver value for money from their laboratories. The company's operating divisions are not obliged to use its services - they are free to subcontract their research and development work to outside organisations.

While the idea of an internal market in research services is not unique to Siemens, few groups have gone as far as the German company in putting it into practice. Its central laboratories in Munich, Berlin and Erlangen, and a research centre in Princeton, stage annual fairs for each of the group's nine divisions.

The research departments - specialising in technologies which include software, microelectronics, materials and energy sciences - advertise their wares using lectures and demonstrations. The "buyers" from the operating divisions choose the programmes they want to fund and then negotiate the details, including prices, with the laboratory managers.

Claus Weyrich, who has just taken over as the vice-president in charge of corporate technology, says: "The only way to make the best use of your resources is to have market-driven rules. You might say it's not a very creative way to run R&D, but it is a very effective way."

Siemens is spending DM7.5bn (€3.17bn) on R&D this year, the group's largest corporate R&D budget after Hitachi of Japan. Some 44,500 people work in research and development, most of them distributed through the operating divisions. But about 1,700 are assigned to the central laboratories where the bulk of the longer-range research is carried out.

Until two years ago, these central laboratories secured

two-thirds of their finance from the group headquarters, which collected the money with a levy on the operating divisions. The remainder came directly from the divisions or from government research programmes. But Mr Weyrich said the divisions resented paying this "tax".

So, central funding was reduced to one-third and the amount contributed directly by divisions was increased to one-half. And divisions were given the freedom to commission research as they saw fit. "This completely changed the mind-set in research," says Weyrich. "The laboratories had to orientate their work to the customers in the operating divisions."

Not only do the laboratory managers have to tailor the content of their research to the divisions' needs, they also plan their own operations according to their income flow. If they hire staff as the workload increases in the short term they have to ensure they know what to do with them if their programmes shrink.

To discourage laboratory managers from overselling themselves and persuading operating divisions to embark on unnecessary programmes, Siemens pays bonuses to those

who run laboratories as efficiently as possible. "We also reward those who downsize at the right time," says Weyrich.

Siemens found, when it introduced the system there was no drastic decline in the central laboratories' revenues. But there was a slight shift in emphasis towards funding for software-related research and away from some more traditional fields such as materials science.

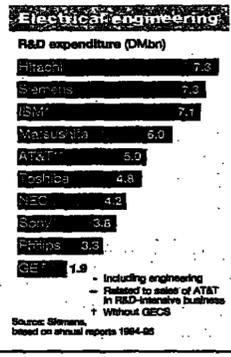
About 10 per cent of the central laboratories' work is focused on the long-term future, examining new technologies which might affect Siemens' markets. For example, in power transmission, researchers are exploring the use of superconductors in switches. For energy products, long-term means between 10 years and 15 years; for information technology it is just five years.

To guide researchers, Weyrich and his colleagues develop "road maps" of the likely trends in product development and the timing of important changes. Short-term plans are strongly influenced by the views of engineers and sales staff designing and marketing products. Longer-term ideas are often developed with the help of a wide range of experts, including academics.

Weyrich is sensitive to the charge that German companies can be tempted to use their prowess to develop over-sophisticated products which find it difficult to compete with cheaper alternatives, often made in east Asia.

He says the company has examined its experience in the machine-tool industry where Japanese makers won market share in Europe with cheap but effective machines. Siemens hit back by standardising its product lines to limit costs. Weyrich says: "We have learnt our lesson. Over-engineering is out."

This is part of an occasional series on managing R&D



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ARTS

Talented - but unfashionable

William Packer reviews some gifted artists whose work is largely ignored by British institutions

It is my regular complaint that public institutions which collect contemporary art on our behalf buy up the young and fashionable avant-garde to the exclusion of all else. The Arts Council, for example, has published a new list of buyers which is hardly distinguishable from the crew that bought the chic academic conceptualism which currently fills the upper galleries of the Hayward. At the same time, an elderly and distinguished but long neglected abstract painter was privately told that, while his work was certainly of a quality to grace the collection, there was no question of its being considered. It was simply not "challenging" enough, not "pushing out the boundaries" or "cutting-edge". It was, dear lord, preserve us, only painting on canvas.

The great wastefulness of such policies is soon exposed by any short walk round London's private art galleries. Elizabeth Blackadder now fills the Mercury with her latest large watercolours and even larger oil paintings. Now in her 60s, she is still what she was in her 30s, one of the dozen or so most interesting, accomplished and truly radical painters at work in the UK.

The paint is loose, rich and active on the surface, yet of the utmost refinement. The drawing is given lively and effective, quirky, economical and exact. The composition is never less than adventurous, the space laid out like a map, now shallow, now deep. There is no fuss, no finicky tidying-up. Blackadder always looks to the world around her, and yet the marks she makes remain always what they are, at once descriptive and yet entirely themselves - a blob, an open run of paint, a dancing cursive line across the surface.

"Ah," but say these institutional apparatchiks, only too happy to oblige a Hockney or a Kitaj, Hodgkin or Freud, Ras or Hirst, "she paints flowers and cats and that can't be serious: we can't have that." But have they ever looked closely at those flowers and lilies, those dark purple irises for example, swollen, saturated floods of pigment that, before all else, are a celebration of touch and process? Have they ever registered the radical simplicity of the structure and statement of those temples, the open confidence, take-it-or-leave-it, in the composition of those still lifes? Of course not.

Norman Adams, almost next door at the Beaux Arts, is another such painter, wonderfully gifted, especially in his command of watercolour, and yet institutionally neglected. He too is in his late 60s and thus presumably disqualified from official attention, yet there is nothing at all retiring in the freedom and ambition of his work, nothing less than challenging in what he does. But whereas a young artist would dress it up in self-conscious terms of "ironically subverting the viewer's response to its subject-matter", Adams meets it head on. In an age that takes the jargon for the substance, that may be the problem. He has the nerve to address the great theme of Christian faith, so long the staple of the western tradition. He does so in purely painterly terms, not as pure abstraction but rather by abstracting to a degree conventional imagery and symbols that yet remain recognisable. He looks now to primitive art, now to the early renaissance, now to the frankly modern, and reconciles them all. Colour and surface are symbolic, a rich and glowing confection of golds and reds, subtle and delicate, at once powerful, poignant, and full of hope.

John Napper, at Colnaghi, is rather less well-known, having spent long periods abroad and, over a long career, been neither notably consistent nor prolific in his work. But the work comes together, even so, all of a piece, the interest in allegorical subject-matter, and in the clarity and precision of the earlier Venetians - Giorgione, Bellini and Cima especially - as evident today as in the earliest student paintings. In recent years he has developed a manner of an idiosyncratic simplicity, his figures, allegories and still-lives reduced alike to an arrangement of flat, lush washes butted together in a soft edged figuration. At 60, he is as committed and distinctive as ever.

Quentin Blake, at Chris Beetles, is also in his 60s and as truly popular an artist as any in this country. Yet he is not taken seriously as the consummate draughtsman he is, in that comic tradition that goes back to Rowlandson, being perceived as a mere illustrator of children's books. He is much more than that.



Radical simplicity: 'Konchi-in Temple, Kyoto', 1996, by Elizabeth Blackadder

Opera Garrett's little vixen

An English National Opera goes into rehearsal for its most difficult new production of the season - Zimmermann's complex and hugely challenging *Die Soldaten* - it is making life a little easier for itself by reviving a couple of old favourites. Janáček's *The Cunning Little Vixen* and Verdi's *Rigoletto* are sure-fire hits.

It is important to look on the positive side of this. The Janáček may be an obvious choice for a high-pressure period, because it calls for a modest cast and no chorus, making it cheap and relatively easy to put on (as long as there is no skipping on the orchestral rehearsals). But no company has done more to champion Janáček's cause and so regular revivals of his most delightful opera can be seen as a good way to win him more friends.

There is another reason too why this production is a calculated risk at the box-office. As at the previous two revivals, ENO is fielding its most popular singer in the title-role. Fresh from collecting her award for best-selling classical album of the year ("they taught me how to enjoy making money"), she chirped candidly at the awards ceremony, Lesley Garrett makes both the role and the opera her own. Some people may find her ebullient personality over the top, but I thought her Vixen well-sung, bursting with vitality, a real character.

The key to her success lies in the words. When Dennis Marks took over at ENO, he said one of the things he hoped to improve was the audibility of the texts, but this was the first time I have felt that a whole cast was really trying. Even the conversation between Adrian Thompson's schoolmaster and Andrew Greenaway's Farson - sometimes a sticking-point in the opera - came across fairly clearly, as did Susan Parry's Fox in Janáček's witty animal courtship scene.

Although it dates from ENO's "power house" years, David Pountney's production treats its subject with a virtue then in short supply: subtlety. It takes a return visit to pick up some of its asides, like the neat references to 1920s fashion that the composer certainly intended (I enjoyed the Vixen's celebratory Charleston as she gets her mate). Maybe the animals' tableaux are starting to look too much like department store's Santa Claus grotto, but Keith Latham's earthy Forster, much tougher than usual, helped to lower the saccharine level.

The conductor is Richard Hickox, who follows his over-noisy *Rusalka* last season with a very red-blooded view of Janáček, seconded by the orchestra with unbridled enthusiasm. There are seven more performances of the *Vixen*; *Rigoletto* will join it in repertory at the beginning of November.

Richard Fairman

In the steps of three generations

Clement Crisp reviews the start of the Royal Ballet season

It is good to record that the Royal Ballet season began on Friday night at Covent Garden with a programme of work by three generations of house choreographers to scores by Maurice Ravel: Frederick Ashton's *La Valse* and *Daphnis and Chloe*; Kenneth MacMillan's *Le Fin du jour* to the G major piano concerto, and young (23 year-old) Christopher Wheeldon's *Pavane pour une infante défunte* receiving its first performance. It was an evening creatively admirable, musically well-reasoned (a new conductor, Emmanuel Plasson, made fine sense of *Daphnis* and *La Valse* with a responsive orchestra). Design and interpretation were, alas, rather more problematic.

La Valse is Ashton at his most sophisticated in craft and style, the dancers' bodies, the dance's patterns, twisting and yielding to the insidious pulse of the music. "Bend! Bend!" Ashton used to urge his dancers in rehearsal, ever seeking those lovely nuances of torso that are a signature of his work. The present cast do well, but the central trio of women are far too jolly in manner - this is not a Hunt Ball but Vienna waltzing towards extinction - and grinning and heartiness are no substitute for the physical intoxication which speaks so clearly in music and steps.

Daphnis is proving a victim of its recent new designs by Martyn Bainbridge. The omnipresent creaminess in costumes and set,

and vapid - and touchingly happy - as the fashionable figures preserved in the amber of magazine photography. MacMillan's vision is shown in dance of the most innocuous wit. Performances, I thought, were excellent.

Christopher Wheeldon makes the *Pavane* into a somewhat similar tribute to Dorey Bussell. She seems the spirit of the vast arum lily which hangs down to the stage in Bob Crowley's beautiful design. This is Bussell as woman rather than girl - her hair swept up in a more mature, if not wildly flattering style - and a long skirt is soon abandoned to reveal chiffon trousers. She appears to be the adoring (and funnily clad) Jonathan Cope, in what might just be an oblique comment on *Le Spectre de la rose*.

Bussell retains her mystery throughout her allure is owed to a lily-like coolness and perfection of form. What matters, though, is that Wheeldon has made dances which explore Bussell's lovely line and the clarity of her style. For this Lily Maid of Astolat, Cope is a devoted and adoring attendant and his reward is a brief, well-made solo.

What I like especially about this miniature is that Wheeldon has kept within the bounds of his score. He has made a duet that is shapely, gentle in feeling and secure in style, and one excellently exposed by his cast. He has, as we sense from his few other choreographies, a real and very promising talent. Long may he continue on his own classical path.

Philharmonia signs up Dohnányi

The Philharmonia Orchestra has pulled off a coup by signing up Christoph von Dohnányi as its principal conductor. The 67-year-old German will continue as principal conductor of the Cleveland Orchestra which in the world's top orchestras.

Dohnányi takes up a two year contract in September 1997 but the Philharmonia anticipates a longer connection. He has worked with the orchestra since the early 1980s and is already principal guest conductor. His appointment ends a two year period of uncertainty following the departure of Sinopoli in 1994.

His acquisition solidifies the Philharmonia's two residences - at the Châtelet in Paris, and, in particular, at the Royal Festival Hall in London where, from April, the Philharmonia embarks on a joint residency with the London Philharmonic, which is still continuing its search for a principal conductor.

Among the major projects Dohnányi plans with the Philharmonia is a series on the Second Viennese School and another on the work of Luigi Nono.



Jonathan Cope and Dorey Bussell in Christopher Wheeldon's 'Pavane pour une infante défunte'

INTERNATIONAL ARTS GUIDE

ATHENS
CONCERT
Thess Concert Hall Tel: 01-7282333
● Gewandhausorchester Leipzig; conductor Kurt Masur perform works by Bartok and Tuckner. Part of the European festival of Orchestral Music; 30pm; Oct 23

BERLIN
CONCERT
Deutsches Oper Berlin Tel: 030-3438401
● Ballet der Deutschen Oper Berlin; perform Petipa's *Swanilda* - Grand Pas to music by Glazunov, Petipa's *Le Corsaire* Pas de Deux to music by Drigo, Igor Stravinsky's Grand Pas *Les noces* - Pas de Deux to music by Auber, and Balanchine's *Swanilda* Pas de Deux to music by Tchaikovsky; 8pm; Oct 23

EXHIBITION
Museum für Ostasiatische Kunst

Kunst - Dahlem Tel: 49-30-8301352
● Morita Shiryu - Moderne japanische Schreibe Kunst: this exhibition features 35 works by the Japanese calligrapher Morita Shiryu. Included are his work "Garden of Music" (1970) and a series of recent works; to Nov 24

BREMEN
EXHIBITION
Kunstsammlungen Böttcherstrasse Tel: 49-421-3365066
● Paula Modersohn-Becker in Bremen: exhibition featuring some 100 paintings by the German artist Paula Modersohn-Becker (1876-1907) from the collections of the Kunsthalle Bremen, the Paula-Modersohn-Becker-Stiftung and the Kunstsammlungen Böttcherstrasse; from Oct 23 to Apr 6

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JAZZ & BLUES
Cirque Royal Tel: 32-2-2182015
● Paco di Lucien, John McLaughlin and Al di Meola: performance by the jazz guitarists as part of the Audi Jazz Festival; 8.30pm; Oct 23

COPENHAGEN
EXHIBITION
Det Kongelige Teater Tel: 45-33 69 69
● Don Giovanni: by Mozart. Conducted by Marco Guidarini, performed by the Danish National Opera. Soloists include Johannes Mannov and Irene Theorin; 8pm;

DRESDEN
EXHIBITION
Sächsische Staatoper Dresden Tel: 49-351-49110
● Nabucco: by Verdi. Conducted by John Fiore and performed by the Sächsische Staatoper Dresden. Soloists include Hans-Joachim Kettelten and Soja Smoljanovic; 7pm; Oct 23, 26

HELSENKI
CONCERT
Finlandia-talo - Finlandia Hall Tel: 358-0-40241
● Radio Symphony Orchestra: with conductor Woldemar Nelsson and pianist Vladimir Viard perform works by Lutoslawski, Rachmaninov and Rimsky-Korsakov; 7.30pm; Oct 23

LONDON
AUCTION
Sotheby's; Parke Bernet & Co. Tel: 44-171-4938080
● The Michael Haas Collection of Contemporary Art: this single-owner sale comprises contemporary European art from the collection of Michael Haas, a German collector and owner of the Berlin art gallery. The collection is notable for a group of Art Brut works including paintings and drawings by Adolf Wölfli, Sava Seculic, August Walla and Scottie Wilson; 2pm; Oct 24

EXHIBITION
Victoria & Albert Museum Tel: 44-171-9388500

20 Unknown Constables: exhibition of drawings and watercolours by John Constable which have never previously been shown in public. The display includes a copy after an early Italian fresco and the earliest known drawing by Constable from a sketchbook dating from 1796; to Oct 27

JAZZ & BLUES
Wigmore Hall Tel: 44-171-9352141
● The Louis Award for the Young Jazz Musician of the Year 1996; the winners of seven regional finals, backed by The John Critcherson Trio, compete for the title "Young Musician of the Year"; 7.30pm; Oct 25

MADRID
CONCERT
Auditorio Nacional de Música Tel: 34-1-3370100
● Orquesta de Cámara Freixent de la Esc. Reina Sofia: with conductor José Luis Garcia Asensio perform works by Corelli, Mozart and Handel; 7.30pm; Oct 23

NEW YORK
CONCERT
Alice Tully Hall Tel: 1-212-875-5050
● Tokyo String Quartet: with pianist Ruth Laredo perform works by Beethoven, Dohnányi and Brahms; 8pm; Oct 23
Avery Fisher Hall Tel: 1-212-875-5030
● State Symphony of Russia: with conductor Evgeny Svetlanov

perform Mahler's Symphony No.9 in D; 8.30pm; Oct 23

EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-879-5500
● The Iris and B. Gerald Cantor Roof Garden: a selection of sculptures from the museum's collection. Highlights include Auguste Rodin's *The Three Shades* and Gaston Lachaise's *Standing Woman*. The open-air roof garden offers a spectacular view of Central Park and the New York City skyline; to Oct 27

PARIS
DANCE
Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1 42 86 50 22
● Ballet de l'Opéra National de Paris: perform Albert Aveline's *Défilé du Ballet* to music by Berlioz, Serge Lifar's *Suite en Blanc* to music by Lalo, Agnès de Mille's *Fall River Legend* to music by Gould and Frederick Ashton's *Rhapsody* to music by Rachmaninov; 7.30pm; Oct 25

SAN FRANCISCO
CONCERT
Louise M. Davies Symphony Hall Tel: 1-415-864-6000
● San Francisco Symphony: with conductor Michael Tilson Thomas and violinist Kyoko Takazawa perform works by Volker, Tchaikovsky and F. Schumann;

8pm; Oct 23, 24, 25, 26

VALENCIA
CONCERT
Palau de la Música i Congressos Tel: 34-6-3375020
● Radio Stuttgart Orchestra: with conductor Georges Prêtre and pianist Leonidas perform works by Bernstein and Gershwin; 8.15pm; Oct 23

WASHINGTON
EXHIBITION
National Portrait Gallery Tel: 1-202-367-1915
● Louis Armstrong: A Cultural Legacy: video and radio clips of Louis Armstrong in performance, along with paintings, drawings, photographs and related memorabilia combine in this exhibition to create a portrait of a man who rose from poverty to prominence as one of the most beloved entertainers of his time; to Oct 27

ZURICH
CONCERT
Tonhalle Tel: 41-1-2068434
● Tonhalle-Orchester: with conductor David Zinman and pianist Alfred Brendel perform works by Stravinsky and Beethoven; 7.30pm; Oct 23, 24

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Martin Wolf

Death and tax cuts

As he approaches his last Budget before the election, the chancellor may find political expediency taking him down an economically imprudent route

If taxes are as certain as death, in an election year tax cuts run a close third. It would be more than Mr Kenneth Clarke's political life is worth to sit down on November 26, when he presents the UK Budget, without having cut income tax. But can cuts be justified? Barring extraordinary success in cutting public spending, the answer has to be no.

That is not because £3bn or so of tax cuts foreseen by the Institute for Fiscal Studies in its Green Budget would matter that much in itself. This would, after all, be less than half a per cent of gross domestic product. It is rather because the overall fiscal position ought to be significantly tighter.

At the end of 1990, the net financial liabilities of general government in the UK were only 19 per cent of gross domestic product; but by the end of this calendar year, according to the Organisation for Economic Co-operation and Development, this will have jumped to 33 per cent. Disappointingly, the fall in indebtedness achieved in the 1980s has been entirely reversed.

Among the principal reasons for soaring debt are high real interest rates. During the recession before last, the government's creditors were robbed by an inflation surprise. The 19.5 per cent increase in the GDP deflator in 1980 and the 11.4 per cent rise in 1991 delivered a real cost of government borrowing of minus 2.4 per cent respectively, after the fact.

Lenders have learned their costly lesson. Since 1984, real interest rates on government debt have averaged 3 per cent. They fell somewhat below that level between 1991 and 1993, but were over 5 per cent once more in 1994 and 1995. Real interest rates are unlikely to decline in the near future, unless yet another inflation surprise is on the way (as it may well be). Today, the

redemption yield on 10-year gills is more than 5 percentage points above the inflation target.

High real interest rates are one reason for caution: poor forecasting is another. Only two years ago, Mr Clarke forecast the public sector borrowing requirement at 3 per cent of GDP in 1995-96 and 1½ per cent in 1996-97. It turned out to be 4½ per cent of GDP in 1995-96 and is forecast by the IFS to be 3½ per cent this year. The gap between the November 1994 forecast for the following fiscal year and the outcome is £10.5bn - equivalent to more than 5p off the basic rate of tax.

Recent experience demonstrates the vagaries of forecasts and how quickly a recession can result in sharp increases in public indebtedness. The UK cannot readily risk another such surge if it is to be confident of escaping the quagmire that has trapped so many of its European neighbours. The alternative - cutting deficits when in recession - is too painful.

How then would a prudent chancellor set his goals for the fiscal balance? The Green Budget argues that

the ratio of public-sector debt to GDP should be stabilised "at a reasonable level"; and also that its net borrowing requirement should be no greater than net public investment - the golden rule. On the former assumption, the PSBR should be about 2.5 per cent of GDP over the cycle. But the latter would demand an average PSBR of only 1 per cent of GDP, because net public capital formation is so low.

The Green Budget also argues that its target of between 1 per cent and 2.5 per cent should be hit when the economy is on its long-run trend. This appears reasonable, at first glance. But it raises difficulties. First, nobody knows when the economy is likely to hit the trend - or, to put the point in other language, when the "output gap" will disappear. The Green Budget admits that the output gap could be anything between zero and 3 per cent. It would be 3 per cent if the trend growth rate of about 2½ per cent a year could be projected forward from 1990. It would be zero if the rate of unemployment were already as low as it could be without generat-

ing inflationary pressures.

If the gap were zero, the economy would already be on trend. The budget would then need to be tightened now, since the PSBR this year is likely to be above any prudent estimate of long-run sustainability. If the gap were higher and the government were able to deliver on its planned growth of 0.75 per cent a year in real non-cyclical spending as well, the PSBR would be eliminated by the end of the decade.

Second, it is necessary to agree a ratio around which debt is to be stabilised. The approach taken by the Green Budget is to take the present ratio as that figure, thereby treating the surge of the early 1990s as a bygone. But what would happen if an adverse shock were to force another surge in indebtedness? At present high real rates of interest, any further rise could create a vicious circle of adverse expectations in the markets. It would then turn out a mistake to have targeted an average that should have been a ceiling.

Finally, the economy must, by definition, sometimes be above a trend level, just as it is sometimes below it. Similarly, the PSBR must sometimes be above its long-run average level and sometimes below.

Suppose then that the economy does hit its trend and the fiscal deficit its long-run average in two or three years. By implication, the economy would operate at above its trend rate over some appreciable period thereafter.

More important, the ratio of the fiscal deficit to GDP must be below its average for several years thereafter if not it is not an average. The first assumption appears to rest on the prospect of another inflationary stop-go cycle. The latter is unlikely. Money burns holes in government pockets: it will go into higher

spending, tax cuts or both.

The conclusions are straightforward. A prudent government would:

● Not place much trust in measures of the output gap.

● After 3½ years of recovery, assume the trend point has arrived.

● Try to lower the debt ratio, to give itself the room to respond to adverse shocks in future.

● Aim to balance the budget most of the time; and

● Not cut taxes in the hope that exceptionally tight control over public spending will be achieved, but only once it has demonstrably happened.

The Green Budget forecasts the PSBR could be 2.7 per cent of GDP next year. Fiscal tightening of up to 2 per cent of GDP may be prudent, therefore. It is not going to happen. It would be safest, all the same.

Such fiscal tightening would also come at the right point in the economic cycle. Growth in broad money, at 9.5 per cent in the latest 12 months, is the highest in the group of seven leading industrial countries; consumer demand is strong; and the exchange rate is rising. All this suggests that fiscal tightening is appropriate, not only for longer-term reasons, but to avoid undue reliance on monetary policy and the exchange rate to curb inflation.

Tory backbenchers will, no doubt, get their tax cuts. But sustainable cuts depend on progressive declines in the ratio of public spending to GDP. Ideally, this requires worked-out, long-term reforms, particularly in health, education and social welfare. Prudent governments would aim to balance the books and cut taxes in line with achievements. Actual governments will shuffle taxes from the visible to the less visible and cut spending wherever the political resistance is least. This may well be inevitable. It is hardly desirable.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Reality of EU job creation could still fall behind the rhetoric

From Mr Douglas Todd.

Sir, Martin Wolf makes a number of interesting points on why all need not be gloom in the EU kitchen ("Reasons to be cheerful", October 15). It should be remembered, however, that over the period 1983 to 1989-90, when the EU experienced almost continuously accelerating growth of gross domestic product, while it managed to create nearly 5m new jobs, the underlying picture was not wholly encouraging. Some 90 per cent of the jobs created were in four countries only - Germany, the Netherlands, Spain and the UK. Many of these jobs were provided by the public sector - the UK being an exception.

Significantly, only about 3.5m came from the pool of unemployed, with hardly

any from the long-term unemployed. Unemployment on average never fell below 8.5 per cent. Incidentally, over the same period and with very similar GDP growth the US created about three times that number of new jobs overall.

When the opportunity was there to be taken, Europe failed on two counts; it did not pursue flexibility policies in its labour markets and it did not tackle budget consolidation.

The central question now is, if a return to growth at something like the underlying rate of productive potential is forthcoming, then can we really be sure that anything has been learned.

Certainly, the Maastricht provisions provide the incentive for budgetary discipline but as everyone

knows, this places an enormous burden of responsibility on labour market policies if unemployment is to be tackled seriously.

When, as a result of improving economic activity unemployment begins to fall will EU countries in general have the courage to go beyond the rhetoric of policy pronouncements and this time address some of the labour market impediments which are noted in Mr Wolf's article?

If not, then yes, the so-called natural rate of unemployment will continue to track closely the actual rate.

Douglas Todd, Rohan Cottage, Bath Road, Littlewick Green, Berkshire SL6 3QR, UK

Cyprus divided before Turkey moved in

From Mr Hakkı Müftüzoğlu.

Sir, With due respect to Mr Edward Mortimer, whose objective and impartial articles always make interesting reading, I wish to take exception to his statement in your issue of October 17, 1996 ("Rifts in Cyprus"), claiming that the island has been divided "since the Turkish army occupied the

northern part of it in 1974".

In fact, Cyprus has been divided since December 1963 when the Greek Cypriots, under the leadership of the late Archbishop Makarios, carried out a coup d'état and ousted their Turkish Cypriot partners in government by force of arms.

The Turkish army intervened in July 1974 under the international

Treaty of Guarantee in order to stop the ethnic cleansing of the Turkish Cypriots by the Greeks, and established a safe haven for them in Northern Cyprus.

Hakkı Müftüzoğlu, London Representative, Turkish Republic of Northern Cyprus, 28 Bedford Square, London WC1B 3EQ, UK

Gibraltar crime will not be subject of talks

From Mr P.R. Carnana.

Sir, In your issue of October 17, your correspondent, Bruce Clark, states: "Britain and Spain agreed in principle last night to restart a stalled dialogue on the problem of crime and smuggling in Gibraltar." This is not correct. The talks, as the Foreign Office would not doubt confirm, relate to co-operation to

prevent the flow of drugs across the Strait of Gibraltar from Morocco to Spain and Europe.

The problem of crime in Gibraltar, which is considerably less severe than in neighbouring parts of Spain, is not a matter for discussion with Spain, any more than the British government would discuss with Spain the

problem of crime in Brighton. It does not assist to compensate. British Gibraltar to propagate false Spanish propaganda designed to harm our finance centre.

P.R. Carnana, chief minister, Government Secretariat, 6 Convent Place, Gibraltar

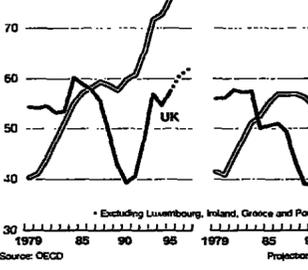
Rising burden of public debt

General government financial liabilities

Gross As % of nominal GDP

Net As % of nominal GDP

Source: OECD



Staying the course vs. cut and run

Doing business in countries where political and civil reforms are at stake has become a lightning rod for many concerned citizens. It is an issue that responsible corporations operating in the global community must deal with.

Mobil, for one, operates in many such countries. In this and a subsequent message, we would like to offer some of the reasons—along with our experiences—we choose to stay the course, not to cut and run. While some may not agree with our decisions, we believe our rationale deserves consideration.

Like other public companies, Mobil is in business to make a profit for its shareholders. That's why we pursue opportunities where our skills and knowledge can help nations achieve their development goals. A major factor in the decision to stay or go in a nation where trouble is brewing is the effect on the long-term return to our shareholders. This does not mean we are indifferent to other stakeholder interests, nor are we indifferent to social issues. We would not have thrived and succeeded for 130 years if that were the case. Mobil's goal is to create a win-win experience for our partners—the host country and our shareholders.

As an energy company, we go where the hydrocarbons are buried. Occasionally this takes us to some difficult areas. We help nations develop their natural resources, and these efforts contribute to their economic growth. If we do our job well, we contribute to the local, national and world economies, while paying dividends to our owners and improving the value of their holdings. But, when trouble occurs, some people would have us abandon or put at risk our assets—and perhaps our people—in hopes of forcing change.

The goals that others hope to achieve—be it

democratic reform or respect for human rights—are not in question. Where we disagree is how a corporation helps this process. Withdrawal or open confrontation usually is not the best way. Staying and operating responsibly, to our mind, is the best way to nurture the process.

Mobil does not have—and should not have—the power to topple governments or impose policies. We do not shy from trying to protect our people from local political reactions to sanctions or confrontations. And we do express our views when we meet with high-level officials. Perhaps even more importantly, we lead by example.

That is why we are concerned when responsible groups advance single-interest tests that would limit or curtail our ability to operate in certain countries or urge that we publicly oppose a country's established leadership.

Mobil, along with other responsible global companies, is a positive force for change in many developing countries. We contribute to economic development, provide employment and create local businesses. In developing other nations' energy resources, we transfer our technological know-how, operate ethically and carry out activities in an environmentally responsible manner. Oftentimes, our work force serves as a talent pool for a nation's future leaders. Mobil's affiliate companies and our employees address serious social needs in communities where we operate. But in the end, we are still guests in these nations.

Our presence provides greater long-term benefits for the people of those beleaguered nations than would be gained, short-term, by leaving them—forsaking our shareholder assets and our dedicated employees.

Next: Staying the course benefits others.

Mobil

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Personal View • Stephen Roach

Lessons in restructuring

Europe and Japan will recoil from risking the harsh extremes of the US experience

The US is abuzz with talk of restructuring, and one thought seems to unify the debate - that the lessons from the successful restructuring experience in the US must be learned by other nations if they are to compete successfully as the global economy changes.

While there may be some truth to that assertion, I fear that it misses the most basic point of all: restructuring is a wrenching experience that must be tailor-made to the social and political fabric unique to each country. For that reason alone, I have serious doubts whether the American model will work elsewhere in the industrial world. Here's why.

I have studied the US restructuring experience for more than 10 years. At the risk of oversimplifying, I believe that the American restructuring model has three key attributes: massive headcount reductions, real wage compression (and nominal wage "givebacks" in some instances), and an outsized currency depreciation that took the value of the dollar down 80 per cent from its early 1985 highs. And the US system of flexible labour markets is the glue that has held it all together.

There is another aspect of the US restructuring experience that has been key to the tactics of labour cost compression - a marked widening of income inequality. In 1995, the wages of the top decile of US male earners were roughly 4.4 times those of the lower decile - up sharply from 3.2 in 1980.

Significantly, a recent OECD study reveals that the American experience is the extreme. The 1995 wage dispersion ratio was between 2.0 and 3.0 for Germany, Japan, Italy, Sweden, Finland and Australia. The ratio for the UK was about 3.3, and that for Canada about 3.5.

Consequently, in its unrelenting drive for cost effi-

ciency, the US stands alone among industrial nations in burdening a disproportionate burden on those at the low end of the pay scale.

The American strain of restructuring worked largely for one reason - the body politic in the US was willing to accept nothing less than a dismantling of the social contract between government, corporate management, and labour.

Therein lies the greatest flaw in the visions of restructuring that are now increasingly evident in other countries around the world. Elsewhere, the harsh extremes of the American experience simply may not be acceptable as a means to boost competitiveness.

Sharp disparities in global labour costs underscore the severity of this dilemma. In 1995, Germany was the world's high cost producer by a wide margin. At \$31.88, its hourly compensation (wages and benefits) was 95 per cent higher than that for US manufacturers, which totaled \$17.20 per hour.

Switzerland was not far behind at \$29.28 per hour, and hourly pay rates in the \$24 to \$26 range prevailed elsewhere in northern Europe. Japan fared little better, compensating its production workers at \$23.66 per hour last year, 38 per cent higher than US rates.

By contrast, in non-Japan Asia, hourly compensation stands at an average of just \$1.40 - in a range from about \$0.25 in China, India, and Indonesia to more than \$7.00 in Singapore and Korea. Average Latin American compensation is also quite low, as are, of course, the rock-bottom pay rates in eastern and central Europe.

These rates are in dollars and are thus quite sensitive

to foreign exchange fluctuations. In the strong-dollar era around 1985, the US was the world's high-cost producer, and Japanese factory wages - in dollars - were about 50 per cent lower, with those in Germany about 25 per cent lower.

To strip out currency effects, consider the 1990-95 period, which straddles the great currency realignments of the mid-1990s. During this period, the US record on cost containment looks all the more impressive: hourly compensation increased just 74 per cent in the US, well below the 159 per cent cumulative rise in Germany and 329 per cent in Japan.

Such labour cost differences underscore the heavy lifting that will be required to close the competitiveness gap. Quite simply, the world's high-cost countries seem unlikely to go far enough in embracing an American-type restructuring model that might make a real difference. In Japan, for example, it will be extremely difficult to dismantle lifetime employment practices. Europe may also be stuck because of the lack of flexible wage-setting arrangements, with its workers unwilling to accept outright reductions in nominal wages.

That places the onus for labour cost compression - the ultimate objective of corporate restructuring - squarely on headcount reductions. But with European unemployment currently at about 11 per cent of its workforce, it is naive to believe that there is the social and political will to tolerate such shock therapy.

As for the currency option, do not hold your breath. Given such compensation and headcount rigidities, it

would take an extraordinary devaluation of the yen or the D-Mark (or the new euro) to compensate. I would I wry about betting on replay of the dramatic currency swings of the 1980s: the "escape valve" in a global competitiveness sweepstakes.

Curiously, there is a different view in Europe - the push to a single currency and the related slashing public-sector deficits will, enough of a catharsis, force Europe to begin dismantling its vast social safety net.

In this light, the Maastricht treaty is viewed as the means by which Europe finally comes to its senses and embraces the flexible labour market arrangements that lie at the heart of America's restructuring successes.

This is a real leap of faith. While social security and healthcare reform are necessary for hitting the fiscal criteria of Maastricht, they are hardly a guarantee that Europe will also embrace flexible wage-setting mechanisms that would bring its region's wages in line with those elsewhere in the industrial world.

That is not to say that there have not been signs of progress. Europe has tried to introduce more flexible labour markets, but its gains have been uneven. The UK has led the way, but resistance remains in France, Spain, and Italy. Germany is now beginning the task of job-shedding as worker benefits compression. Employment in German industry was slashed by 15 per cent between 1991 and 1995, and trade union membership has declined.

But in the end, I believe headcount reductions in Europe and Japan will still well short of what is needed to close the competitiveness gap. Nor does it seem likely that the combination of currency realignments will make up the difference.

That is why I suspect the road to European and Japanese competitive revival is going to be a lot longer and more arduous than the which the US has travelled since the early 1980s.

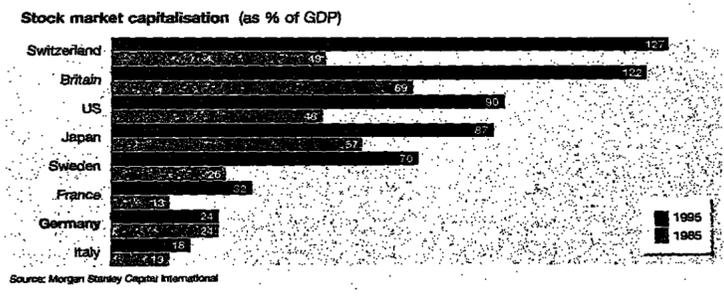
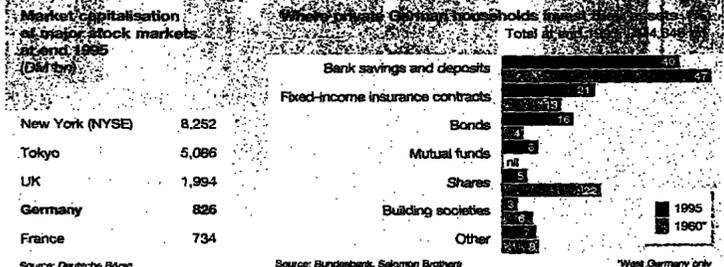
The author is chief economist of Morgan Stanley

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COMMENT & ANALYSIS

Germany's stock answer

The Deutsche Telekom issue could help Germans overcome their longstanding mistrust of equity investment, says Andrew Fisher



Lagging behind: can the Telekom issue revive German interest in shares?

As executives and bankers of Deutsche Telekom start fanning out across the world's financial centres this week, the selling of Germany's biggest-ever share issue will move into top gear.

Not only is the success of the issue vital for Telekom - the world's third largest telecommunications group - but it will also be a stern test of whether Germans are ready at last to shed their mistrust of shares.

While Telekom needs the proceeds of the issue to reduce its debt, the government is keen to promote the idea of equity investment. Politicians are increasingly aware that Germany's underdeveloped equity markets mean a lack of low-cost finance for both established and start-up companies. If that could be put right, more new jobs could be created at a time of high unemployment.

After all the advance publicity, there can be few German adults not aware by now that Telekom is about to burst on to Germany's equity markets. The initial public offering will be one of the world's largest. The state-owned telecommunications group is poised to raise about DM15bn (£6bn) - nearly double the total of all German new issues in 1995, itself a record year.

With yesterday's setting of a DM25 to DM30 price range under the bookbuilding method of assessing investors' intentions, potential shareholders have a clearer idea of what they will have to pay: the final price will be set on November 17. The roadshow to tell institutional investors about Telekom's prospects and finances starts in Frankfurt today and will take in London, New York, Tokyo and other European, US and Asian cities.

To capture the imagination of retail investors in Germany, Telekom has run a promotional campaign to bury its past image of stuffiness and inefficiency. "It's T-Time," says the latest leaflet to drop through people's doors, with a picture of a smiling telephone operator holding up her fingers in a T-shape.

More than 3m people have put their names down under the advance registration programme. So successful has the campaign been that banks in the issuing consortium are concerned that private investors will be disappointed if they do not get enough shares. Up to 80 per cent could be sold in Germany, with retail investors - encouraged by incentives to buy and hold the stock - possibly accounting for around half of that.

But it will be hard to persuade Germans to change their conservative investment habits. Past attempts at selling large slices of well-known companies to the public have not always been successful. In the early 1990s, the Volkswagen issue got off to a racing start, but the share price dropped after markets were hit by the Cuban missile crisis. Enthusiasm for equities was also rife in the 1980s, but the worldwide crash of 1987 curbed it.

Germans have yet to develop a healthy appetite for equities. Little more than 5 per cent of their own shares, far below the levels in Britain, the US or Japan. Germans have traditionally preferred bonds, bank deposits or life insurance contracts - safe, and promising moderate returns with little risk. "We do not by any stretch of the imagination have a share-buying public in Germany at the moment," says Mr Thomas Holmes, research director at Schröder Münchmeyer Hengst, a Frankfurt bank.

So can the huge Telekom issue, which will leave 20 per cent of the company in private hands, bring about a change in investment attitudes? Among the obstacles to such a change are family memories of wealth lost this century through hyperinflation and war. Savers, furthermore, have long felt secure with government bonds and bank deposits because of the stability of the D-Mark and the success of the Bundesbank in keeping down inflation. There have been some postwar periods - notably the 1970s - when bonds outperformed equities.

Over the long run, however, shares have performed strongly. According to BZW Deutschland, equities have produced an average annual real return of 6.4 per cent since 1951 against 4 per cent for bonds. Recently, the German

stock market each year," says Mr Uwe Flach, a director at DG Bank in Frankfurt.

These are mainly family-owned *Mittelstand* (medium-sized) companies, as well as operations which could be spun off by large groups - as the Hoechst chemicals group did last year with SGL Carbon, a carbon and graphite producer.

Last year's offerings of such companies as Adidas, in sports goods, and Merck, in pharmaceuticals, also underlined the potential of the German market; they were heavily over-subscribed by domestic and foreign investors. The same was true last month of Leica, the camera manufacturer.

While companies remain hungry for capital, it is slowly dawning on German citizens that they will become increasingly dependent on their own resources in providing for their old age and healthcare needs. The government is being forced by its budget problems to cut social security entitlements, and equity investors will provide an alternative source of income.

"We need a dynamic element in old-age provision - and that is equities," says Mr Strenger, whose company, along with the rest of Germany's mutual fund sector, plans special equity-based funds to encourage people to save regularly for retirement.

In Britain, the US and elsewhere, big pension funds are significant forces in the stock market, using equities to enhance long-term returns. But Anglo-Saxon-type pension funds are inhibited by tax disadvantages in Germany, although many bankers now see their eventual introduction as inevitable.

"Pension funds [managed by outside specialists] may come quicker than people think," says Mr Flach. The state system is under extreme financial pressure, and likely to be even more so in the next century as the population ages. Thus politicians may be forced to change the tax law which benefits companies' in-house pension schemes at the expense of the handful of pension funds that exist so far. In-house schemes invest their nearly DM300bn of assets mainly in their own companies rather than in capital markets.

"At the end of the day, we need a change in the German pension system," says Mr Andreas von Buddenbrock, a director of the German operation of Merrill Lynch, the US investment house. "That is the only way the German capital market system could gain an importance matching the size of the economy." At present, Germany's stock market capitalisation, at DM890bn, is well below that of other leading financial centres such as London, Tokyo and New York.

But the sharp rise in interest in equities and the role risk financing can play in job creation suggests the gap could be narrowed. "I've never seen such awareness among the political parties of the role capital markets can play," says Mr Rüdiger von Rosen, head of the German share institute, a promotional body for equities. "They can see that competition for risk capital is growing around the world and that German companies need to be served better." The Telekom issue could be a powerful impetus in the right direction.

The LDP's return

Investors were justifiably downbeat yesterday as they pondered the results of Sunday's Japanese general election. As usual, the precise shape of the new government will depend on political bargains struck over the coming days in Tokyo hotel rooms. But those who would like to see Japan grapple with its long-term challenges can but be discouraged by the prospect of a re-elected Liberal Democratic party with neither the incentive nor the mandate to push through radical reforms.

Yesterday's decline of nearly 1½ per cent in the Nikkei average may partly have been driven by such structural considerations. For, in the short term, the fact that little has changed at the top implies that economic policy will continue broadly as expected.

The collapse in support for the Social Democratic party means that the planned increase in the sales tax next April will go ahead as scheduled. Equally, though Mr Ryutaro Hashimoto, prime minister, was cagey on the subject yesterday, there now seems little doubt that the LDP will get its wish for an extra stimulus package by the end of the year.

These supplementary measures have been touted as a necessary safeguard against the economy slipping back into

French foray

declining) as about markets, especially in the highly politicised and highly lucrative defence sector. The end of the cold war, and the rise of "the economy, stupid" as the dominant rationale of US foreign policy, have led to a more direct use of US political clout to secure contracts for American firms. That of course upsets European competitors, who expect their governments to be no less active on their behalf. US firms meanwhile resent seeing US firms make money in markets (Iran, Libya) denied to them for political reasons, and Europeans are resisting US efforts to apply the same prohibitions to them.

European governments are also getting restive at being presented with the bills for agreements negotiated largely without reference to them by the US. They do not much appreciate being told, as they were on Sunday by Israel's foreign minister, Mr David Levy, that "Europe has an important role to play on the sidelines... by encouraging the peace process on the economic level". But when it comes to active policies, the tortoise pace of "European" foreign policy has nothing to offer. Only France acting on its own can occasionally achieve something, as it did (to the US's obvious chagrin) in Lebanon this spring.

PFI progress

Ever since the British government launched its Private Finance Initiative in 1992, there has been a mismatch between the extravagant claims of its promoters and the modest results achieved in practice.

While the government speaks of a revolution in public services, business focuses on the bureaucratic obstacles to getting PFI projects off the ground. While ministers sing of value for money, companies worry that the initiative is being used as a pretext to slash capital spending.

Yesterday's PFI conference in London showed that this is not entirely a dialogue of the deaf. Chancellor Kenneth Clarke provided evidence that the government is listening to concerns articulated by the Confederation of British Industry.

His proposals address some of the most important causes of delay. He vowed to simplify the tendering process by detailing standard terms which the Treasury would expect to see in good PFI contracts. He published a guide to assist private sector investors in transferring equity in PFI projects, thus easing construction companies' concerns that they will find their balance sheets overloaded with commitments from which they cannot escape.

In addition, Mr Clarke offered a pledge that civil servants will be encouraged to be less risk-averse in their approach to the initiative - coupled with a barb

Kirch, Kohl and Kinder

In keeping with the *mores* of the entertainment business in which he has made his fortune, Leo Kirch, German media mogul and personal friend of Chancellor Helmut Kohl, celebrated his 70th birthday yesterday with a glitzy bash in Munich.

But the festivities take place against a backdrop of considerable upheaval within the media empire which the normally reclusive Kirch launched 40 years ago off the back of the distribution rights to Fellini's film *La Strada*.

Ownership of the privately-held company - which is said to be worth at least DM8bn - is to be passed on to a foundation. As well as creating an entity that can dabble in good works, such as stumping up cash for the expansion of Munich's Pinakothek museum, the new legal structure is designed to ensure that control stays within the family.

So will the next generation be a little less secretive than Kirch and his cohorts? Events last week, when the TV shopping channel *Hot*, in which Kirch's son Thomas holds a stake, announced a new shareholder in the form of Home Shopping Network, suggest they may well

Panic in Manila

Nul points to the Philippine government which yesterday bowed to pressure from Indonesia to deny a visa to Nobel prize winner Jose Ramos-Horta, the exiled spokesman for the East Timorese resistance movement. Ramos-Horta had been planning to attend an "alternative" summit on Apec, to coincide with the official Apec shindig in Manila in four weeks' time.

President Fidel Ramos had been intending to make a big deal out of the presence in his country of the likes of Presidents Clinton and Jiang Zemin, and the government has been instructing all and sundry to be on their best behaviour. Nothing was to be left to chance - hence the visa panic.

Ramos-Horta was denied entry to Manila back in 1994 - again at the behest of Jakarta. There was

Bottom line

Try telling Galle Face Hotel in Sri Lanka that it's good to talk. A bill from Sri Lanka Telecom recently dropped through the door containing a rather nasty surprise - a demand for Rs197m (\$3.58m) relating to 99.8m units supposedly clocked up on a single phone with local calls during August.

When the hotel's general manager rang to complain - hope he kept the call brief - the company, which is hoping to spin off 40 per cent of itself to a foreign buyer, suggested he lodge an appeal to have the charges revised.

Although the staff of Galle Face Hotel probably didn't know it, the maximum number of units it is possible to run up is a mere 37,944, assuming the phone is off the hook for 24 hours a day for 31 days, dialling a long-distance number.

Take two

Bombay revels in its reputation as the film capital of India but the current passion for restoring pre-colonial place names could present the city with a bit of a dilemma.

Given that the city fathers decided to convert Bombay to Mumbai - the name by which it was known in the days before the Brits arrived and the silver screen spelled mega-rupees - should the city by the sea still be known as "Bollywood"? Or should it be "Mollywood"?

100 years ago

"The Automator and Horseless Carriage Journal" For a newspaper or magazine to make its introductory bow to the public without proclaiming that it meets a long-felt want is an event, we believe, almost without precedent. This is the case with "The Automator and Horseless Carriage Journal", the first number of which has just reached us. Although the demand may be an entirely new one, it is obvious, as our young contemporary observes, that there will without doubt be a field for its operations before long. One of its happiest contributions is a letter from a correspondent who suggests as a suitable text the following prophetic words from the 20th Psalm. "Some put their trust in chariots and some in horses."

50 years ago

Venezuela Oil Output Port of Spain, 18th Oct: It is understood in oil circles here that Venezuela is planning expenditure of between five and ten million pounds on the expansion of crude oil production, and is also aiming at the production of cheaper oil for manufacturing purposes. One of the largest oil refineries in the world is to be erected by a company which has just been formed, Creole Petroleum Manufacturing and Refining Company.

TUESDAY OCTOBER 22 1996

THE EDITOR

London SE1 9HL

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"Prepare 'reserves', then act as though you have reserve at all. This is the secret of a stable business."

Chinese roads could mean a bumpy ride

John Ridding on the hazards facing potential investors

Mr Wang Shui is giving a new meaning to roadshows. The chairman of Anhui Expressway, a builder of highways in the eastern Chinese province of Anhui, yesterday launched a tour of the US and Britain to offer shares in his company.

tionary stance. Infrastructure projects have seen strong support, with Guangshen Railway, which was listed on the Hong Kong market in May, one of the most successful issues.

ment, and that the province's highways are vital to China's emerging highway system. Tracing the main projected routes, Mr Chen Lanzhi, deputy secretary general of the provincial government, says Anhui is at the crossroads between the north-south and east-west highway arteries.

German jobless target 'unlikely to be met'

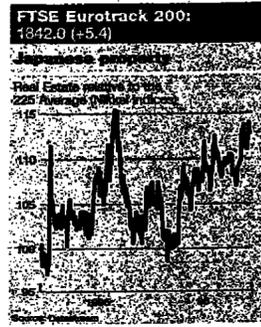
By Peter Norman in Hanover

German chancellor Helmut Kohl yesterday acknowledged he was unlikely to realise his ambition of halving unemployment by the year 2000. In a keynote address to the annual congress of his Christian Democratic Union, the chancellor said he would be happy if unemployment fell to two-thirds of present levels.

Kohl sweats it out

THE LEX COLUMN

Chancellor Helmut Kohl is about to become modern Germany's longest-serving leader, not because of his intellectual prowess or even his political vision.



ing margins and rising technology spend as reasons for wanting to leave the industry. It might argue that its firepower is spent developing market leaders in an area like fund management rather than playing in the safe division of global custody.

Deutsche Telekom price surge

Continued from Page 1

who have sold these rights must buy shares when trading starts to fulfil their obligations to the purchasers. Among those leading the grey market are BZW, the investment banking arm of Barclays Bank, one of the few large investment banks not a member of the syndicate marketing the Deutsche Telekom issue.

Genetics code of ethics

Continued from Page 1

approved yesterday at the IBA's annual conference in Berlin. It will be sent to the 170 bar associations around the world which belong to the IBA with a request that they brief their governments on its importance.

cal, scientific and bio-ethical standards. Ms Martine Rothblatt, who chairs the IBA's bio-ethics committee, said: "The Human Genome Project is only about five years old and already there are numerous instances of abuse being reported."

Japanese property

Do not whisper it too loudly, but Japan's property market is starting to revive. After falling by around 80 per cent from their 1992 peak, land prices appear to have bottomed out, helped by strong demand for residential condominiums.

Global custody

Morgan Stanley says it is negotiating to buy Barclays' global custody business. Barclays claims only to be discussing the potential for future co-operation. It is not difficult to work out which is keener to do a deal.

Japan bond futures soar

Continued from Page 1

"trustworthy relationship" with his former partners, following a meeting with Ms Takako Doi, leader of the Social Democratic party, and Mr Shoichi Ide, head of the centre-left New Harbinger party.

to last several days, Mr Hashimoto is expected to call a parliamentary session at the end of this month or early next. The LDP won 239 seats in the 500-seat lower house, well ahead of its previous total.

FT WEATHER GUIDE Europe today Most of western Europe will be mild with temperatures mainly above 15C. Cloud will increase in the western UK, followed by rain. Five-day forecast Western Europe will continue mild and settled. Today's temperatures table with locations like Beijing, London, New York, etc.

General Cable PLC International Offering of 75,000,000 New Ordinary Shares at 160p including an Open Offer to Qualifying Shareholders. Joint Global Bookrunners to the International Offering: NatWest Markets, Lehman Brothers.

Vertical text on the right edge of the page, including 'fresh evi', 'ks cow', 'human', and other fragments.

FINANCIAL TIMES COMPANIES & MARKETS

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IN BRIEF

Gazprom ADSs priced at \$15.75

Gazprom, Russia's large gas monopoly, priced its American Depositary Shares at \$15.75 apiece, towards the top end of expectations, raising \$572m to fund its development plans. The most ambitious capital-raising exercise by a Russian company to date gives Gazprom an implied market value of about \$37bn, making it one of the most valuable energy companies in the world. Unconditional trading in the ADSs will begin on October 28 after the shares are admitted to the London Stock Exchange.

Discovery rejects \$29.1bn offer
Directors of Discovery Petroleum, the Australian oil and gas group, rejected a bid of \$29.1bn (\$46n), or 70 cents a share, from Premier Oil of the UK, saying that it was "neither fair nor reasonable." Their advice to shareholders came in the wake of a report by Grant Samuel, the accounting firm, which put a value on Discovery of 77-95 cents a share. Page 21.

Daimler board looks at shake-up
Senior members of the supervisory board of Daimler-Benz today confront a controversial plan to merge Daimler-Benz with Mercedes-Benz, the German company's car and truck unit. Page 17.

International growth lifts USAir
Strong traffic, particularly on its international routes, helped boost USAir's third-quarter results after preferred stock dividends to \$45m from \$22m a year ago, even after the airline set aside \$41m under its 1992 profit-sharing plan. Page 19.

Japan brokers braced for poor results
Japan's securities companies will today open the country's interim corporate earnings season with analysts expecting a decline in profits for the six months to September. Page 20.

Lagardère shares climb further 6%
Shares in Lagardère continued to rise strongly in Paris, jumping FF110.40, or close to 6 per cent, to FF178.6 as investors warmed to the news of the conglomerate's success in bidding for the state-controlled Thomson defence and electronics group. Over the past three sessions the shares have put on more than 40 per cent. Page 34.

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Chief price changes yesterday

FINANCIAL (DOLLARS)					
Alcatel	188.5	+ 3.5	Phelps	24.25	- 1.5
Amgen	64.2	+ 4.2	El Eco Logic	9.75	+ 2.25
Amgen	579	+ 9.0	Midwest Wat	11.75	- 1.0
Amgen	386.25	+ 3.25	PARSONS (FRY)		
Amgen	355.5	+ 5.5	Phelps	850	+ 23
Amgen	173.75	- 6.25	Phelps	328	+ 23
Amgen	457	+ 24	Phelps	176.5	+ 10.4
Amgen	231	+ 18	Phelps	1345	+ 57
Amgen	284	+ 29	Phelps	458.5	+ 6.3
Amgen	194	- 14	Phelps	750	- 24
Amgen	345	- 24	Phelps	507	+ 16
Amgen	359	- 14	Phelps	757	- 39
Amgen	2024	+ 18	Phelps	756	- 34
Amgen	8174	+ 25	Phelps	2310	- 120
Amgen	720	+ 33%	Phelps	585	- 31
Amgen	815	+ 42%	Phelps	585	- 36
Amgen	854	- 31	Phelps	37.75	+ 2.75
Amgen	359	- 17	Phelps	57.5	+ 5.0
Amgen	18.9	+ 1.15	Phelps	155.0	- 12.0
Amgen	18.75	+ 1.25	Phelps	58.5	- 6.5
Amgen	17.75	+ 1.25	Phelps	48.75	- 5.25
Amgen			Phelps	35.5	- 3.5

Hong Kong closed. New York and Toronto prices at 12.30pm.

IBM matches highest forecasts

By Louise Kehoe
in San Francisco

International Business Machines yesterday reported earnings at the top end of Wall Street estimates, with most segments of its computer and services businesses showing strong third-quarter growth.

The company also announced a worldwide initiative to expand its sales to small and medium-sized businesses with fewer than 1,000 employees.

Revenues for the quarter were \$1.1bn (£1.6bn), an 8 per cent increase from \$1.07bn in the same period last year. Currency fluctuations cost IBM

about three percentage points in revenue growth during the quarter, the company said.

Net earnings for the quarter were \$1.28bn, or \$2.45 a share. This compares with \$1.3bn, or \$2.30 a share, a year ago, excluding a \$1.5bn charge related to the 1995 acquisition of Lotus Development, a software company.

Currently about 1,000 large customers accounted for about three quarters of IBM's business, said Mr Rick Thoman, chief financial officer. But the growth rate of information technology spending by large businesses was lower than that in the small and medium-sized business sector.

IBM therefore planned to target small and medium-sized businesses and would increase its spending on marketing and sales to that sector, he said.

Reviewing third-quarter performance, Mr Thoman said business was strong with the exception of Europe, where sales remained flat.

IBM was determined to boost the competitiveness of its European operations, he said. "We are making massive change[s] in Europe. We are doing everything we can."

During the third quarter IBM spent about \$200m on restructuring in Europe and it plans to intensify its efforts.

IBM's personal computer

division had an "outstanding quarter" said Mr Lou Gerstner, chairman and chief executive. In total, hardware revenues grew 8 per cent to \$8.8bn.

Software revenues declined one per cent to \$3.1bn, but grew in "high priority" products such as the Lotus Notes Tivoli system management software, said Mr Gerstner. Services revenues jumped 26 per cent to \$3.9bn.

Overall, the gross profit margin was 40.2 per cent of revenues, versus 41.3 per cent in the same period last year. Total expenses increased 9 per cent, primarily because of restructuring costs and advertising expenses associated

with IBM's involvement in the 1996 Olympic Games.

Net earnings for the year to date were \$3.8bn, or \$7.16 a share, excluding acquisition charges in the first quarter. For the same period last year net income was \$4.3bn, or \$7.39 a share, excluding charges.

Including acquisition charges, IBM's net income for the first nine months of 1996 was \$3.4bn, or \$6.35 a share, versus \$2.5bn, or \$4.19 a share. Revenues for the year to date were \$52.8bn, a 6 per cent increase from \$50.0bn in the same period last year.

IBM's share price gained 8% to trade at \$132 1/2 in mid-session, a 12-month high.

Mitsubishi to start commercial satellite production

By Michio Nakamoto
in Tokyo

Mitsubishi Electric is poised to become the first Japanese company to manufacture satellites for commercial use and enter an expanding global market dominated by western companies.

Mitsubishi plans to start making commercial satellites in 2000 to take advantage of increasing global demand. "There is a growing market and we would like to take part in providing what is expected to be a major infrastructure for the universe," Mitsubishi said.

Norsk Hydro slips in third quarter

By Hugh Carnegie
in Stockholm

Norsk Hydro, Norway's biggest listed industrial conglomerate, yesterday reported a sharp reverse in earnings in the third quarter after setbacks in three of its four main areas of operations.

Pre-tax profits slid from Nkr2.7bn (\$415m) during the same period last year to Nkr2.3bn, despite a rise in turnover from Nkr18.5bn to Nkr20.5bn. This was due to lower earnings in its metals, petrochemicals and fertiliser divisions.

Group performance was held up by a sharp increase in profits in its oil and gas operations which were buoyed by high oil prices. "This illustrates again that our diverse activities often have a balancing effect on earnings," said Mr Egil Myklebust, chief executive.

But high Norwegian taxes on petroleum earnings left group net profits down 45 per cent from Nkr1.7bn to Nkr909m. Earnings per share fell from Nkr7.30 to Nkr4.00.

The result was below market expectations and analysts said they were set to lower forecasts for Norsk Hydro's full-year performance. Pre-tax profits for the first nine months fell from Nkr9bn to Nkr8.4bn, while net earnings were down from Nkr5.7bn to Nkr4.2bn.

Norsk Hydro shares fell Nkr5.00 before recovering to close down Nkr1.00 at Nkr305.

The main damage was done in the light metals division where operating profits tumbled from Nkr943m in the third quarter last year to Nkr188m on sales down from Nkr5.5bn to Nkr5bn.

The company said it was hit by lower aluminium prices and expressed some exasperation about the situation on world markets. "Aluminium inventories have been stable for a long time and demand has not changed very much, yet the price has dropped. It is kind of strange,"

The big exception to the fall in profits was in the oil and gas division

said Mr Odd Gullberg, a group official.

He said there was speculation that the market was being manipulated - but said Norsk Hydro had no evidence. "It would be very difficult to manipulate," he added.

Lower petrochemical prices also more than halved operating profits in that division from Nkr348m to Nkr118m in the third quarter, with sales falling from Nkr1.6bn to Nkr1.4bn.

The group's biggest division, covering agriculture products, increased turnover from Nkr526m to Nkr526m. The big exception to the fall in profits was in the oil and gas division, which covers production as well as downstream activities. A combination of increased production levels and high oil prices drove up operating profits from Nkr859m in the third quarter to Nkr1.3bn, while sales rose from Nkr3bn to Nkr4.6bn. For the first nine months, oil and gas profits jumped from Nkr2.2bn to Nkr4.3bn.

The division's operating income in the third quarter would have been even higher but for a Nkr400m write-down due to a downward revision of reserves in the North Sea Frigg field. The write-down came on top of a Nkr75m write-down made in the second quarter for similar reasons.

Nomura sets sights on Czech bank stake

By Vincent Boland in Prague

Nomura Securities emerged yesterday as a leading candidate to buy a minority stake in the Czech Republic's third-largest bank, as further privatisation of the sector heads to the top of the government's agenda.

The Japanese securities house said it was interested in buying the 31.5 per cent stake in Investiční a Poštovní Banka that is expected to be put up for sale shortly. IPB shares rose 5 per cent on the Prague stock exchange yesterday, putting a value of about Kč65bn (\$301m) on the stake.

IPB has often attracted criticism for its perceived lack of transparency and insensitivity to investor concerns.

Nomura has, however, developed a close relationship with its management, which controls about 30 per cent of the equity capital. The Japanese securities house was to have been the lead manager in an issue of global depositary receipts later this year.

IPB cancelled the issue after Mr Ivan Kozdramik, Czech finance minister in the Friday sale of the state's stake would be the first move towards complete privatisation of the banking sector.

Analysts were surprised that Nomura would want to take the stake in IPB, which has a big retail network and is active in investment banking and corporate finance. They suggested its interest may be focused on the investment banking side, which is centred on PIAS, IPB's fund management arm. PIAS has a strong portfolio of stakes in leading Czech companies.

"I cannot see that Nomura would be interested in commercial banking in the Czech Republic," said Mr Miroslav Nosal of the investment bank Patria Finance. He said Nomura's interest in PIAS "would make sense".

If PIAS were the focus of Nomura's interest it could conceivably lead to a break-up of IPB. However, analysts pointed out that Nomura would only have a minority stake in IPB and would need to reach agreement on its strategy with the management.

ING, the Dutch financial services group, has also been touted as a partner for IPB, but it declined to comment yesterday.

Bid battle for Videotron of UK nears conclusion

By Alan Cane and Christopher Price in London

The long-running battle for control of the UK's Videotron Holdings, was inching towards a conclusion last night - with several telecoms companies continuing to vie for the UK's seventh biggest cable company.

Until 1990 some of these were used for commercial purposes as well. However, US pressure on the Japanese government to open procurement for commercial satellites to competitive bidding has meant that all satellites ordered since 1990 by NTT, the telecommunications group, or NKK, the public broadcaster, have been foreign-made. The two communications satellites most recently launched by private companies have also been foreign-made.

Japanese satellite producers have, however, continued to supply NASA with non-commercial satellites and have been working towards raising their cost competitiveness and improving delivery times and product quality.

Mitsubishi, NEC and Toshiba are the only three Japanese companies that are capable of producing complete satellites.

Mitsubishi, which has been the prime contractor for half the 37 satellites launched by NASA so far, has raised the competitiveness of its components. Its initial aim is to win an order from Space Communications, a Mitsubishi company that provides satellite communications services.

stake in Bell.

The battle for Videotron is the latest development in the consolidation of the cable industry which has struggled to attract large numbers of subscribers and is still riven by large losses as it continues its extensive construction programme.

It comes a week after Nynex and Telewest, the two largest UK cable operators, called off merger talks after several months of negotiations. The number of cable companies has fallen from 36 to 12 in the past five years.

Bell's interests are concentrated on the south coast and in north Kent. The UK business reported a net loss of £7.8m in the quarter to May 31 against a loss of £2.7m in the same period a year ago. However, the losses were incurred while increasing market share. Revenues rose by £18.5m to £33.8m.

Videotron Holdings was put up for sale in February by its parent company, Videotron, Canada's third biggest cable television operator, which holds a 56 per cent stake.

Bell was the early favourite to secure the Canadian company's stake due to its 26 per cent stake and what it considered to be first option on any subsequent share sale by Videotron. However, after lengthy legal argument, Videotron invited other bids and received several approaches.

By July, there were four main contenders, International CableTel, Deutsche Telekom, Cable and Wireless and Bell Cablemedia.

Lez, Page 14

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COMPANIES AND FINANCE: EUROPE

Bourguignon to co-ordinate Disney's European operations

By Andrew Jack in Paris

Walt Disney has promoted the head of its Disneyland Paris theme park to the position of an executive vice-president, with responsibility for co-ordinating the group's activities across Europe.

Mr Philippe Bourguignon, chairman and chief executive of Euro Disney, the quoted company which runs the Paris park, will take on the additional post while retaining his existing role.

The move marks an important step by Disney to place greater emphasis on its operations outside the US and to build connections between its different operat-

ing subsidiaries, including product merchandising and television and cinema production.

It also reflects the apparent confidence placed by the Disney board in Mr Bourguignon, who took over the operation of Euro Disney in 1993 and has played an important role in turning round the park, including overseeing a wide-ranging financial restructuring during 1994. Euro Disney's shares closed up 1.9 per cent at FF10.80.

The appointment comes ahead of publication of Euro Disney's full-year results in mid-November, which will be closely watched by analysts to see whether the

company's recent modifications to its prices, and new attractions, have lifted visitor numbers and operating profits.

The heads of Disney's business units will continue to have responsibility for, and be accountable to the group for, the operation of their units.

Mr Michael Eisner, Disney chairman and chief executive, said that by using Mr Bourguignon as "the focal point for our businesses in Europe, we are... more tightly aligning all of the creative strengths of Disney with the Disneyland Paris resort".

Mr Bourguignon said last night: "I am very happy. My

position does not change but my responsibilities are broader. I will help Disney to understand Europe better and those in Europe to understand Disney globally."

He said it was currently difficult to calculate how much of Disney's business comes from Europe, and that one of his objectives would be to attempt to define global statistics.

He stressed that he would continue to be based in Euro Disney's offices at the theme park in Marne La Vallée, east of Paris, rather than in Disney's new central Paris headquarters, and would continue to spend most of his time dealing with the park.



Philippe Bourguignon: 'I am very happy'

EUROPEAN NEWS DIGEST

Endesa may sell electrical utilities

Shares in three northern Spanish electrical utilities were suspended from trading yesterday after reports that the independent Hidrocarburo company was seeking to buy control of the other two, Electra de Viesgo and Saltos del Nansa, from the state-controlled Endesa group.

The centre-right government has said it wanted Endesa to reduce these holdings under a reorganisation of the sector prior to further privatisation of Endesa, currently 67 per cent state-held. Shares in Electra de Viesgo, in which Endesa holds 86.7 per cent, shot up by 12.5 per cent last Friday, lifting the market value of the stake to Pta46.8bn (\$361m).

The reported move by Hidrocarburo, which would not comment on its plans, follows the announcement of a public offer by Endesa worth almost Pta200bn to increase its stakes in two other power companies, Sevillana in the south and Fecca in Catalonia, to 75 per cent.

David White, Madrid

H Pylori Study Group findings

The European Helicobacter Pylori Study Group, comprising researchers from 19 European countries, said it has recommended prescription of a class of drugs including Losec, Astra's top-selling drug, as first choice for eradication therapy for the H Pylori bacterium that causes ulcers.

The group recommended that H Pylori infection should be treated with a one-week eradication therapy involving two doses daily of a proton pump inhibitor such as Losec, in combination with two antibiotics.

The study group released a consensus recommendation for proton pump inhibitor-based therapy over treatments based on the older H2 antagonist ulcer treatments, such as Glaxo Wellcome's Zantac. Losec is the leading ulcer treatment, but proton pump inhibitors are also produced by Germany's Altana, which produces pantoprazole, and Japan's Takeda Chemical Industries, which produces Prevacid. Merck of the US markets Losec under licence to Astra in the US as Prilosec, while Abbot Laboratories markets Prevacid in the US.

AFX News, London

France agrees sale of CGM

The French government said yesterday it had sold Compagnie Générale Maritime, the shipping group, to Compagnie Maritime d'Armement, its privately-held Marseilles-based rival, for an undisclosed sum.

The combined group will be Europe's fourth-largest shipping group and the 14th in the world, with 50 vessels and a policy of ensuring most of its sailors are French. CGM reported losses of FF497m (\$95.3m) for 1995 on a turnover of FF13.5bn.

Andrew Jack, Paris

Pharmacia seeks biotech partner

Pharmacia & Upjohn, the Swedo-American healthcare group, has appointed Credit Suisse First Boston to find a strategic partner for its Pharmacia Biotech unit, but has no current plans to sell the whole unit, the company told Direkt, the local news agency. According to a report in newspaper Dagens Nyheter, the group was looking to sell the unit for \$600m-€600m.

AFX News, Stockholm

Partek profits sharply lower

Profits at Finnish construction group Partek for the eight months to August fell from FM15.4m last year to FM8.6m (\$17.7m). The company said the full-year result after financial items will be clearly lower due to the sharp deterioration in Cargotec's result. But net profit for the full year will be much higher than last year because of profits on disposals, it added. The company earlier this year sold its shareholding in concrete company Euroc to Aker of Norway for FM1.6bn.

Agencies, Helsinki

BBV posts 26.5% advance at nine-month stage

By David White in Madrid

Spain's Banco Bilbao Vizcaya posted a 26.5 per cent increase in attributable net profits for the first nine months of the year to Pta70.46bn (\$543m), attributing the rise mostly to its core domestic banking business.

The impact of the result, slightly higher than most analysts were expecting, was somewhat marred by an unexplained last-minute delay in the presentation of the figures. The delay was com-

pounded by a press release which erroneously reported the increase as 20 per cent, which would have been below expectations.

The 20 per cent figure in fact referred to overall consolidated net earnings including minority interests, which climbed from Pta71.95bn to Pta86.34bn for the nine months. BBV is the number two Spanish bank in terms of group assets and number one by stock market value.

The profit increase, continuing the trend set in the first two quar-

ters, came after a sharp increase in loan provisions, which more than doubled to Pta60.42bn compared with the same stage last year.

Mr Luis Bastida, general manager for finance, said that 100 per cent of non-performing loans were now covered by provisions, making BBV the first big Spanish banking group to reach this level for its business as a whole.

He said the group was confident it would show an increase of over 20 per cent in attributable net profit for the year. This would fol-

low a 16 per cent rise to Pta94bn in 1996.

The group was now well ahead of the targets set in its "1,000 days" programme - a strategic plan launched early last year.

The nine-month results included the first month of profits from the bank's 40 per cent stake in the leading Colombian bank, Banco Ganadero, the purchase of which it completed in August for \$322m.

Operating income for the period soared by 47.6 per cent from Pta116.17bn to Pta171.49bn. This

was despite an increase of more than 13 per cent in operating costs, which the bank said was largely a reflection of its Latin American acquisitions. Without these, the increase was less than 4 per cent.

Market operations produced sharply higher profits of Pta31.58bn compared with Pta3.46bn in the same period last year, following a restructuring in the bank's markets area. BBV's shares rose 1.5 per cent on the Madrid exchange yesterday to Pta5.050.

Latinvest Deal, Page 18

CME wins its first licence to broadcast in Poland

By Kevin Done, East Europe Correspondent

Central European Media Enterprises (CME), the US pioneer of private commercial television in east Europe, has been awarded its first broadcasting licences in Poland, the biggest single market in central Europe.

The group, which is Nasdaq quoted and is controlled by Mr Ronald Lauder, one of the heirs to the Estée Lauder cosmetics fortune, is also seeking to raise new equity totalling about \$82m with the issue of 3m shares to fund its rapidly growing east European activities.

In addition it is negotiating a \$50m revolving loan facility with a group of banks led by ING of the Netherlands and is seeking to expand into mobile tele-

communications in Romania.

CME is the co-owner of the leading commercial television stations in the Czech Republic, Romania, Slovenia and Slovakia and has growing interests in Ukraine, where it plans to apply for licences to develop a new national television station.

It is expected to be one of the front-runners in the forthcoming tenders for national licences in Hungary.

The group has suffered setbacks in its regional television operations in Germany, however, and is seeking a new partner for the Berlin station, Puls, in the face of mounting losses.

CME said that the Polish National Radio and Television Council (KRRiTV) had provisionally awarded nine television frequencies for

northern Poland plus Warsaw and Lodz to TVN, its joint venture company with ITI TV holdings, the Polish media group. CME holds a 33 per cent stake in TVN and ITI 67 per cent.

The final licence awards are expected in the next six to eight weeks. CME estimates that the 11 licences will reach some 7m people.

Although thwarted in its bid for the separate licence for central Poland, which has been awarded provisionally to Nasza Telewizja (NT), a group of local Polish businessmen, TVN is planning to expand its operations to southern Poland.

It has recently acquired a 3-per cent stake in the troubled TV Wisla and has an option to increase its holding to 49 per cent.

TV Wisla covers 20.3 per cent of Poland's TV house-

CME's east European empire

Television broadcast operations	Territory	Broadcast reach (millions)	Economic Interest %
Nova TV	Czech Republic	10.2	28
Pro TV	Romania	11.1	77.5
Pop TV	Slovenia	1.8	72
Markiza TV	Slovak Republic	3.3	80
Shkola TV	Ukraine	50.9	50
Puls	Berlin-Brandenburg	6	55.9
Nuernberg station	Munich	1.1	37.4
Leipzig station	Saxony	0.7	16.2
Dresden station	Saxony	1.1	18.2
Total		86	

Source: CME

holds and together TVN and TV Wisla would cover almost 15m viewers.

CME said that TVN planned to enter discussions with other Polish licence holders and cable operators to seek additional co-operation deals to extend its programming reach.

ITI announced earlier this month that it planned to raise about \$35m in a private placement to develop its Polish cinema and television operations.

CME said that the share proceeds from its latest share

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مكتبة الشاهين

COMPANIES AND FINANCE: EUROPE

Werner opposes Daimler-Benz shake-up

By Wolfgang Münchau in Frankfurt

Senior members of the supervisory board of Daimler-Benz today confront a controversial plan to merge Daimler-Benz with Mercedes-Benz, its car and truck unit.

The confrontation between the company's two most senior executives is widely expected to intensify over the next few weeks. It will fall to the supervisory board, headed by Mr Hilmar Kopper, chairman of Deutsche Bank, to find a solution.

Under the proposal, Mercedes would cease to exist as a separate company. Its various business units would fall under the direct control of Daimler-Benz's management board.

Mr Karl Feuerstein, head of the company's works council, also yesterday expressed scepticism about the reorganisation plans. A merger would eliminate Mercedes-Benz's 10-member supervisory boards, including 10 members drawn from the ranks of workers' representatives and trade unions.

Mr Manfred Gertz will remain as finance director of Daimler-Benz, but is expected to give up responsibility for personnel to Mr Tropitzsch. Mr Schrampp has offered Mr Werner the job of deputy chairman, a new position which would give Mr Werner nominal responsibility for motor vehicles. But Mr Schrampp will himself take a keen interest in these areas, leaving Mr Werner without an effective portfolio of his own.

Austria sets bank sale back in motion

By Eric Frey in Vienna

The Austrian finance ministry yesterday relaunched the stalled privatisation process for Creditanstalt and invited interested parties to submit bids for the government's 70 per cent voting stake until November 15.

The renewed tender offer, which is again managed by J.P. Morgan's London office, became necessary when a bidding consortium consisting of Austrian, Italian and German groups collapsed last month.

Mr Viktor Klima, finance minister, said he hoped to complete the privatisation of the country's second-largest bank before the end of the year so he could use the estimated receipts of Sch15bn (\$1.4bn) for the 1996 budget.

Bankers in Vienna said they expected the consortium led by EA-General, the subsidiary of the Italian insurer Generali, to make another bid for Creditanstalt. The consortium, which includes Commerzbank of Germany and Banca Commerciale Italiana, might even get back together with First Austrian Savings Bank, which fell out with its partners over the terms of an operational link-up with Creditanstalt.

EUROPEAN NEWS DIGEST

French rescue for Thomson 'too late'

The French government yesterday dismissed reports of an imminent bid to keep Thomson Multimedia in French hands, and said even if such a bid materialised, it would come too late to upset the planned takeover of the consumer electronics company by Daewoo of Korea. La Tribune, the French business daily, yesterday claimed knowledge of discussions in French financial circles to mount a "white knight" challenge to Daewoo around "a recognised and uncontested [French] businessman".

The government said it knew of no such initiative, and that in any case bidding had closed on September 18 with only two offers on the table. Last week the government expressed a preference for the bid by Lagardère, which intends to sell Multimedia on to Daewoo, over the rival offer of Alcatel. Therefore these are the only two bids to be considered by the government's privatisation committee which in the next few weeks is expected to endorse the government's choice.

The prospect of a last-minute French rescue appears to be wishful thinking on the part of many French, including unions inside Multimedia. They resent that the only financial detail of the Daewoo deal disclosed to date by the government is that the Korean group will pay a symbolic FF1 for the electronics company in which the French state has invested so much money. But Daewoo has in fact revealed its real purchase price by saying it will take over nearly FF5bn (\$900m) of Multimedia's FF1.4bn debt, the remainder of which will in effect be erased by the French government. David Buchan, Paris

Greek soft drinks group slips Hellenic Bottling Company, the Greek soft drinks manufacturer which holds Coca-Cola franchises for Greece, Bulgaria and Armenia, reported a 7.2 per cent decline in consolidated first-half pre-tax profits to Dr13.7bn (\$66.6m), despite a 4 per cent increase in first-half sales to Dr76bn. The company blamed worsening economic conditions in Bulgaria, including a sharp fall in the value of the lev, as well as a slow start to the tourist season this year.

HBC has investments of more than \$100m in Bulgaria. In addition to operating five joint ventures with local soft drinks bottlers, it has a joint venture with Athenian Breweries, the Heineken affiliate in Greece, which controls Zagorka, Bulgaria's largest beer producer. HBC said its problems in Bulgaria would not hold back planned investment elsewhere in the Balkans. The company has been awarded Coca-Cola franchises for Serbia and Macedonia, where it intends to invest \$50m in joint ventures with local bottlers. Kerin Hope, Athens

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Volkswagen seeks a place in the van

Europe's largest carmaker sees potential in market for light commercial vehicles

Volkswagen, Europe's biggest maker of passenger cars, thinks it can also become the leader in light commercial vehicles within the next two years. "We have a potential which hasn't been realised", says Mr Bernd Wiedemann, head of the commercial vehicles division.

Mr Wiedemann forecasts that VW's sales of vans and light trucks in Europe will soar 85 per cent, to 250,000 units, by 2000. Worldwide, he expects registrations to climb nearly 20 per cent to 450,000 units.

In 1995, commercial vehicle sales in Europe amounted to DM5.6bn (\$3.78bn) and more than DM9.5bn worldwide. Turnover in Europe this year should jump about 20 per cent and about 10 per cent worldwide.

To reach its targets, the group last year upgraded commercial vehicles into a new "fifth brand" alongside VW, Audi, Seat and Skoda, its four better-known car marques.

The emergence of commercial vehicles after decades in the shadow of passenger cars reflects a new set of priorities, Mr Wiedemann says. "Buoyant expectations. International demand for light commercial vehicles of up to six tonnes is expected to "grow out of all proportion" to cars, he says. The world market for light commercial vehicles should

surge to 18.1m units a year by 2000, compared with 13.6m today. Inadequate focus in the past, VW has built vans and light trucks for years. However, they account for a lower proportion of its overall sales than for other large carmakers.

Untapped potential, VW has failed to capitalise on its reputation in cars when it comes to commercial vehicles. Its internationally known name and an extensive dealer network in cars were insufficiently exploited in marketing commercial vehicles, he argues.

VW has two other, less responded, reasons for emphasising vans and trucks. Establishing commercial vehicles as a separate profit centre within the group is part of the strategy of Mr Ferdinand Piëch, VW's chairman, to make all its operations more transparent.

Traditionally, the profitability of vans and trucks had been hard to judge, as the business has been inextricably intertwined with cars.

Greater transparency is also part of Mr Piëch's campaign to raise competition between VW's brands to lift the competitiveness of the group as a whole.

After deciding to create the "fifth brand" last year, VW has reorganised its dealerships into a separate chain of commercial vehicle specialists. While some may

also sell cars, many now deal exclusively with vans and light trucks, he says.

However, the most important changes have been in sheet metal. While VW's Transporter van and rivals such as Ford's Transit are the most popular commercial vehicles on European roads, VW has been conspicuously weaker in small urban delivery vans, in light trucks of 7.5-10 tonnes and in vans slightly heavier than the Transporter - the three other segments of the commercial vehicles market.

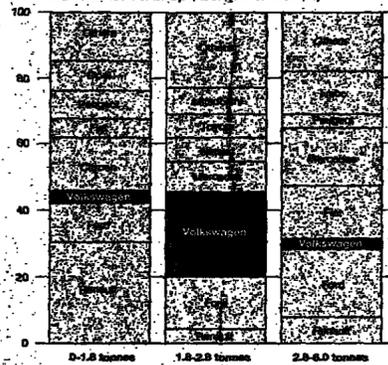
In the past year, VW has responded with more competitive new products. It has sometimes simply rebadged existing vehicles from its foreign subsidiaries. That has allowed the group to fill the gaps in its range and to save money, explains Mr Wiedemann.

In the new Caddy range, for example, the Caddy van is based on Seat's Cordoba saloon, while the pick-up is a rebadged Skoda Felicia derivative. VW has gone even further afield with the new L80 light truck. The 7.5-10 tonne vehicle is imported from the group's Brazilian subsidiary.

Caddy sales are forecast to reach 45,000 units in Europe next year, compared with an estimated 24,000 in 1996. Although the L80 was held up by the dissolution of VW's Autolatina joint ven-

Europe's leading light commercial vehicle makers

Market shares in western Europe, first quarter 1996 (%)



Source: Volkswagen

ture with Ford, sales should accelerate once output starts at a new VW plant in Brazil. Mr Wiedemann believes broadening the product

range and exploiting links within the VW group will ensure his division's long-term profitability. Haig Simonian

Rautaruukki reports 25% fall in eight-month profits

By Hugh Carnegie in Stockholm

Depressed demand and low European steel prices drove down profits by 25 per cent at Rautaruukki, the Finnish steel group, in the first eight months.

Pre-tax profits fell from FM605m at the same stage last year to FM452m (\$38m) at Rautaruukki, one of the Nordic region's leading producers, suffered from weak economic growth and winding down of large stocks in its main west European markets.

Earnings per share dropped from FM4.61 to FM3.25. Rautaruukki shares yesterday fell FM0.40, or 1 per cent, to close at FM40. But Rautaruukki, which has continued to increase

capacity despite the downturn, said demand for steel was expected to pick up in the latter part of the year in the Nordic countries and elsewhere in Europe.

It said the fall in prices had halted, and it expected a trend of hardening prices in some products, including coated sheets, hot rolled plates and some long steel products, to continue.

The group forecast a jump in sales to FM13bn for the full year - up from FM9.2bn in 1995 - and said full-year profits should reach the 1994 level of FM648m. Full-year profits in last year, a peak year, hit FM954m.

Sales in the first eight months rose sharply from FM5.9bn to FM8.5bn due to the consolidation of operations at Fundia, a

Swedish long steel maker which Rautaruukki bought out from its erstwhile Norwegian partner in the company earlier this year. Net of Fundia, sales grew only marginally to FM6bn.

The group warned that a Swedish tax ruling against Fundia would cost some SKr83m (\$12.5m), provisions for which would be made in the full-year accounts. It said it was appealing the ruling with the Swedish authorities.

Output at Rautaruukki's Raase Steel division, its biggest unit, had been hit by modernisation work and some machinery damage. Replacement steel was bought in from outside but the division's operating profits fell 47 per cent, from FM768m to FM401m.

Skandia lifts Pohjola vote

Skandia, the Swedish insurance group, yesterday said it was raising its voting stake in Pohjola, the leading Finnish insurer, from 2.5 per cent to 7.8 per cent by switching its interests into the group's shares, reports AFX News in Stockholm.

Skandia's previous stake-holding in Pohjola was held in the Finnish group's D shares. Its capital stake in Pohjola is unchanged after the swap at 10.9 per cent.

Over recent months, Pohjola has been subject to bid speculation. Press

reports suggest that Merita, the banking group, may be considering a merger with Pohjola to acquire its life and pensions operations, with the general insurance operations then sold on to another party.

Skandia has been mooted as a possible bidder for these operations. Mr Lars-Eric Petersson, Skandia chief executive designate, said the group had no plans to increase its voting stake further.

The increase was made with Pohjola's full agree-

ment and showed Skandia's continued confidence in the company and its wish to remain a long-term shareholder, he added.

Skandia would present a new strategy for the group to be released after its full-year results, which are due in early 1997, Mr Petersson said.

He added that he would like to strengthen Skandia's operations both in Sweden and abroad, and said he was open to the idea of international mergers and partnerships.

The Financial Times plans to publish a Survey on Swiss Industry and Technology on Friday, December 13. For further information please contact John Rolley on Tel: +41 22 731 1604 or fax: +41 22 731 9481. FT Surveys

Kommuninvest I Sverige AB U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1998. For the Interest Period 21st October, 1996 to 21st January, 1997 the Notes will carry a Rate of Interest of 5.7225% per annum. The Interest Amount payable per U.S. \$5,000 Note will be U.S. \$73.12 and for the U.S. \$100,000 Note will be U.S. \$1,462.46, payable on 21st January, 1997. Listed on the Luxembourg Stock Exchange. Bankers Trust Company, London Agent Bank

SKW TROSTBERG DIALOG

Acqui-Merger of Master Builders Technologies (MBT) Boosts SKW Share Price. SKW-MBT division becomes world's leading supplier of construction chemical products and systems. First Half 1996 sees strong improvement in pretax profit. MERGER DOUBLES DIVISION SALES. Combined annual sales of the new Construction Chemicals division will reach about DM 2.4 billion - with SKW and MBT each contributing about 50%. It will employ 6,500 people at more than 100 sites in some 40 countries around the globe. The efficient use of synergies in this sector will give SKW-MBT a decisive edge in world markets and help secure its leading position in those markets in the medium and long term. SKW'S FIRST-HALF PROFIT SHARPLY HIGHER. The news of the merger coincided with more good news: In the first six months of 1996 SKW's group pretax profit soared 62% to DM 131 million compared with DM 81 million the same year-earlier period. The sharp increase is due to the reduction in interest expenses that resulted from the company's May 1995 initial public offering. Group sales in the first 1996 half were 12% higher at DM 2 billion with all three divisions - Nature's Products, Construction Chemicals and Chemicals - contributing to the rise; on a comparable basis group sales rose 5%. Operating profit climbed to DM 150 million from DM 138 million. DEVELOPMENT OF SKW SHARE PRICE. SKW shares in DM (MDAX %). 07/06/96 13/09/96. * 24/09/95 = 100. CONSIDERABLE POTENTIAL FOR SKW SHARES. Investors and analysts reacted very positively to the SKW-MBT merger in construction chemicals. Considering that SKW has, in one quick stroke, entered the Asian growth market through the merger there should be plenty of room for further appreciation. Market participants see the step as an ideal move which opens up room for expansion and growth in the future. This, however, is not yet fully reflected in the share price, making SKW a promising investment. SKW TROSTBERG AG Investor Relations P.O. Box 1262, D-83303 Trostberg, Germany Telephone (86 21) 86-2430 Fax (86 21) 86-2040 A COMPANY OF THE VIAG-GROUP

COMPANIES AND FINANCE: THE AMERICAS

Food operations help lift RJR Nabisco 14%

By Lisa Branstetter
New York

Strength in the food business helped lift third-quarter earnings at RJR Nabisco, the US tobacco and food group, but the shares were largely flat yesterday amid worries about the company's declining share of the US tobacco market.

Net income after preferred stock dividends rose 14 per cent from \$185m to \$218m in the same period last year. Sales rose 7 per cent from \$4.1bn to \$4.3bn, boosted largely by a 9 per cent increase in food sales. Earnings per share rose 18 per cent to 66 cents, helped by an aggressive share buy-back programme and a one-off charge for debt reduction taken last year.

US tobacco sales edged up

by 3 per cent in the quarter to \$1.19bn, while volumes slipped by 3 per cent, due to competitive pressures in the full-priced segment and a decline in the low-priced sector. Results were better internationally where sales rose 6 per cent to \$920m on a 5 per cent rise in volumes.

Mr Martin Feldman, of Smith Barney, the broking house, said the report showed no sign that the company was having any success shoring up market share or boosting profit margins in its core business. Philip Morris, RJR's much bigger rival, should show stronger growth when it releases its earnings later this week, he said.

Mr Feldman added, however, that RJR's food business "seemed to be experiencing a bit of a turnaround".

Last week Nabisco Holdings, 80.5 per cent owned by RJR, reported that, including one-off charges taken this year and last, earnings rose 35 per cent to \$70m as sales rose 9 per cent to \$2.23bn.

Investors battered the shares of both RJR and Philip Morris on Friday after the scientific journal Science published a study that directly linked smoking with lung cancer for the first time. RJR said it was monitoring the research but that basic elements had been known for many years and that it did not expect the findings to affect pending tobacco-related suits.

Shares in RJR, which slid 6 per cent on Friday, were unchanged at \$26 1/2 early yesterday. Philip Morris recaptured \$1 of the \$2 it lost bringing its shares to \$33 1/2.

Apple launches fight for market share

PC group is back in black but needs technology breakthroughs, says Louise Kehoe

Apple Computer's return to profitability last week, ahead of expectations, has raised morale and calmed fears about the PC manufacturer's survival.

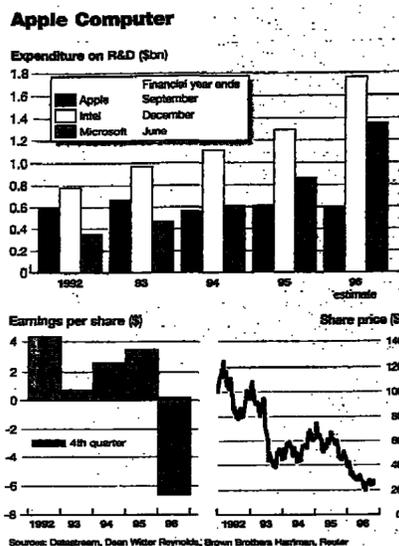
Both may be critical as Apple attempts to stem a continuing decline in its share of the world PC market. Sales of Apple Macintosh PCs have dropped sharply over the past 12 months and were down 23 per cent in the fourth fiscal quarter, ended September 27, at \$2.3bn.

Moreover, over the past year there has been an exodus of about 2,000 employees who have fled to take up jobs at other computer and software groups. This is in addition to the 900 laid off and about 1,000 manufacturing employees who left Apple's payroll when the company sold its US manufacturing plant.

Yet the modest fourth-quarter net profit of \$25m, or 20 cents a share, may not be repeatable in the current quarter and analysts believe Apple has a long way to go to achieve a full recovery.

The fourth-quarter results included a \$28m pre-tax gain from the reversal of part of the company's previous restructuring charges. Without this, net income would have been only \$6m, or 6 cents a share.

There were other special factors that helped Apple



The Christmas buying season has traditionally lifted Apple's first-quarter sales, but the company expects first-quarter revenues to be roughly equal to those of the fourth quarter.

Marketing costs will rise as Apple spends more heavily on consumer advertising. Profit margins could also come under pressure if the company becomes caught up in an end-of-season price-cutting battle. Last week, the company launched a new low-end consumer version of the Macintosh that will be priced in the US at \$1,500. Prices on other consumer Macintosh models were slashed by as much as 20 per cent.

Further expense reductions are, however, possible. Apple is planning an additional 600 job losses. The company is also "continuing to evaluate" the future of its factories in Ireland and Singapore. Mr Anderson says. Selling these plants is one option that Apple may consider, although there are no plans to do so at present.

By the January quarter, Apple promises to return to "sustainable profitability". "By then we will have a very competitive product line," Mr Anderson says.

Apple is expected to introduce new PowerBook laptop computers this month. The company is also planning a redesign of its desktop computers and a push into the

server market, the most profitable segment of the PC market.

Yet to re-establish Apple as an "industry pioneer and innovator", the goal established by Mr Gil Amelio, chairman and chief executive, who took over at Apple in February, the company must make technology breakthroughs.

One possible advance may come from Exponential Technology, a microprocessor design start-up group partially funded by Apple. This week, Exponential will announce what it claims is the fastest microprocessor for PCs. Running at more than twice the speed of Intel's fastest Pentium chips, the Exponential chip is designed for use in Macintosh PCs.

On another front, Apple is reported to be in talks with Be, a start-up founded by Mr Jean-Louis Gasse, Apple's former chief technology officer, which has developed a new computer operating system that might enable Apple to leapfrog Microsoft's Windows.

In the meantime, Apple's challenge is to reverse its declining market share. This will largely depend upon its ability to persuade business customers that it remains a viable, long-term competitor in the PC market. Last week's earnings report is the first step in the right direction.

Genentech overcomes fall in sales to advance 20%

By Tracy Corrigan
New York

Genentech, the US biotechnology company, reported a 20 per cent rise in net income in the third quarter, despite a fall in product sales.

Third-quarter earnings per share of 41 cents, up from 33 cents a year ago, substantially exceeded analysts' estimates, but failed to prompt a reaction in the stock market.

Net income jumped to \$51m in the period, compared with \$40m a year ago. A fall in product sales from \$158m to \$142m was partly balanced by an increase in revenues from royalties to \$54m, up from \$46m the previous year. This is because Roche, the Swiss drugs group which owns a 66.5 per cent stake in Genentech, has been taking over sales of Genentech products, and paying Genentech royalties on these sales instead.

In late 1995, Genentech began receiving royalties on European sales of Pulmozyme and on all Canadian sales of Genentech products, following an agreement completed earlier that year. Genentech said that on a pro-forma basis, sales increased by \$1.3m in the quarter. Roche has options that can be exercised in 1999 to buy out the rest of Genentech.

"Unlike a lot of biotechnology companies, Genentech does have sales and earnings, but these have matured and the big growth is coming from royalties," one analyst said.

The company earned interest of \$16m in the third quarter, slightly higher than last year, reflecting Genentech's continuing balance sheet strength - it ended the quarter with \$668m in cash and \$511m in marketable securities.

However, it continues to

plough large sums of money into research and development expenditure, which rose to \$14m in the quarter from \$9m.

"We continue to take a long-term financial view while investing aggressively to back our pipeline," said Mr Arthur Levinson, president and chief executive officer. "As products begin to emerge from our pipeline, they have the potential to improve significantly our earnings as we approach the next century."

The company also announced yesterday that it was shelving its plan to fund research and development of certain products through international subsidiaries, while it reviews its operating plan for 1997 and beyond. As a result, the company said its tax rate was expected to be 30 per cent for the fourth quarter and for the full year, but will increase to about 35 per cent in 1997.

Latinvest to be expansion vehicle for BBV

By Stephen Fidler,
Latin America Editor

Banco Bilbao de Vizcaya, Spain's second-largest bank, is to inject \$50m of capital into Latinvest, the Latin American brokerage house, after completing the acquisition this week, and will provide several hundred million dollars in credit lines to allow it to expand its presence in bond markets.

BBV said the bank had received US Federal Reserve approval for the acquisition.

It will fold existing Latin American capital markets business into the company, named BBV Latinvest.

Latinvest is expected to be the vehicle for development of investment banking business from a growing network of banks in Latin America. BBV controls Probusa in Mexico; the branch network of the Crami and Oriente banks of Banco Continental de Peru; Banco Guandero in Colombia; and Banco Francés in Argentina. Mr José Pérez, general

manager of BBV Markets, said the bank sought further acquisitions in the region, and was set to be one of five bidders for Banco de Venezuela, soon to be privatised.

Mr Alvaro Vázquez, joint general manager of BBV's treasury and capital markets division, said Latinvest fitted "our strategy to become a regional banking force in Latin America".

Latinvest, which has offices in London, New York, Geneva and Caracas, was 66 per cent owned by Inver-

Mexico and 12 per cent by Bozano Simonsen of Brazil, with the balance held by Latinvest managers. Before the acquisition, for which BBV paid a premium to book value, Latinvest had shareholder funds of \$20m.

Mr Richard Watkins, Latinvest chief executive, said the approach from BBV had come at a good time. Domestic problems at Inver-Mexico meant it was ready to sell, and Bozano was seeking to expand its own investment banking presence.

The Mexican devaluation crisis had hit Mexican-owned brokers and the Barings collapse had heightened market sensitivity to counterparty risk, making operations harder for smaller brokers.

Latinvest is one of two London-based independent Latin American brokers to have been absorbed in recent weeks. Unibanco, Brazil's third-largest bank, last week agreed to buy Stephen Rose and Partners, a specialist in Brazil and Argentina.

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The Interest Amount payable on the relevant Interest Payment Date, January 22, 1997 will be US\$ 9.05 per Receipt of US\$ 600, US\$ 90.50 per Receipt of US\$ 6,000 and US\$ 905.03 per Receipt of US\$ 60,000.

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COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

Provisions push Serfin into the red

Loan-loss provisions of 700m pesos (\$90.66m) pushed Grupo Financiero Serfin, which owns Mexico's third-largest bank, into a third-quarter loss of 507m pesos yesterday, against a 20m peso profit in the comparable period. "The results are disappointing," said Mr Jose Garcia Cantero, head of Latin American research at Salomon Brothers in New York. "Although they are not as bad as a year ago, things are going slower than we expected."

Banca Serfin, the group's chief subsidiary, increased its loan-loss reserves to 103 per cent of past-due loans and has a capitalisation index of 12.3 per cent. The net interest margin fell to 2.9 per cent for the third quarter from 3.9 per cent for the previous three months. Net interest income was 781m pesos, while the net loss was 598m pesos.

Past-due loans as a percentage of total loans increased to 8.9 per cent for the end of the third quarter, compared with 8.7 per cent at the end of June. Grupo Financiero Serfin also announced that it was considering the sale of 49 per cent of its insurance company, which recorded profits of 32m pesos, and 100 per cent of its bonding company, which made a 15m peso profit.

Shares in Canada's Molson Companies fell about 4 per cent early yesterday after an arbitration panel ruled against Molson's brewing arm in a licensing dispute with Colorado-based Coors Brewing. The class A shares were down 75 cents to \$20.15 at mid-morning in Toronto. Damages have not yet been negotiated, but Molson said the award was likely to have a material impact on its earnings. Molson has a 40 per cent stake in Molson Breweries.

The arbitration stemmed from a deal in which Miller Brewing of Milwaukee, a competitor of Coors in the US, bought a 20 per cent interest in Molson Breweries in 1993. Coors contended the Miller deal gave it the right to terminate a licensing agreement under which Molson brewed and marketed Coors beers in Canada. The arbitration panel ruled that Miller's inclusion in Molson Breweries created a new entity, and that Coors' consent was required for the licensing agreement to continue.

Coors brands make up about 8 per cent of Molson Breweries' sales, which totalled \$594m (US\$440m) in the three months to June 30. Both Molson and Coors said they planned to discuss a new licensing deal. Meanwhile, Molson will continue to produce and sell Coors brands in Canada.

Whirlpool tumbles Whirlpool, the US home appliance manufacturer, yesterday confirmed that troubles in the European market had hit third-quarter profits. Net earnings were \$21m, with earnings per share of 28 cents, down from \$64m, or 85 cents, in the third quarter of 1995. This included a charge of \$30m, or 25 cents after tax, to cover the restructuring of the company's Asian headquarters and its North American refrigeration operations.

Excluding the charge, earnings would have been 53 cents a share, 37 per cent lower than the year before. The European division increased turnover compared with the second quarter, but suffered a small operating loss. This represented a "marked improvement" on the second quarter. Whirlpool added that prospects in the European market for the near term were "uncertain".

Gruma plans \$120m offering Grupo Maseca (Gruma), the Mexican maize products company that makes flour for the staple food tortillas, plans to raise \$120m with a global share offering. A primary offering of about \$80m will be used to finance new investments.

The bulk of the money - about \$90m - will go to Gruma's majority shareholder, Mr Roberto González Barrera, whose family will retain control of more than 59 per cent of the company's shares. About 75 per cent of the shares will be listed on international markets as American Depositary Shares. The price should be fixed next week. Last week, Gruma announced sales of 2.96bn pesos (\$383m) for the third quarter, a 36.7 per cent increase on the same period a year before. Operating profit increased 27 per cent to 266m pesos. Gruma Industrial Maseca, Gruma's chief Mexican subsidiary which is also listed, recorded a 59 per cent jump in third quarter sales to 1.64bn pesos. Operating profit rose 30 per cent to 245m pesos.

Canadian fertiliser merger Two Western Canada producers of nitrogen and phosphate fertilisers, Agrium and Viridian, are merging in a friendly share-exchange deal worth C\$1.2bn. The merged company, continuing the Agrium name, will be one of the world's biggest and lowest-cost producers of these fertilisers, using natural gas as a feedstock.

Viridian shareholders will get 0.976 of an Agrium share for each Viridian share held. The new company will be based in Calgary and Agrium chief executive, Mr John Van Brunt, will hold that position in the new company. Viridian chairman and chief executive, Mr Ian Delaney, will step down. The merger is seen as part of a broad consolidation of the North American fertiliser industry.

Mobil mars upbeat results at US oil groups

By Christopher Parke in Los Angeles

Upbeat quarterly reports from leading US oil groups yesterday were marred by disappointing results from Mobil, and a warning from the group's chairman that operational changes were necessary if it wanted to remain competitive. Chevron, Texaco, Amoco and Exxon all exceeded analysts' forecasts, with Chevron more than doubling its net income. Even after stripping out special items, group profits rose 29 per cent from \$504m to \$650m.

"Overall we are having an excellent year," said Mr Ken Derr, chairman. Industry conditions had improved and the group's efforts to improve profitability were paying off, he claimed. By contrast, the tone was decidedly downbeat at Mobil, where Mr Lucio Noto, chairman, complained of "unfavourable market conditions in many of the businesses where we have a substantial presence". Net income per share slipped from \$1.96 to \$1.92, although a company statement stressed a 10 per cent decline in operating income

US oil companies - 3rd quarter

Table with 4 columns: Company, Revenue (\$m) 1995, Revenue (\$m) 1996, Net ops (\$) 1995, Net ops (\$) 1996. Rows include Chevron, Mobil, Exxon, Texaco, Amoco.

from \$744m to \$688m and highlighted earnings per share at this level down to \$1.66 against \$1.85. Higher oil prices more than offset declines in downstream and petrochemicals, Mr Noto said. "We are not

counting on continuing high oil prices to enhance shareholder value." Despite the grim tone, Smith Barney, the New York-based securities firm, yesterday upgraded Mobil stock, saying it was trading

at a 10 per cent discount to the sector. Meanwhile, Texaco appeared to have avoided the third-quarter refining margin squeeze, posting a 50 per cent rise in net income from \$290m to \$434m, or \$1.61 a share against \$1.06. Improved operating results at its refineries, especially on the US West Coast, higher sales of branded petrol and improved refining margins all contributed to results. However, the main contribution came from higher prices and output for crude oil and natural gas. Following Mobil's European lead, Texaco is also in talks to pool its US refining and marketing business with Shell Oil and Saudi Aramco. Amoco, helped by a gain of \$97m from the sale of its polystyrene foam interests, also outstripped analysts' expectations with earnings per share of \$1.28, compared with \$1.21 last time and predictions of \$1.14. Excluding the extraordinary gain, per share income was \$1.08. Texas-based Exxon generated net income of \$1.6bn, which yielded per-share profits of \$1.25, compared with \$1.20 last time.

USAir doubles earnings in third quarter

By Tracy Corrigan in New York

Strong traffic, particularly on its international routes, helped lift USAir's third-quarter results, even after the airline set aside \$41m under its 1992 profit-sharing plan. USAir reported net income after preferred stock dividends of \$45m for the third quarter of 1996, up from \$22m in the same period last year. Primary earnings per share of 69 cents for the

quarter were substantially above analysts' estimates and almost twice last year's level. The shares rose 4 per cent to \$16.75 on the news. International traffic was up 57 per cent in the third quarter, compared with the same period of 1995, following a capacity increase of 47.3 per cent. This reflected new services between Philadelphia and Munich, Rome and Madrid. Overall, the system load factor for the quarter - the utilisation of capacity - was 70 per cent, up 3

points from the year-ago period. Traffic on scheduled services rose 6.3 per cent on a capacity increase of 1.3 per cent. The company said payments under the 1992 profit-sharing plan would be completed at the end of the year. The amount of profit-sharing payments for 1996 is expected to be \$122m. Employees took pay cuts in 1992 and 1993 in exchange for the promise of a share in future profits. About \$74m was paid out in March on 1996 profits.

"While the industry generally continues to benefit from positive economic conditions, our employees also have done much to begin an across-the-board improvement in product quality," said Mr Stephen Wolf, chairman and chief executive officer. He said there were still "long-term challenges facing the company". Among these is its relatively high cost base in the face of challenges from low-cost airlines. The company is in dispute with British Airways, which

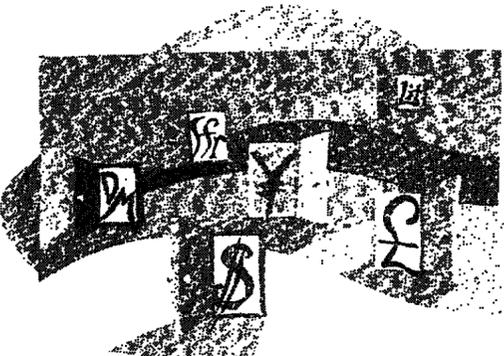
owns 25 per cent of USAir. USAir has brought an action against BA alleging breach of contract and violations of US antitrust laws over its planned partnership with American Airlines. In addition to the profit-sharing plan, the latest results included the \$10m settlement of a lawsuit brought by travel agents against several airlines over commissions. USAir also declared a dividend of \$40m owed to holders of senior preferred stock.



Stephen Wolf: USAir faces long-term challenges

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SWEDBANK (Sparbanken Sverige AB) US\$150,000,000 Updated Subordinated Floating Rate Notes Notice is hereby given that the notes will bear interest at 7.32821% per annum from 22 October 1996 to 22 April 1997. Interest payable on 22 October 1996 will amount to US\$373.24 per US\$10,000 note. Agent: Morgan Guaranty Trust Company

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COMPANIES AND FINANCE: ASIA-PACIFIC

Japan brokers braced for poor interim results

By William Dawkins in Tokyo

Japan's securities companies will today open the country's interim corporate earnings season, with analysts expecting a decline in profits for the six months to September.

Their announcements mark the start of the six-week season, in which more than 1,400 companies are due to report.

Financial companies, with the exception of stockbrokers, expect to have increased net earnings, but manufacturing companies' earnings growth has on average declined, according to company forecasts.

Manufacturers expect their earnings growth to slow not just in the first half, but in the full year to March.

The big four brokers will today report that earnings from bond trading, which swelled their profits last year, have declined.

Nomura, the industry leader, is expecting a net loss after its decision to make a ¥371bn (\$3.28bn) gift to bail out its troubled non-banking affiliate, Nomura Finance, to cover bad debts on property lending.

Its three main domestic competitors - Daiwa, Yamachi and Nikko Securities - also have non-bank affiliates which are believed to be in a similar plight to Nomura Finance.

Interest in their results will centre on indications as to whether they plan to follow Nomura's example and declare the full extent of their troubled affiliates' liabilities.

Several second-tier brokers, also due to report today, recently warned that they expected first-half losses as a result of sluggish turnover in the security markets. They are more dependent on equity sales commissions than larger and more diversified brokers, and have been hit by the decline in daily share turnover on the main section of the Tokyo stock market, which averaged between 250m and 300m shares in the first six months of the fiscal year, compared with the 357m a day average for the whole of 1995.

Banks were quicker than securities companies to write off bad debts - a legacy of the late 1980s property price bubble - and expect increases of 96 per cent on average in first-half net profits.

Manufacturers are less optimistic. They have forecast an average 16 per cent rise in net profits for the first half, a sharp decline from the 53 per cent earnings growth achieved at the same stage last year.

Electronics companies, which are due to report on Friday, expect a decline in profit growth because of a collapse in memory chip prices.

Daewoo takes no-frills path

Addition of Thomson Multimedia will help the group focus on core markets

When Mr Bae Soon-hoon, chairman of Daewoo Electronics, meets investors he draws a bell-curve chart to illustrate the company's strategy.

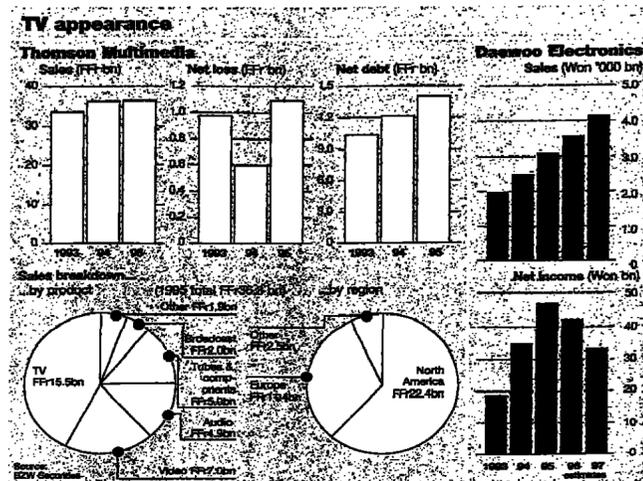
Pointing to the central bulge in the chart, he explains that 80 per cent of the global consumer electronics market consists of simple products with basic functions. "That is Daewoo's core market," he declares.

Instead of moving into high-technology products such as semiconductors, multimedia personal computers and advanced liquid crystal displays, Daewoo is concentrating on conventional consumer electronics, including televisions and video cassette recorders.

The acquisition of France's Thomson Multimedia is a step in this no-frills strategy. The deal will transform Daewoo into the world's biggest producer of TV sets, with 15 per cent of the market.

Mr Bae is unapologetic about Daewoo's emphasis on simple consumer electronics. He says they are easier to make than complex products, which helps to reduce defects and increase profits.

Daewoo's domestic market share has steadily increased to 20 per cent, although it still lags behind its Korean competitors, Samsung and LG Electronics. Since becoming head of Daewoo Electronics in 1991, Mr Bae has also sought to reduce Daewoo's heavy dependence on the Korean market and on sales of original equipment manufacture (OEM) to Japanese companies by promoting higher-margin, own-



brand exports to developing countries. The Thomson takeover represents a breakthrough for Daewoo in the US and the European Union, where Thomson's shares of the TV market are 16.5 per cent and 13 per cent, respectively. Thomson's brands include RCA and General Electric in the US, and Saba, Teletun-ken and Thomson in Europe.

The acquisition of Thomson will also help Daewoo to establish manufacturing plants in the EU and North America, where production costs are cheaper than South Korea's. Daewoo now produces consumer electronics in France,

the UK, Poland and Mexico. But analysts remain concerned that Daewoo may have bitten off more than it can chew in taking over the heavily indebted and loss-making Thomson.

"Daewoo has had a good track record in turning around troubled companies at home, such as in the shipbuilding and car industries. But this is Daewoo Electronics' first big foreign acquisition and it may find the French trade unions tough to deal with," says Mr Jon Chong-hwa, of Hamuri Salomon Securities in Seoul.

Mr Bae has claimed Daewoo can restore Thomson to profitability by 1998, as the French government has

agreed to assume almost 70 per cent of the company's \$3bn debt. Most analysts believe this is too optimistic - by several years. There are also worries about the impact of the Thomson deal on Daewoo's financial strength. "There is a possibility that Daewoo Electronics could become another Thomson Multimedia, a debt-ridden and low-margin company," said Mr Uhm Sang-yong of BZW Securities in Seoul. He estimates Daewoo Electronics' net debt/equity ratio could climb to 400 per cent from 250 per cent as a result of the Thomson deal.

John Burton

ASIA-PACIFIC NEWS DIGEST

Sampoerna sparks Astra speculation

Hanjaya Mandala Sampoerna, the Indonesian clove cigarette maker which recently acquired a minority stake in Astra International, the country's largest car assembler, has not cancelled a US\$400m loan facility. The decision is likely to arouse speculation that Sampoerna is still seeking to increase its stake in Astra.

Sampoerna cancelled an extraordinary shareholders' meeting scheduled for this week, which was thought to have been arranged to discuss the company's acquisition of Astra shares. Analysts took this as a sign that Sampoerna would not add to its 2.85 per cent stake in Astra. However, Mr Jonathan Zax, Sampoerna investor relations manager, said the loan facility, which analysts believe was arranged to buy more Astra shares, had not been drawn down and that the company was "still looking at several possibilities it might require".

Separately, Sampoerna said sales in the third quarter rose 30 per cent on the same period a year earlier, to Rp583.3bn (\$251m).

Manuela Saragosa, Jakarta

Japan retail results mixed

Japan's large retailers continued to post mixed first-half results, reinforcing evidence of a patchy recovery in consumer spending and a shift by consumers away from low to mid-range supermarkets towards middle to upper-range retail outlets.

Takashimaya, the department store operator, announced a 197.1 per cent rise in unconsolidated recurring profit to ¥8.12bn (\$72.1m). Net profit climbed 144.7 per cent to ¥5.13bn, or ¥17.46 a share, on a 47.7 per cent increase in sales to ¥511.53bn. Takashimaya attributed the results to extended business hours, promotional campaigns and restructuring of its subsidiaries. For the full year to February, Takashimaya expects pre-tax profits of ¥14.10bn, up from last year's ¥10.37bn.

Daimaru, the Osaka-based department store operator, also saw first-half earnings surge. The company, which was badly affected by the January 1996 Kobe earthquake, said interim unconsolidated recurring profit rose 147.8 per cent to ¥1.59bn. Sales, however, increased only 1.2 per cent to ¥243.16bn, in part because of the E. coli food poisoning scare in the summer.

Sogo, another big department store operator affected by the Kobe earthquake, announced its second consecutive half-year loss. An unconsolidated pre-tax loss of ¥270m compared with a loss of ¥5.79bn a year earlier.

Queen Robinson, Tokyo

Insolvency declaration sought

Japan's Housing Loan Administration may seek a declaration of bankruptcy for one of its main borrowers, in a move that would lead to one of the largest Japanese insolvencies.

The Housing Loan Administration Corporation, the state-run body created to recover loans of seven dissolved housing loan companies, or *jusei*, will consider seeking a court bankruptcy declaration against Sueno Kosan, an Osaka-based property company that is one of the largest borrowers from the *jusei*. It will reach a decision by the end of next month, according to Mr Kohji Nakabe, its president. Sueno Kosan, who is the second-largest borrower of the now-defunct housing loan groups, has ¥286.7bn in overdue loans from the housing loan companies and together with loans from non-bank financial institutions; has total liabilities of ¥560bn for the parent company and ¥670bn on a consolidated basis. Lex, Page 14

Michiko Nakazono, Tokyo

Thai finance houses surprise

Most of Thailand's largest finance companies reported third-quarter earnings yesterday showing large increases in accrued interest and reflecting a fall in asset quality, and declines in brokerage commissions and trading gains.

National Finance was the biggest surprise, analysts said. While the company's third-quarter profit of Bt977m (\$88.83m) was 17 per cent lower than the same period last year, its third-quarter profit of Bt320m was up 13 per cent, largely because of higher net interest margins. National added Bt94m to its provisions for doubtful loans, compared with a removal of Bt13m from provisions last quarter.

Phatra Thanakit reported a 42 per cent year-on-year drop in third-quarter earnings to Bt303m, which analysts attributed to Bt28m of portfolio losses compared with Bt41m in capital gains last year.

The big disappointments were CMIC and General Finance. CMIC's third-quarter net profit rose 45 per cent to Bt48m, but the company provisioned only Bt1m for doubtful loans, compared with Bt50m last quarter. It saw its booking for accrued interest increase to 2.45 per cent of its loan portfolio, from 2.07 per cent last quarter, and is sitting on unrealised portfolio losses of up to Bt80m, according to analysts. Its nine-month profit was 18 per cent lower at Bt230m and earnings per share were down 33 per cent.

General Finance reported third-quarter net profit of Bt128m, down 33 per cent. Nine-month profit of Bt521m was up 3.4 per cent.

Ted Bardack, Bangkok

ANI investors back Joseph

A boardroom row at Australian National Industries, the heavy engineering and steelmaking group, yesterday ended with shareholders voting to support Mr Peter Joseph, a banker and consultant to Bankers Trust Australia, and returning him as an ANI director.

Mr Joseph was seeking to have Mr Ross Palmer - a businessman who turned his father's business into a large industrial group before selling it to ANI two years ago - removed from the board. Mr Joseph claimed that Mr Palmer had become obstructive. Yesterday, 68.8 per cent of shareholders supported Mr Palmer's removal. Mr Palmer claimed he was trying to carry out an independent investigation into the company's disastrous investment, five years ago, in Germany's Holzer group, an environmental engineering business.

ANI wrote off A\$23.6m (US\$186.88m) in respect of the previous year, pushing the company to a A\$213m loss. Mr Palmer, in retaliation, unsuccessfully sought Mr Joseph's removal.

Nikki Tait, Sydney

PHILIPPINES SERIES: CORPORATE PROFILES

AYALA CORPORATION

Considered the oldest business house in the Philippines having been founded in 1834, Ayala is also one of the country's largest conglomerates with interests in real estate and hotel development, industrial parks and shopping malls, banking and finance, insurance, telecommunication, electronics, information technology, food processing and ventures in public utilities such as mass transit systems and waterworks. A 6th generation member of the Zobel de Ayala family, Jaime Augusto Zobel II (37), is now president. He spoke to Abby Tan in Manila recently.

1. Ayala Corporation the parent company and Ayala Land its subsidiary are among the Philippines' largest companies. Can you see them keeping their position by the end of this decade?

Jaime Augusto Zobel de Ayala II: Absolutely! I don't see any reason why both can't maintain their leadership positions.

I feel Ayala's growth is very dependent on the growth of the economy. To a certain extent Ayala Corporation is seen as a proxy of the Philippine economy, in that both depend on how the political and economic environment continue. If the economy grows between five percent to 10 percent per year, there is no doubt we can achieve a rate above and beyond that.

Ayala Land has a varied portfolio. We had opted to stabilise its growth during very fast growth periods and minimise the downturn in slow periods. The way we do it is basically through three philosophies: one, we have a very conservative balance sheet even in good times. Although it will not enable us to grow as fast even in good times but it enables us protection in bad times.

Two, we strike a balance between rentals and sales generated. We never quite hit 50:50 balance. But we're cushioned when the downturn occurs as rentals are not as affected as sales. So we've a predictable source of income. Thirdly, We pinpoint the growth areas. We've recently joined the middle income housing market and will become a very significant player here. We built 2,000 units of middle income houses in 1996 and we hope to reach 10,000 units per year by 1998.

Industrial parks are also very, very good growth areas for us. But the problem is getting (agricultural) land and converting them (into industrial land).

2. How is Ayala Corporation diversified?

JAZA: Ayala Land used to be very dominant component in our portfolio. I've been trying to shift subtly in the last couple of years. You'll notice it at the end of this year. It will be very

visible in our balance sheet.

I'm diversifying into the banking and financial sectors. The Bank of the Philippine Islands (BPI) is very profitable. Its recent merger with City Trust Bank also a very profitable institution will result in a significant jump in combined net income and will place it at par if not ahead of Ayala Land.

This will put us in the lead in consumer banking. The entry of foreign banks gives a lot of competition to traditional areas like investment banking and corporate lending. But the one area they will have difficulty competing is consumer banking. So you see the two pillars in Ayala Corporation: Ayala Land and BPI in very, very concerted moves to tap the middle market that had traditionally been the markets we had not tackled.

3. How has liberalisation of the Philippine economy benefited Ayala? Has it posed new challenges to a dominant company?

JAZA: That is one very, very strong hallmark of the Ramos administration. Liberalisation has created a whole new host of opportunities, encouraged foreign investments to the country (that helped real estate) and brought in new technology, particularly in foreign exchange transactions.

On the telecommunications side, it has been phenomenal. Liberalisation brought in very large amounts of investment. Each company like ours Globe Telecoms (a joint venture with Singapore Telecoms) spends hundreds of millions in infrastructure. Everything that opened up brings in foreign investments and creates competition. That has been a tremendous useful primer to the economy.

Let me add one more aspect: privatisation has lessened the load of the government. All these present a great deal of opportunities to Ayala Corporation. We are very happy to compete in open business. It has enabled us to enter new industries like telecoms and participation in infrastructure development.

4. Ayala Corporation has started gingerly to go regional, but your

partnerships abroad are still in real estate - like with Kuo Properties in Singapore, Jardines and Gammons of Hong Kong, PT Menara Duta in Indonesia, is Ayala going to focus only on property development?

JAZA: No, not really. The ASEAN and APEC phenomenon will happen. There will be lowering of tariffs and integration with local economies. That is a fundamental concept we've accepted. That being the case we've decided to build a presence in the region.

We realise it is difficult to step into another country and offer our services. The strategy we've decided to follow is to invite regional players into the Philippines to share our projects. And they hopefully will invite us into their areas.

That is the opportunity we're trying to develop. We're keen on maintaining solid relationships. Once relationships develop opportunities come in.

5. President Ramos says he's comfortable with ASEA Free Trade Area (AFTA) 2003 and APEC 2020. Do you share the same confidence?

JAZA: We will face a more competitive environment. But that is positive, not a negative threat. I regard Ayala Corporation as a well managed, professional company that thrives on this kind of environment.

6. Looking at the economic indexes now, do they indicate that the Philippines is on sustained growth?

JAZA: There was reluctance in the past to accept sustainability as part of the equation. I would argue that, yes, macro-economic policies are consistent for a number of years now. For example, the low inflation rate is because the Control Bank and the Department of Finance follow specific pattern in policies.



There is stability in the market.

Irrespective of who the leader is in future, I would say the pattern has been set by the economic managers of this country and it will be very hard to reverse.

Sustainability has been linked to the whole question of Ramos' privatisation and liberalisation. In opening whole segments of the economy to the private sectors, they have their own steam.

He has addressed the power shortage, encouraged others to get into infrastructure like rail, mass transits. The infrastructure programme is exceptional and exciting. Thus growth is going to continue long term.

7. Why is President Ramos able to do what previous presidents failed to do, which is to liberalise the economy?

JAZA: He was fortunate he inherited the basic foundation of political stability from President Aquino. She started the liberal economic policies. She laid the groundwork for then Secretary Ramos to be the first democratically elected president. Her economic managers were similar in thinking of President Ramos'. He has followed through more aggressively. He picked up the ball and ran.

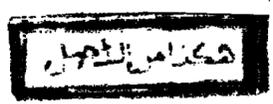
8. There is some concern among businessmen of a post-Ramos, in 1998, that is a fear his policies might be reversed.

JAZA: I don't share that concern. I take comfort in two things: one that he will not make any moves to change the constitution (to extend his six-year limit), and two, that he will endorse someone close to his thinking. And given his popularity and success I don't see why his candidates should not win. So de facto I remain optimistic. There's a certain logic to all that.



AYALA CORPORATION

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COMPANIES AND FINANCE: UK

Discovery rejects Premier Oil's A\$92m bid

Discovery's advice to shareholders also came in the wake of a report by accountants Grant Samuel which puts a value on Discovery's shares of 77.95 cents - above Premier's 70 cents a share cash offer.

Mr Charles Jamieson, Premier's chief executive, said the group was "keeping its options open" until November 11, the offer deadline for shareholders.

Mr Peter Jones, Discovery's chairman, said that both Premier and Oil Search had asked for meetings, which were likely to take place during the coming week.

Analysts indicated yesterday that Premier had limited scope for manoeuvre. At the time of the bid some expressed doubt about the price.

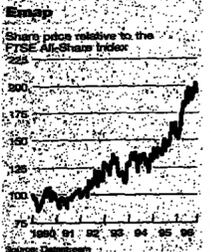
On acceptance from 50.1 per cent of Discovery's shareholders.

stake was not driven by Premier's overtures. The company, mainly based in Papua New Guinea, said it had been looking to diversify, and was already scrutinising Discovery when Premier made its move.

LEX COMMENT

Emap

It is odd that Emap's current board ructions did not come earlier. After all, the contentious changes to the company's articles - removing any minimum limit on the number of non-executives and allowing 75 per cent of the board to fire directors without reference to shareholders - were waved through at an annual meeting in July. That, of course, is a decision shareholders could come to regret. They have nothing to gain from making it easier to ease non-executives out.



Hanson seeks to lure investors

Since Hanson demerged its tobacco and chemicals businesses three weeks ago, the shares have been a one-way bet. Imperial Tobacco Group has risen strongly on bid hopes: Millennium Chemical has marked time in New York; but Hanson has lost more than 10 per cent to 84p.

Even at these levels, the Hanson rump is still a massive business, with a market value of £4.48bn (\$6.98bn). But there is one more stage to complete in the conglomerate's four-way split.

tracting, accounts for two-thirds of the sales of New Hanson and 62 per cent of profits. The biggest aggregate business is Cornerstone, with sales this year of about £950m.

in building electrics in the UK, manufacturing such items as circuit-breakers, wiring accessories, plugs and sockets.

Fund calls for Greycoat to be broken up

Greycoat, the property company, yesterday rejected calls from one of its largest shareholders for the company to break itself up and return the proceeds to investors.



Peter Thornton: call is an 'unwelcome distraction'

BSkyB dismisses interest in Pearson

Mr Sam Chisholm, chief executive of British Sky Broadcasting, yesterday dismissed as "unsubstantiated" market speculation and newspaper reports that the satellite broadcaster was interested in buying Pearson.

He added that "there is absolutely nothing going on. I don't know where this story has come from."

Concern over the outlook for coal demand, liabilities for miners' ill-health, and tightening regulation of UK electricity companies have made fund managers wary of the energy arm.

But the core of New Hanson is a portfolio of businesses of undoubted strength. According to forecasts by NatWest Securities, New Hanson would have generated pre-tax profits of some £212m in the year just ended on sales of £2.29bn.

It also has a big presence in building electrics in the UK, manufacturing such items as circuit-breakers, wiring accessories, plugs and sockets.

UK Active Value, which invests in small and medium-sized companies, has asked Greycoat to call an extraordinary meeting to put the issue to the vote.

Hanson: the search for a strategy

Table with columns: Company and sector, Shareholders, Profit before tax, 1996 forecast. Lists various subsidiaries like Hanson Brick, Hanson Property, etc.



Lord Hanson chairman



Andrew Douglas chief executive

Sleepy Kids denies Budgie crash landing

Shares in Sleepy Kids, the animation company which licenses Budgie, The Little Helicopter, slipped 8p to 20p yesterday after critical press reports surrounding Budgie's fortunes in the US.

The group warned yesterday that the delay in the merchandising programme would hit profits. It blamed Launey Hachmann & Harris, its US agent which has filed for Chapter 11 of the US bankruptcy code.

Shire drug enters final clinical trials in US

The final stage of clinical trials of a drug being developed by start-up drugs company Shire Pharmaceuticals has begun in the US.

Shire, is already under way in Europe. Its results are due in mid-1997.

Table with columns: Results, Dividends, Total for year, Total last year. Lists various companies and their financial data.

APA KABAR? (HOW ARE YOU?) "60,000 DOUGHNUTS PER WEEK" FULL YEAR RESULTS. Includes financial data for Lippo Karawaci and contact information for various roles like Suyadi Street Cleaner, Tumpal Samosir Security Guard, Nana Sukarna Bus Driver.

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British Columbia debut issue a success

MARKET REPORT

By Samer Iskandar

Last week's deluge of new issues yesterday abated into a sprinkling of small and medium sized deals in a variety of sectors. But bankers predicted the pause would be temporary, with several large deals in the pipeline. "Demand is still quite strong," said one syndicate official at a large US bank in London. "There is investor appetite, especially for bonds offering a decent yield."

the Canadian Province of British Columbia made its debut issue with £200m of seven-year bonds, offering a spread of 20 basis points over gilts. Goldman Sachs and JP Morgan, the joint lead managers, both said they were very satisfied with the market's response. An official at a rival bank also described the transaction as a "successful deal". In spite of last week's heavy supply, "there is still demand for the right product - a good name at a decent spread," an official at Goldman said. JP Morgan said placement was helped by the "rarity value" of the issuer, the

most highly-rated Canadian province, with ratings of AA+ and Aa2 from S&P and Moody's respectively. After the syndicate was broken, the bonds were bid at their reoffer spread of 20 basis points throughout the afternoon. The dollar sector remained active, with most issues concentrated in the 1999-2002 area of the yield curve. The only exception was a \$150m issue of perpetual notes - which qualify as upper tier-2 capital for so-called Cooke ratio purposes - by Banque Nationale de Paris. With a quarterly floating rate coupon, the paper was

mostly placed with money market fund managers and, to a lesser extent, corporate treasurers. One syndicate manager said the bonds, callable in 2006 - after which the coupon would be substantially raised - would be viewed by investors as a 10-year issue. "We choose the dollar sector because it is a developed market for this type of issue," said an official at BNP in Paris. CS First Boston, the lead manager, said "the tone is positive. We expect more issuance in dollars in coming days." Venantius, the Swedish national mortgage bank,

made a maiden foray into the dollar sector, with \$200m of four-year notes. The lead manager, Yamaichi, said the fact that the issuer was not known in the market limited sales to European institutional investors. The launch was made easier by the Swedish government's guarantee, which gives the paper a zero risk-weighting by the Bank of England and the Bundesbank's standards. The bonds' rating is identical to that of Swedish sovereign debt. Elsewhere, dealers were expecting activity to pick up later this week, with the Republic of Argentina planning to return to the market

with DM500m of 30-year bonds - its longest maturity to date. Deutsche Morgan Grenfell yesterday announced it had been chosen to manage the issue. Greece is also reported to be eyeing the D-Mark sector, possibly for up to DM1bn of 10-year bonds. Educated guesses put the potential pricing at near - or slightly below - 100 basis points over bonds. Other candidates for dollar bond issuance include St Petersburg. The finance committee of Russia's second largest city yesterday said Salomon Brothers would arrange the launch.

Japanese futures at record on poll result

INTERNATIONAL BONDS

By Richard Adams in London and Lisa Bransten in New York

Japanese bond futures contracts for December hit an all-time high in Tokyo yesterday, with buying continuing on the London International Financial Futures Exchange. The rise in the future came on the back of the solid performance by the governing Liberal Democratic party in the Japanese general election on Sunday. The LDP's near-majority was achieved at the expense of opposition parties that proposed a looser fiscal policy to boost the Japanese economy. But analysts warned that the yen's weakness against the dollar meant that the bond rally may be short lived.

The JGB December futures contract rose sharply to a record high of 123.70 in Tokyo, before settling at 123.58. But later, trading at Liffe yesterday afternoon saw the December contract continue to rise past the Tokyo close, to 123.65. That was a rise of 0.66 from the notional December contract of 122.99 at Liffe on Friday. In the cash market, the yield on the benchmark bond number 182 fell 8 basis points, to 2.73 per cent, from 2.81 per cent on Friday. Mr Brendan Burt, head of research at Tokyo-Mitsubishi International in London, said that what happened next to JGBs would depend on how far the yen continued to decline against the dollar, and by how strongly the Japanese economy recovered in the fourth quarter. "The general perception is that further yen depreciation will stimulate the Japanese

economy, and that will hurt JGBs," he said. Mr Kiril Shah, chief market strategist at Saxxa International, said much of the movement yesterday was caused by buying from domestic investors, who were shifting away from equities, as the Nikkei 225 index fell 309.35 points, or 1.43 per cent. "It is domestic liquidity that is calling the shots," Mr Shah said. Italian bond futures rose sharply in after-hours trading, as early indications of the Italian cities' consumer price index showed inflation possibly falling. The December BTP future on Liffe settled at 123.19, up from 122.74 on Friday. But the real spur came later, as contracts rallied to 123.60 in after-hours trading. Mr Iffy Islam, European bond strategist at Merrill Lynch, said the market for Italian debt had proved to be

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Lists various international bond issues from US Dollar, Swiss Franc, and other currencies.

WORLD BOND PRICES

Table with columns: Country, Coupon, Maturity, Price, Change, Yield, Week ago, Month ago. Lists bond prices for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike Price, Nov, Dec, Jan, Mar, Nov, Dec, Jan, Mar. Lists Bund futures options data.

FTSE Actuaries Govt. Securities

Table with columns: Price Index, UK Gilts, Mon, Day's change, % Fri, Accrued interest, etc. Lists FTSE Actuaries Govt. Securities data.

US INTEREST RATES

Table with columns: Rate, One month, Three months, Six months, One year. Lists US interest rates.

UK GILTS PRICES

Table with columns: Maturity, Yield, Bid, Offer, High, Low. Lists UK Gilts prices.

UK NOTIONAL GILT FUTURES (LFFE) £50,000 32nds of 100%

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol., Open int. Lists UK Notional Gilt Futures data.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Ctg, Yield. Lists FT/ISMA International Bond Service data.

BOND FUTURES AND OPTIONS

France

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol., Open int. Lists France bond futures and options data.

Spain

NOTIONAL SPANISH BOND FUTURES (MEFF)

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol., Open int. Lists Spain bond futures data.

Germany

NOTIONAL GERMAN BOND FUTURES (LFFE) DM250,000 100ths of 100%

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol., Open int. Lists Germany bond futures data.

Japan

NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LFFE) ¥100m 100ths of 100%

Table with columns: Dec, Open, Close, Change, High, Low, Est. vol., Open int. Lists Japan bond futures data.

US

US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%

Table with columns: Dec, Open, Lastest, Change, High, Low, Est. vol., Open int. Lists US Treasury Bond Futures data.

Other Fixed Interest

Table with columns: Maturity, Yield, Bid, Offer, High, Low. Lists other fixed interest data.

CAPITAL MARKETS NEWS DIGEST

NatWest near to \$500m ARS loan

NatWest Markets is close to signing the first tranche of a \$500m loan for Almazay Rossif-Sakha, Russia's only licensed exporter of diamonds. NatWest Markets says the first tranche of the loan will be between \$75m and \$150m, repayable over two years. The deal is likely to be based around an escrow account outside Russia, with De Beers, the South African diamond company, depositing money into the account for diamonds received from ARS. NatWest has lined up a syndicate of six banks to arrange the financing. These are Swiss Bank, Credit Suisse, Banco de Santander, Standard Bank, Dresdner Bank and Sumitomo. Each has been asked to underwrite up to \$25m. "The deal will be agreed in the near future, possibly as early as November," said Mr Sebastian Lankoch, trade financier at NatWest Markets. ARS will use the funds to increase its exploration activities and develop the country's mining operations, most of which are in Yakutia. ARS's diamond output is estimated at 13.5m carats, worth around \$1.25bn a year. Stocks are said to be low. Rupert Wright, London

Slow start for CBOT contracts

The Chicago Board of Trade's latest futures and options contracts have got off to a slow start - with 974 futures and 405 options contracts traded in the first session. The CBOT's average monthly turnover in Treasury bonds and notes is nearly 10m contracts. The new product, first traded on Friday, is based on the differences - or spreads - between yields in long-term and short-term on-the-run US Treasury securities. Known as field curve spread futures, the new products provide yet another way for traders and investors to take a view on inflation and other economic developments that affect yield relationships between different government securities. The new instruments allow the spreads to be executed in a single trade, significantly reducing transaction costs. The exchange is offering 10 different contracts, with varying field relationships, including spreads between three-year and 30-year bonds, 10-year notes and 30-year bonds, and note spreads between two, three, five and 10-year maturities. Lauris Morse, Chicago

Two new indices from ASX

The Australian Stock Exchange is launching two new indices, to cover the telecoms and infrastructure/utilities sectors. The infrastructure index will initially be based on six listed companies with a combined market capitalisation of \$83.2bn; the telecoms index will have a similar number of constituents, with a market value of around \$437m. The telecoms index, however, meanwhile, will go substantially if plans for the country's two main carriers - the government-owned Telstra group and privately-held Optus Communications - to float on the stockmarket can be fruitless. Nikki Tait, Sydney

FT/ISMA stock list: 52 top-to-bottom non-convertible issues are calculated by HSBC Globalview from Bank of England clearing prices. Prospective real interest rates are shown in parentheses.

DEUTSCHE MARK STRAIGHTS: Includes data for various German government bonds and their yields.



CURRENCIES AND MONEY

Dollar higher in wake of Japanese election

MARKETS REPORT

By Robert Choate

The dollar closed higher against the Japanese yen yesterday as the Bank of Japan indicated in the wake of the country's general election that it would keep interest rates low for some time.

The gains were registered in Tokyo trading, with the dollar subsequently losing some ground during European working hours. The US currency closed in London at ¥112.735, up ¥0.16 on Friday's close but down from the 28-month intra-day high of ¥112.90 recorded in early European trading.

Sterling succumbed to profit-taking after its robust performance last week, with several important economic indicators due in next few days. Against a trade-weighted basket of other currencies, the pound fell to 89 per cent of its 1990 value, down from 89.3 per cent at Friday's close. Sterling lost a

little over a penny against the D-mark to close at DM2.4433. It was little moved against the dollar, ending at \$1.59. The dollar meanwhile dropped more than half a penny against the D-mark, ending at DM1.5362.

The D-mark moved higher against the Italian lira in an otherwise quiet day for the European cross rates, closing at L998.4 to the D-mark on Friday's L995.6. The Italian currency owed its decline partly to Mr. Klaus Dieter Knoebacher, a member of the Bundesbank council, who said that Italy should not be among the first wave of participants in a single European currency.

The dollar ended the European trading day with its ascent against the Japanese

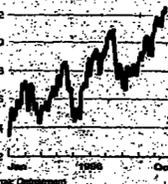
yen having run out of steam - at least for now. Dealers took profits after the US currency reached a near three-year high.

Mr Peter von Maydell, analyst at UBS in London, said that the result of the Japanese election had provided little additional information for the market to digest. He said it pointed to a continued process of slow deregulation and trade liberalisation. It also implied that the increase in consumption tax would go through and that interest rates were therefore likely to remain low.

Mr Yasuo Matsushita, governor of the Bank of Japan, reinforced expectations of continued low rates in comments to a quarterly meeting of domestic branch managers. "In managing monetary policy for the time being, it is appropriate for us to keep the emphasis on making the basis for an economic recovery more solid and to carefully watch developments in economic and financial con-

Dollar

Against the Yen (¥ per \$)



Source: Reuters

although the evidence of gathering momentum in the British economy has also allowed it to forge ahead.

Selling from the US was said to have contributed to the pound's slight decline yesterday, with sterling's failure to break through ¥180 triggering profit-taking. The currency also suffered when it dropped through the psychological barrier of DM2.45, with analysts identifying DM2.4415 as the next important support level.

Sterling's fortunes now rest heavily on the economic data due for release this week. Ms Alison Cottrell, at PaineWebber, says that "the risks are still on the upside" when it comes to today's survey of manufacturers by the

Confederation of British Industry and the third-quarter economic growth figures which are due on Friday.

Further evidence of strong economic activity would probably strengthen sterling by making an increase in interest rates appear more likely, although Mr Kenneth Clarke, the chancellor, might argue that sterling strength obviated the need for higher rates.

German M3 money supply figures came in much as expected, showing an annualised 8.4 per cent increase down from 8.7 per cent in August. The French franc closed at FF3.379 to the D-mark, down a tenth of a centime from Friday's close. A small cut in the French overnight interest rate raised hopes of a lower intervention rate on October 31.

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WORLD INTEREST RATES

Table of Money Rates for various countries including Belgium, France, Germany, Italy, Netherlands, Switzerland, US, Japan, and UK. Columns include currency, rate, and change.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates for various currencies like Belgian Franc, Danish Krone, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Sterling, Swiss Franc, US Dollar, and Yen. Columns include rate and change.

POUND SPOT FORWARD AGAINST THE POUND

Table of Pound Spot Forward rates for various countries including Australia, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and USA. Columns include closing price, change, bid/offer, and forward rates.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of Dollar Spot Forward rates for various countries including Australia, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and USA. Columns include closing price, change, bid/offer, and forward rates.

CROSS RATES AND DERIVATIVES

Table of Exchange Cross Rates for various currencies including Belgium, Denmark, France, Germany, Ireland, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, UK, and USA. Columns include currency, rate, and change.

UK INTEREST RATES

Table of UK Interest Rates for various instruments including London Money Rates, Short Sterling Options, and Euro Sterling Options. Columns include rate and change.

THREE MONTH EURO CURRENCY FUTURES

Table of Three Month Euro Currency Futures for various currencies like Belgian Franc, Danish Krone, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Sterling, Swiss Franc, US Dollar, and Yen. Columns include price, change, and open/close.

THREE MONTH EURO CURRENCY FUTURES

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BASE LENDING RATES

Table of Base Lending Rates for various banks and financial institutions including Adem & Company, Allied Irish Bank, Allied Trust Bank, Henry Ansbacher, Bank of Baroda, Banco Bilbao Vizcaya, Bank of Cyprus, Bank of India, Bank of Scotland, Barclays Bank, BNL of Mid East, Citibank NA, Citicredit Bank, The Co-operative Bank, Coutts & Co, and Credit Lyonnais. Columns include bank name and rate.

THREE MONTH EURO DOLLAR FUTURES

Table of Three Month Euro Dollar Futures for various currencies like Belgian Franc, Danish Krone, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Sterling, Swiss Franc, US Dollar, and Yen. Columns include price, change, and open/close.

US TREASURY BILL FUTURES

Table of US Treasury Bill Futures for various maturities like 90 days, 180 days, and 360 days. Columns include price, change, and open/close.

EURO CURRENCY OPTIONS

Table of Euro Currency Options for various currencies like Belgian Franc, Danish Krone, D-Mark, Dutch Guilder, French Franc, Portuguese Esc, Spanish Peseta, Sterling, Swiss Franc, US Dollar, and Yen. Columns include strike price, call/put price, and change.

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COMMODITIES AND AGRICULTURE

Poor cotton harvest in Uzbekistan

By Sander Thoenes in Almaty

Uzbekistan's cotton harvest is falling 20 per cent below target this year, and early rain is threatening to spoil the remaining crop.

Cotton provides 60 per cent of Uzbekistan's export revenues, and a bad crop could worsen the country's shortage of hard currency.

News of the poor crop - hurt by cold spring weather - comes as the government takes a cautious first step towards ending its monopoly

on cotton exports.

Last year Uzbek farmers gathered just under 1.25m tons of cotton fibre. The country exported 1.05m tons of cotton in 1995, compared with 1.2m tons in 1992.

The International Consultative Commission on Cotton, which represents 40 cotton-producing countries, predicts this year's harvest will reach 1.02m tons of cotton fibre, and cotton exports only 940,000 tons.

The government has tried to encourage production by paying higher prices and

ensuring that state orders make up only 40 per cent of cotton produce - leaving farms free to sell 60 per cent for export or domestic sales. It has pledged to phase out state orders altogether by 1998. But only the Ministry of Trade has been able to license exporters, keeping a tight reign and offering minimal prices.

"Although the farmers have the right on paper to sell freely, in practice they can't," said Mr Sergei Kharitonov, agricultural economist at the Tashkent office

of the World Bank.

In late September, the government issued a decree allowing the sale of cotton fibre at a commodity exchange in the capital of Tashkent, with a price in dollars, freedom to export and exemption from export tariffs.

"It will be an alternative market that will react more quickly to the rise and fall in prices," said Mr Kharitonov, who had pushed for the decree. "And it will compete with the trade ministry," Mr Ilkhom Shaikhov, deputy

chairman of the Republic Commodity and Raw Materials Exchange, said the first bales of cotton would probably go under the hammer next year.

Western traders are pessimistic about the effects of the new cotton exchange. "That is where it should move," said Mr Marc Sadler, representative of Meredith Jones in Liverpool, but added: "Right now the state is the only organ which has the ability to buy, transport and sell the cotton, and it is doing so quite efficiently."

US bank 'trying to push up copper'

By Kenneth Gooding, Mining Correspondent

A large US investment bank, widely believed to have taken over Sumitomo's outstanding copper positions, is trying to push the London Metal Exchange copper price to \$2,000 a tonne, according to Mr Ted Arnold, an analyst at Merrill Lynch financial services group.

"Some traders are even forecasting price spikes of up to \$2,150 a tonne," he says in Merrill's latest report on commodity market trends.

Mr Arnold said the investment bank's strategy is already beginning to fail as, when the three-month copper price rallied above \$1,950 a tonne, there are increasing volumes of forward selling by North and South American producers.

"The investment bank currently doing the squeezing simply does not have the resources that Sumitomo had to squeeze with," Mr Arnold said.

On the LME yesterday copper moved above the closely watched \$1,950 level. After reaching \$1,965 in the morning, copper for delivery in three months eased back and in after-hours trading was \$1,951, up \$11 a tonne.

Edward Luce

COMMODITIES NEWS DIGEST

Hurricane hits Cuba sugar

Widespread flooding and wind damage to sugar cane fields in Cuba's western and central provinces caused by Hurricane Lili is forcing the island to revise its estimates for the 1996-97 sugar harvest. The Sugar Ministry had been hoping to lift next season's production above 6m tonnes, encouraged by the improved 1995-96 sugar crop of 4.45m tonnes.

"We have to revise our estimates," said the Sugar Ministry. A team led by a deputy minister is evaluating the damage in the worst-hit provinces of Havana, Matanzas, Villa Clara, Cienfuegos and Sancti Spiritus. More than half Cuba's 156 sugar mills are situated in these five provinces which between them accounted for nearly 2m tonnes of last year's harvest.

Initial estimates of cane areas either blown flat or affected by flooding ranged from more than 60 per cent in Havana and Sancti Spiritus up to 90 per cent in Cienfuegos and Villa Clara. The Sugar Ministry stressed that much of this damaged cane could recover. He qualified the damage as "medium serious". Many sugar mills suffered structural damage.

Cuba's Agriculture Ministry also reported big losses in staple crops such as bananas and export crops such as citrus, coffee and tobacco. This damage appeared to have dealt a heavy blow to Cuba's efforts to increase hard-currency export earnings when the island was showing signs of recovering from a five-year economic recession.

Cuba yesterday asked the UN to provide humanitarian assistance in the form of food, medicines, construction materials and agricultural equipment.

Pascal Fletcher, Havana

El Abra to rely on stockpiles

Chile's El Abra copper mine will be able to keep up production into early or mid-November by using its stockpiles. Mr John Fenn, the mine's site manager said yesterday. Production at the open pit mine in northern Chile has been halted since a key conveyor belt carrying copper ore was buried under tonnes of debris on October 9. However, the rest of the mine's production areas has been going ahead with stockpiles. Four workers died in the accident.

Mr Fenn said stockpiles would last to early or mid-November. Cyprus Amax, the mine's owner, said: "We are excavating the belt and we are ordering parts so we'll have them on hand to repair the belt."

Rosier, Santiago

Jamaica lifts bauxite output

Jamaica's bauxite ore output in the first nine months of this year reached 8.9m tonnes, 9.1 per cent more than the first nine months of last year, according to the Jamaica Bauxite Institute. Alumina production of 2.4m tonnes was 5.4 per cent higher. The institute said the island remained the world's third-largest producer of bauxite, after Australia and Guinea. "This year's improvement in output is the result of a reduction in labour disputes in the industry," it added.

Caroline James, Kingston

Philippines reins in foreign miners

At the Diwalwal township in the southern Philippines, 60,000 people are crammed into makeshift huts overlooking sewers which double up as streets.

The town, which sends children down 100-metre shafts to mine gold, is one of many in the mineral-rich archipelago. Informal studies show that between 50,000 and 2m people are dependent on small-scale mining in the Philippines.

With the seventh-largest gold reserves in the world, the country is undergoing one of its periodic bouts of gold fever. Last year the government opened up the country's resources to 100 per cent to foreign-owned ventures in an effort to push Philippine mining into the modern era. With 20 foreign multinationals applying for over 70 exploration licenses, the 1993 mining act appeared to be a success.

Then disaster struck. Earlier this year Marcorper, a local company 40 per cent owned by Placer Dome of Canada, leaked 30m cu metres of waste into a river from its copper mill in Marinduque. The accident, which Placer Dome has spent US\$15m to clean up, unleashed a wave of resentment against foreign mining



Workers at a river-bed goldmine in central Mindanao

companies.

The department of the environment (DENR) froze approval of all but two of the 70 applications and held a series of public consultations to revise elements of the mining act. The findings have outraged the foreign mining community.

"[The revised provisions] will result in a worldwide downgrading of the Philippine mining industry," said Mr Malcolm Norris, chairman of the International Mining and Exploration Committee. "It will undermine the attractiveness of

the Philippines as an investment site."

Executives say that changes - which would give preferential access to alterations on potential mining sites and require foreign companies to set aside 10 per cent of total costs for environmental improvements - would be the strictest in the region.

The changes would also give preferential access to small-scale local miners which, say foreign companies, use environmentally

damaging techniques. "Small-scale mining is much more damaging to the environment than large-scale," said one official.

Government officials appear to be divided. Some fear the revisions could deter up to US\$2.1bn in foreign mining investment.

However, Antonio Lavina, undersecretary at the DENR, which is in charge of the revisions, has said the alterations would stick. Mr Lavina angered mining companies last week when he encouraged local groups to "test" the legality of aspects

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

Table with columns: Commodity, Unit, Price, Change. Includes Aluminum, Zinc, Lead, Tin, Nickel, and Copper.

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Table with columns: Date, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, and Platinum.

GRAINS AND OIL SEEDS

WHEAT LIFFE (£/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open. Includes Wheat, Maize, and Soybeans.

SOFTS

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open. Includes Coffee and Cocoa.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open. Includes Live Cattle, Live Hogs, and Pork Bellies.

ALUMINIUM ALLOY (\$/tonne)

Table with columns: Commodity, Price, Change, High, Low, Vol, Open.

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

WHEAT CSCE (5,000bu; cents/bu)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE HOGS CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LEAD (\$/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

MAIZE CBOT (5,000 bu; cents/bu)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

PORK BELLIES CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

NICKEL (\$/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

SILVER COMEX (5,000 Troy oz; cents/troy oz)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

BARLEY LIFFE (£/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE C (COCOA) (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE CATTLE CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

TIN (\$/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

SOYBEANS CBOT (5,000bu; cents/bu)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE HOGS CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COPPER, GRADE A (\$/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

CRUDE OIL IPE (\$/barrel)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

SOYBEAN MEAL CBOT (30,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE CATTLE CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COPPER, GRADE B (\$/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

HEATING OIL NYMEX (42,000 US gal; \$/gal)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

POTATOES LIFFE (£/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE CATTLE CME (40,000 lbs; cents/lb)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, and Platinum.

NATURAL GAS NYMEX (10,000 mcf; \$/mcf)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

POTATOES LIFFE (£/tonne)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

COFFEE LIFFE (\$/cwt)

Table with columns: Date, Price, Change, High, Low, Vol, Open.

LIVE CATTLE CME (40,000 lbs; cents/lb)

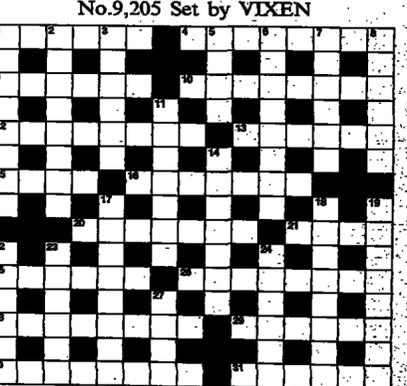
Table with columns: Date, Price, Change, High, Low, Vol, Open.

JOTTER PAD

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes various metals and livestock.

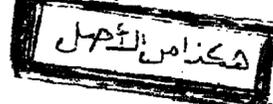
CROSSWORD

No.9,205 Set by VIXEN



- ACROSS: 1 Small and underweight, but that's of no great importance (5)
2 The man with the knowledge to make a suit (6)
3 Accustomed to being in employment (4)
4 A green banana left a worker in much discomfort (8)
5 A green banana left a worker in much discomfort (8)
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FT MANAGED FUNDS SERVICE

FT Citylink Unit Trust Prices are available over the telephone. Call the FT Citylink Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

BERMUDA (REGULATED)**

Table listing Bermuda regulated funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

GUERNSEY (REGULATED)**

Table listing Guernsey regulated funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

ISLE OF MAN (SIB RECOGNISED)

Table listing Isle of Man funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

ISLE OF MAN (REGULATED)**

Table listing Isle of Man regulated funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

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ISLE OF MAN (REGULATED)**

Table listing Isle of Man regulated funds including Isle of Man Growth Fund, Isle of Man Income Fund, Isle of Man Bond Fund, etc.

IRELAND (SIB RECOGNISED)

Table listing Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

Table listing Ireland regulated funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

Table listing Ireland regulated funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)**

Table listing Ireland regulated funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

NET ASSET MANAGEMENT LTD - DUBLIN

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - DUBLIN

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

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NET ASSET MANAGEMENT LTD - DUBLIN

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

Advertisement for Macmillan Appeal: 'SEND US YOUR OWN PAPERCLIP. And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer.' Includes Macmillan logo and contact information.

Vertical advertisement on the left side of the page, partially obscured by a crossword puzzle grid. Text includes 'EWS DIGEST', 'ne hits', 'rely on stockpiles', 'lifts bauxite output', and 'CROSSWORD'.

Crossword puzzle grid located at the bottom left of the page.

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

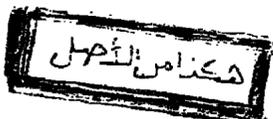
LUXEMBOURG (SIB RECOGNISED)

Main table containing fund names, ISIN numbers, and performance metrics for various offshore funds and insurance products.

Table titled 'LUXEMBOURG (REGULATED)' listing regulated fund products and their details.

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FT Citywide Unit Trust Prices are available over the telephone. Call the FT Citywide Help Desk on (+44 171) 873 4378 for more details.

Main table listing various financial products, including FT Citywide Unit Trusts, Global Asset Management, and other investment funds. Columns include fund names, prices, and performance metrics.

The Financial Times plans to publish a Survey on Investing in Pakistan on Monday, December 16. Contact Tina McGorman at Tel: 0171 873 4816.

For further information on advertising, please contact Tina McGorman. Tel: 0171 873 4816. Fax: 0171 873 3595.

FT Surveys

Table listing FT Surveys for various regions and asset classes, including Global Asset Management, Global Emerging Markets, and Global Infrastructure.

OTHER OFFSHORE FUNDS table listing various offshore investment funds and their details.

MANAGED FUNDS NOTES: This section provides additional information and disclaimers regarding the managed funds listed in the table.

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued).

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

MEDIA

Table listing media companies with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

OIL INTEGRATED

Table listing oil integrated companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.



PROPERTY - Cont.

Table listing property companies (continued) with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing retailers and food companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

WATER

Table listing water companies with columns for Name, Price, and % Change.

AIM - Cont.

Table listing AIM companies (continued) with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

AIM

Table listing AIM companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by Ecolit, part of financial Times Information Services. Company classifications are based on those used for the FTSE Actuaries Share Index.

New high for Footsie but small caps falter

MARKET REPORT

By Philip Coggan, Markets Editor
A late pick-up on Wall Street helped the FTSE 100 index to close at an all-time high. But the buying was narrowly based, with the stock market suffering from the general feeling of lassitude that seems typical of recent Mondays.

The SmallCap index fell 0.4 to 2,193.3. Analysts normally believe that a rally which includes the broad market is more soundly based than one which just concentrates on the leading stocks.

The focus on the leaders was understandable, however. In the light of the rekindling of takeover talk about two of the City's favourite targets: Pearson, the owner of the Financial Times, and Zeneca, the pharmaceuticals group.

The same factors which have been pushing the market higher for the last few weeks seemed to be fuelling yesterday's rise. Mr Philip Isherwood, UK strategist at Kleinwort Benson, says: "The news from the corporate sector is broadly sound, it doesn't look as if the world is going to end in May, after the election, and liquidity is healthy. It is hard to see where the sellers are."

Mr Robert Buckland, UK strategist at HSBC James Capel, says: "The market is fairly valued and cash is an underperforming asset, both for investors and for corporates who have been getting rid of it through takeovers, share buy-backs and special dividends."

Pearson up on bid talk

By Joel Kibazo and Lisa Wood
Pearson was the best performer in the FTSE 100, climbing 3 3/4 to 780p on the back of a medley of media reports. These suggested both a large shake-up in its strategic direction under Mrs Marjorie Scardino, its new chief executive, who takes over in January, and a possible bid for the media conglomerate.

BSkyB wanted to be at the top of the buyers' list should Pearson's TV interests be for sale. Analysts were divided as to whether Pearson could justify its current share price. Kleinwort Benson, which said that the media reports highlighted the value of Pearson, reiterated its "buy" recommendation.

Another example of the strategy BP has been following over the last few years. The value is just beginning to come through. In the rest of the sector, Burmah Castrol was friendless, which left the shares trailing 8 to 100p.

Improved 12 to 72 1/2p, while Abbey National gave up 5 to 60 1/2p, as ABN Amro Hoare Govett advised clients to switch out of the latter and into the former.

to "add" to holdings, saying: "The prices of Refuge and United Friendly have risen in the two weeks leading up to the merger, but United Assurance is still cheaply valued on both yield and embedded value grounds."

DANONE CONSOLIDATED SALES IN THE FIRST NINE MONTHS OF 1996. Donone Group reported consolidated sales of FF 63.2 billion in the first nine months of 1996, up 5% on FF 60.2 billion in the same period of 1995.

REDEMPTION NOTICE. Notice is hereby given that D.C. INN CORPORATION has elected to redeem \$1,562,400.00 of its U.S. \$3,906,000 10% Notes due October 31, 1998 (as amended, the "Notes").

FTSE 100 INDEX FUTURES (LFFE) £25 per full index point (APT). Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes sub-tables for FTSE 250 INDEX FUTURES and FTSE 100 INDEX OPTION.

TRADING VOLUME. Major Stocks Yesterday. Table listing various companies and their trading volumes. Includes sub-tables for FT GOLD MINES INDEX and FT Actuarial Share Indices.

Hourly movements. Table showing FTSE 100, FTSE 250, and FTSE 350 index movements at 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, 17.00, and 18.00 hours.

FTSE 350 industry baskets. Table showing performance of various industry baskets such as 10 MINERAL EXTRACTION, 15 OIL, 20 GENERAL INDUSTRIAL, etc.

FTSE 350 industry baskets (continued). Table showing performance of various industry baskets such as 30 CONSUMER GOODS, 40 SERVICES, 50 FINANCIAL, etc.

FTSE 350 industry baskets (continued). Table showing performance of various industry baskets such as 60 UTILITIES, 70 FINANCIAL, 80 INVESTMENT TRUSTS, etc.

India Software on Wednesday, November 6. The Financial Times plans to publish a Survey on India Software. Includes FT logo and contact information.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring the slogan 'Time waits for no one' and 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL http://www.hp.com/computing.

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for -V-, -W-, -T-, -U-, -X-Y-Z-, and -FT Free Annual Reports Service.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for -F-, -G-, -H-, -I-, -J-, -K-, -L-, -M-, -N-, -O-, -P-, -Q-, -R-, -S-, -T-, -U-, -V-, -W-, -X-, -Y-, and -Z-.

AMEX PRICES

Table of AMEX stock prices including columns for stock name, price, change, and volume.

Advertisement for Luxembourging. Text: 'Have your FT hand delivered in Luxembourging. Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for subscribers throughout the Grand Duchy of Luxembourg. Please call +32 2 548 95 50 for more information. Financial Times. World Business Newspaper.'

Good profit news lifts US equities Lagardère, Deutsche Telekom in limelight

US equities

US shares were volatile during the morning, but mostly higher by early afternoon as the wave of corporate earnings reports released yesterday were mostly on target or ahead of analysts' expectations, writes Lisa Branstetter in New York.

By 1 pm, the Dow Jones Industrial Average was 15.65 stronger at 6,108.88 and the Standard & Poor's 500 had added 0.98, putting both of those indices on course to surpass Friday's record closes.

Technology shares were also stronger. The Nasdaq composite, weighted toward that sector, rose 5.40 at 1,247.88.

The Dow moved along with IBM, which reported modestly stronger than expected results before the market opened.

Results were also good for several other components of the Dow that reported earnings yesterday.

Caracas trails by 1.5%

CARACAS continued to suffer from profit-taking in spite of the strong start on Wall Street.

MEXICO CITY strove to hold Friday's gains, moving slightly lower in early trading.

EUROPE

Lagardère continued its lap of honour in PARIS, racking up a near 6 per cent gain as investors warmed to the Thomson acquisition.

The shares advanced FF10.40 to FF176.60 in good two-way volume, by far the day's strongest performance and up by more than 40 per cent over the past three sessions.

Otherwise, it was a day of narrow trading for the bourse with the CAC 40 index closing 5.01 off at 2,180.22.

Schneider fell FF5.80 to FF253.90 on a press report that a 40 per cent stake in the company's Spis Batignolles construction unit was to change hands.

News of big job cuts at Moulinex left the consumer products group FF1.10 lower at FF95.

Among individual stocks, Alcan put on 50 cents to C\$44.05 and Northern Telecom added 40 cents to C\$22.10.

Banks had a dull morning. Royal Bank of Canada shed 25 cents to C\$42.75.

ing. At noon, the IPC general index was off 4.58 at 3,315.06 with investors said to be waiting for the first of this week's third-quarter results.

SAO PAULO moved higher as a number of options expired. By the end of the morning, the IPC index was 437 better at 68,419.

FTSE Actuaries Share Indices

Table with columns: Oct 21, Hourly changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FTSE Actuaries 100, FTSE Actuaries 200, FTSE Actuaries 300.

THE EUROPEAN SERIES Oct 15 Oct 16 Oct 17 Oct 18 Oct 19 Oct 20

Table with columns: Oct 15, Oct 16, Oct 17, Oct 18, Oct 19, Oct 20. Rows include FTSE Europe 100, FTSE Europe 200, FTSE Europe 300.

the value of the stock to FF150.

FRANKFURT gave centre stage to Deutsche Telekom, which announced a price range of DM25 to DM30 for its forthcoming international public offering of 500m shares next month and which, in spite of analytical arguments for the lower end of the range, was traded at between DM27 and DM29 yesterday in the grey market, according to dealers.

In the meantime, the Dax index nodded to a decline in September's M3 growth rate, hit an all-time intraday high of 2,745.82, then subsided with the dollar/D-Mark rate in the afternoon to close just 6.11 higher at an Ihs-iindex of 2,738.67.

Lufthansa came under pressure, dropping 63 pf, or 3 per cent, to DM20.25 on concern over a possible wage increase ahead of today's scheduled third round of wage talks, coupled with strong competition in the airline sector.

AMSTERDAM traded narrowly with a strong performance from Royal Dutch Shell counterbalanced by visible weakness at Philips.

Philips came off more than 2 per cent ahead of third-quarter results on Thursday. The electronics giant, which put out a profits warning last week, fell Fl 1.50 to Fl 59.30.

Oil price strength bolstered Royal Dutch and the shares added Fl 2.80 to Fl 291.10.

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ASIA PACIFIC

Y1,490 and Mitsui Fudosan shed Y30 to Y1,470.

Sunday's general election, which returned the conservative LDP to power but failed to deliver a simple majority, raised investor concerns about prospects for the party's promised economic stimulus package and left TOKYO down 1.4 per cent in thin trading, writes Gwen Robinson.

The Nikkei 225 average fell 309.35 to 21,302.95, just off its day's low of 21,299.56 and after a high of 21,606.91.

Large-capitals steels also fared poorly. Nippon Steel dropped Y6 to Y942.

In Osaka, the OSE average was down 183.46 to 21,964.56 in volume of 12.2m shares.

Higher oil prices aided oil and gas stocks. BHP, heavily sold on Friday, rebounded, gaining 41 cents to A\$17.45.

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Tokyo shares move lower after election impasse

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announced it could re-examine a licensing deal with Coors Brewing of the US.

WELLINGTON gained ground, helped by another strong session for NZ Telecom which hit an all-time high. The 40 capital index closed up 6.7 at 2,367.73.

NZ Telecom added 10 cents to NZ\$7.59.

SINGAPORE dropped a percentage point on foreign institutional selling and after weaker than expected September trade data, the Straits Times Industrial index closing 20.29 lower at 2,044.23.

Volume was healthy at 153.9m shares, but two new listings accounted for more than 55m of this total.

debut yesterday, and Labroy Marine, which listed on Friday, both soared above their issue prices.

Astra was also actively traded following reports that a group linked to President Suharto was to take a stake in the company.

JAKARTA moved higher helped by active buying of Sampoerna, the cigarette maker. The JKSE composite added 2.27 to 972.47.

Sampoerna gained Rp1,450 to Rp20,350 on hopes that group plans to take a larger shareholding in Astra International had been shelved.

The market reacted badly to Sampoerna's recent announcement of a 2.85 per cent stake in Astra, a motor

group, and talk that the cigarette maker may want to buy further shares.

was considering allowing Hyundai Group to take a controlling stake in Citizens Investment Trust Management Co.

Kyongnam Bank fell Won200 to Won10,900 on the bank's announcement of a loan fraud.

EMERGING MARKETS

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MARKETS IN PERSPECTIVE table with columns: % change in local currency, % change in US \$, 1 Week, 4 Weeks, 1 Year, Start of 1996, Start of 1995, Start of 1994.

S Africa remains quiet

Shares in Johannesburg traded quietly ahead of tomorrow's inflation data for September.

The overall index added 7.7 to 7,011.5, industrials improved 4.5 to 8,282.9 and golds hardened 7.8 to 1,676.2.

investors content to sit on the sidelines ahead of the CPI number.

Gold provided some of the best features, recovering from early losses as the bullion price climbed above \$298.

Dries gained R1 to R24.75 and Freegold added 50 cents to R41.

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Advertisement for 'Midnight Oil' featuring a large image of a person and text: 'is for Midnight Oil', 'never stop working on our clients' behalf', 'INVESTMENT BANKING FROM A TO Z', 'REGULATED BY SFA AND MIRA', 'A DIVISION OF BARCLAYS BANK PLC'.

Advertisement for 'LAW' featuring a large image of a person and text: 'LAW', 'aps rule upheld', '17.37', 'heart of fo swim inclu'.